We create innovation ecosystems 2022



CONSORCI
barcelona
ZONA FRANCA

SIL
Barcelona

The Consorci de la Zona Franca de Barcelona (CZFB) has expressed its appreciation for the people who have acted as stakeholders in the 2022 corporate transformation through institutions, associations and companies.
They have all done their bit towards the common goal for this exceptional year aimed at the promotion of innovation and social and environmental sustainability.

Innovating through growth

Concepts like **equality, sustainability, innovation** and **internationalisation** have dominated the actions of the CZFB in its commitment to the new Economy and the competitiveness of its companies. To this end, we have established strategic alliances aimed at incorporating new ecosystems that favour the consolidation of Industry-4.0 initiatives within it.

2022 Milestones

DFACTORY BARCELONA
Its ecosystem is growing and hosting a large number of acts focussing on Innovation 4.0.

LOGISTICS
After the forced break due to the pandemic, the return to a physical on-site event is making the **SIL** shine once more as meeting point for the sector. The event brought together over 12,000 attendees from 81 countries.

INTERNATIONALITY
We contribute to the projection of the city of **Barcelona** by organising international events and capturing contests to host in the future.

NEW ECONOMY
12,000 attendees consolidate **BNEW** as a significant hybrid event on new economy.

RESTRUCTURING
A year of negotiations to guarantee the employment and productive future of the NISSAN plant.

EQUALITY
BWAW spearheads the corporate debate on gender equality.

INNOVATIVE ZF
We play host to initiatives such as Spain's first hydrogen filling station, the European advanced technology centre 3D Incubator, the new Wallbox and Akzo Nobel facilities and those in relation to electric vehicles.

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In an ever more urban world, cities have an important role to play in the debate on sustainable development. Barcelona is building the city of the future, at the service of its citizens, with policies that have made it a city of reference internationally thanks to a town planning that is mitigating the effects of the climate crisis. It is also a reference in innovation and social responsibility, thanks to social policies that contribute to a more egalitarian society.

We need to advance towards a more inclusive, healthier and more sustainable city. And that is non-negotiable. To do so we need to improve air quality, make our streets more paceful, and foster agreement between the various administration bodies on matters like mobility, the new Economy and access to a place to live.

That's why it's important to have entities on board like the Consorci de la Zona Franca de Barcelona (CZFB), a huge platform for the metropolitan area not only in the economic sphere, but also in the social and environmental spheres.

During 2022, the CZFB has continued working to create new opportunities for the future and new professional perspectives that guarantee the well-being of citizens in large, metropolitan Barcelona.

This premise forms the basis of the Consorci de la Zona Franca's participation in the Correos building project in the city's old quarter, which will see the historic post office building converted into a technology centre. In addition, the milestone of reaching 60% occupancy of the DFactory Barcelona technology centre, an instrument of industrial transformation towards Economy 4.0, in record time. That success has also been achieved with the 3D Incubator, with its record-breaking total of 100 incubating companies.

The year 2022 ended achieving the goal of implementing the Strategic Plan for the Recovery and Economic Transformation (PERTE) of the electric vehicle, in addition to obtaining FEDER funds for the Logistics 4.0 advanced technology incubator. Furthermore, the key participation of the CZFB for the interests of the city in the negotiations for the industrial restructuring of the Nissan site.

The Consorci de la Zona Franca de Barcelona has consolidated itself as an important tool for transformation, combining transformational ambition towards Economy 4.0 with an environmental focus. Thanks to all those who are making this possible.

Ada Colau Ballano
Mayor of Barcelona
President of the CZFB Board

Determination and trust. These two words give a good description of the motivation of the Zona Franca de Barcelona as an agent of economic and social promotion for the metropolitan area of Barcelona. Determination to achieve the transformation of our assets into catalysts for the new Economy 4.0 and trust to achieve the essential complicity of businesses in this exciting challenge to give the younger generations new opportunities for the future. At the Zona Franca de Barcelona, we know that the goals that are worth striving for are collective challenges.

We ended 2022 with a feeling of vertigo: we live in a world that inexorably sets us new challenges, foreseeable ones like the climate crisis and other unexpected ones, such as COVID and the war in Ukraine, which started in 2022. The world's transformation is taking place rapidly and can be felt on all levels, and technology and values must keep up.

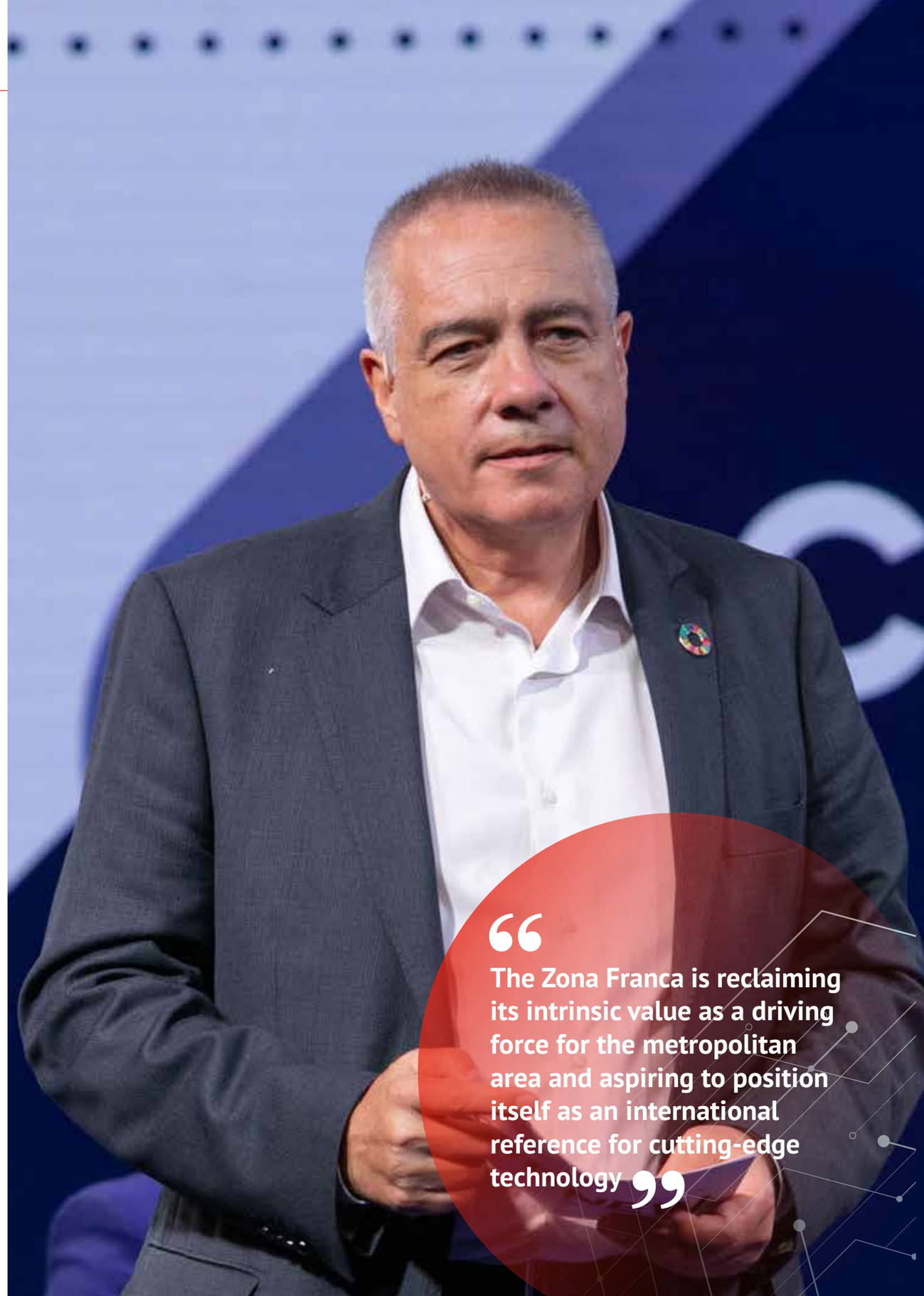
The speed does not give us time to enjoy the successes we have achieved along the way, which is why we need instruments like the 2022 Report to recount and take stock of the goals achieved. This year we have gained a lot of satisfaction from helping to establish the Sustainable Development Goals of the 2030 Agenda as our common roadmap.

Barcelona is competing in an international network of cities to be a reference in the new Economy, and our proposal is to establish the Zona Franca itself as a key space for this productive transformation. Thus, the Zona Franca is reclaiming its intrinsic value as a driving force for the metropolitan area and aspiring to position itself as an international reference for cutting-edge technology. There are already many corporate partners who support our vision. We're talking about shared success.

The DFactory Barcelona is our melting pot for the Ecosystem 4.0, achieving the backing of more than 30 companies and various awards and distinctions in 2022. Just a few months after its opening, its success has accelerated the second phase, which is already closed. The future District 4.0 is also advancing in other plans and projects: the Strategic Plan for the Recovery and Economic Transformation (PERTE) of the electric, connected vehicle; the use of green hydrogen and photovoltaic roofs; the creation of the Logistics 4.0 incubator; the additive manufacturing 3D Incubator, the restructuring of the NISSAN site; the project involving the old post office building in the city's old quarter; the new economy BNEW; and Sabadell's aeronautics hub. Ground-breaking projects that show our versatility in the revitalization of the Economy. And the list goes on.

As nothing that is humanly possible is out of our reach, we are following this path through public-private alliances, social commitment and the fight against inequality. Because nobody should be left behind in this dynamic Barcelona we are building, a city of people who trust in themselves and who know that, with commitment, any barrier can be broken down.

Pere Navarro
Special Government Delegate to the CZFB



In 2022, we developed a strategic plan for Corporate Social Responsibility, Sustainability and the 2030 Agenda so our responsible route becomes more consolidated.

01
The responsible route

Area of action

Anticipating the future **since 1916**

More than a century acting as an agent to dynamise talent and innovation. We draw on this evolving experience to make the leap to Industry 4.0.

We contribute to the projection of **Barcelona**

We want the international economic agents to discover the global strategic value of our metropolitan region.

We build alliances for **progress**

We have a solid network of public and private agents, establishing alliances with the main social entities of our environment.

Sustainability is our strategy

The 2030 Agenda structures our activities strategically by guiding the social, environmental and economic goal we must achieve.

We foster **talent**

Promoting training and cultivating talent are essential to the competitiveness of our companies and our society. Opening up to new sectors, training for change, incubating emerging companies and making them visible at events are all key aspects of this.

We stand for **job equity**

We are committed to promoting gender equality and equal opportunities in the workplace; hence, our efforts to make women more visible in the industrial environment.

VISION

To be a leading industrial hub in the Mediterranean, acting as a driving force for attracting and promoting value- added companies, providing them with innovative resources and services.

MISSION

To stimulate the economy of the Barcelona metropolitan area by managing the industrial area at the Zona Franca and Zona Franca Customs as the primary activity for generating economic and social value, raising international awareness.

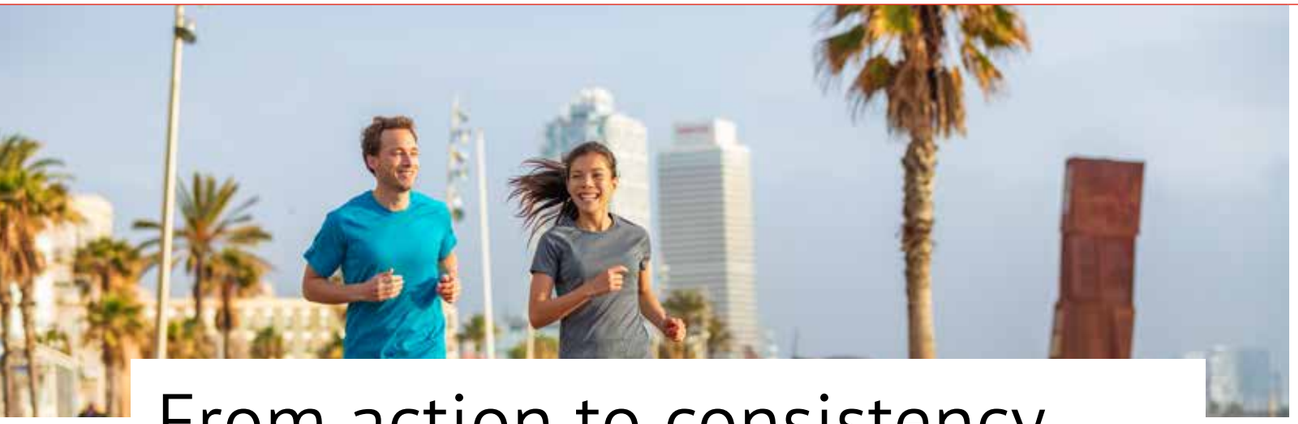
VALUES

- Collaboration and coordination
- Professionalism
- Teamwork and participation
- Innovation
- Environmental sustainability
- Transparency
- Economic strength

About us

2030 Agenda

The essence of Corporate Social Responsibility is inherent in the mission, vision and values of the Consorci de la Zona Franca de Barcelona as an agent that boosts the economy and therefore, society. The generation of quality employment, innovation and the most advanced infrastructures allow us to pursue these goals. In order to give this route towards responsibility consistency, the entity's strategic planning has been extended to accommodate specific lines in terms of sustainability. The Special Government Delegate recognises this to be the case in all his speeches, when the 2030 Agenda is mentioned as a central pillar of CSR.



From action to consistency with the SDGs

Being faithful to our commitment to sustainability and the 2030 Agenda, the Consorci de la Zona Franca de Barcelona carries out actions aimed at reinforcing the Sustainable Development Goals that are affected by our activity.

THE **PRIORITY** SDGS FOR THE CZFB:



Feel the ZF Power project to bring education and industry closer together.



Alliance for decarbonisation and the promotion of hydrogen filling stations in the Zona Franca.



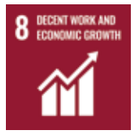
Promotion of DFactory Barcelona and project for its second phase. 3D Incubator.



Boosting of the Circular Economy project and promotion of sustainable mobility in the Zona Franca Industrial Estate (PIZF).



BWAW: Debate between equal numbers of men and women broadcast over a digital platform to progress towards gender equality.



Plans to attract Industry 4.0 companies and for the transformation of clients of the PIZF.



Improvement in the quality of the services in the Zona Franca with new rest areas, a new roundabout plan and the expansion of basic services.



Strategic positioning to create agreements in favour of the 2030 Agenda.

THE SDGS WE **ALSO ADHERE TO**:



Volunteer work to collect clothing to send to those affected by the war in Ukraine.



Volunteer work by the staff for the storage of food in the “Food Bank”.



Promotion of healthy habits between the entity’s employees.



Actions to improve the quality of the groundwater in the Zona Franca.



Plan for the progressive improvement of accessibility to buildings and in the industrial estate of the Zona Franca.



Approval of suppliers based on responsible purchasing.



“Microbiome” initiative for the biopropagation of microorganisms that combat the pollution of organochlorines in groundwater systems.



“Think Green” project on the beautification and naturalisation of the Zona Franca.



Implementation of management systems in the CZFB in the areas of Corporate Social Responsibility, Sustainability and the 2030 Agenda.

SDGs



New Management Systems for CSR, Sustainability and the 2030 Agenda

Over the years, corporate practice has given rise to a large number of social commitment, environmental and economic initiatives that need to be structured, the Social Responsibility and Sustainability Policy of the CZFB being the definition of this goal. During 2022, a Strategic Plan for CSR, Sustainability and the 2030 Agenda was established, in line with our corporate idiosyncrasy, the interests of our stakeholders and the goals to comply within the 2030 Agenda.

Analysis of the internal and external context

Our new systems have a detailed context analysis record that is both internal and external. Besides, it is very useful to assess the risks and opportunities we will have to face in the near future and in the coming years. Our strategic lines and attention to the needs and expectations of the stakeholders are based on our knowledge of this context.

We assess aspects like our corporate culture, the condition of the infrastructures we manage, the economic situation and our capacity as a public body.

Management systems

- For Corporate Social Responsibility (CSR) and Sustainability: applicable standard IQNet SR:2015.
- For the 2030 Agenda: applicable standard E09.02, Particular Regulation for the certification of strategies and projects based on their contribution to the Sustainable Development Goals (SDGs).

Approval of suppliers

In 2022, the Zona Franca proceeded to begin a Supplier Approval standardisation process to ensure equal opportunities between them and, at the same time, guarantee their commitments in terms of ethics and social responsibility.

The CZFB has optimised the procurement system in accordance with the Public Sector Procurement Act (PSPA) and has reinforced the "Conecta Centralización" centralised procurement platform.

Responsible purchases

At the same time, in 2022, the entity reduced its purchasing of paper by 14% with respect to the previous financial year, always purchasing recycled and ecological paper.

All purchases were made taking the following into account:

- For products: we look for raw materials and production systems that are ecological and have certificates to prove it.
- In services: concentrating services as much as possible to minimise travel.

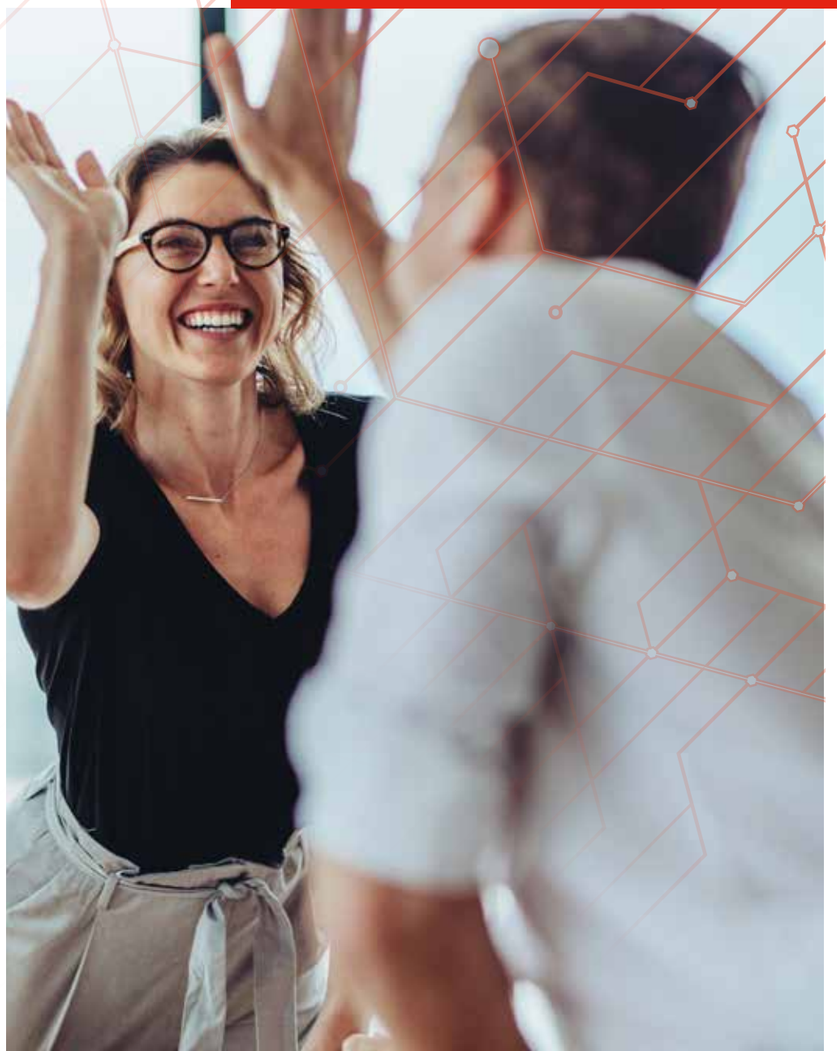
The Consorci de la Zona Franca's action principles

Transparent and collaborative with the public administration bodies and the rest of Society.

It has an **anti-fraud measures** plan (persecution of fraud, corruption and conflicts of interests).

It adapts its activity to the rules of **free competition**, rejecting unfair conduct that is detrimental to the competition.

It carries out all of its activity with respect for **the Law** and the ethical values in its internal and external relationships.



CSR Management Systems, Sustainability and the 2030 Agenda

- **CZFB systems manual**
- **Drafting and control of documentation**
- **Identification of the stakeholders and their needs and expectations Identification of risks and opportunities**
- **Identification and evaluation of the issues**
- **Planning of the system objectives**
- **Internal and external communication**
- **Review report by Management**
- **Systems action plan**

Sustainability, an essential part of our DNA

02

Innovation, exploring new opportunities

The consolidation of initiatives like DFactory Barcelona and 3D Incubator has opened the doors to new innovation projects that will reinforce the Zona Franca de Barcelona's commitment to Industry 4.0.

DFactory Barcelona makes its Ecosystem 4.0 a reality

In just **one year** of operations, the Industry 4.0 hub has achieved a **60-percent occupancy**, attracting companies and technology that will lead the industry and economy of the future.

Discover DFactory Barceona, the new centre for Economy 4.0

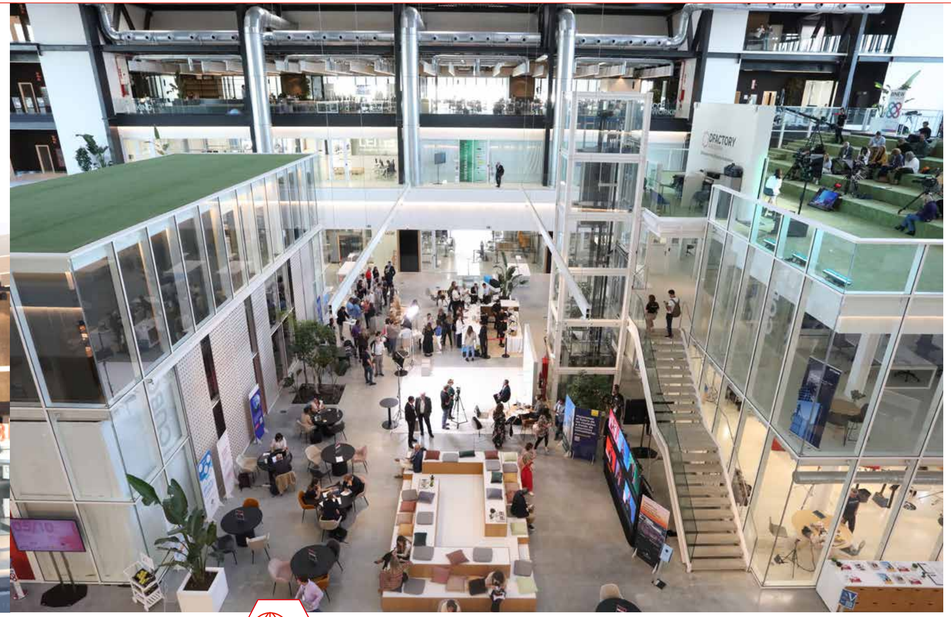
Architectural style
in line with the Sustainable Development Goals.

Accessible · Transparent · Sustainable

DFactory Barcelona holds Leed Gold certification







Venue for large events

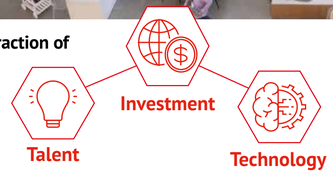
- BNEW
- National Pact for Industry
- Business and Employment Conference
- SDGs in Logistics Conference
- ICIL debates

Recognitions

- 2022 Award for Best Technology Centre.
- ASCAME Medal for the Mediterranean.

17,000m²

Attraction of



Barcelona, **a point of reference** for Industry 4.0.

- **Spaces for offices and laboratories**
- **Coworking**
- **Auditorium**
- **Terrace for events**

+ Boosting of the transformation of the Spanish production fabric

+ Support for companies during their digitalisation process

+500
people employed directly in innovation

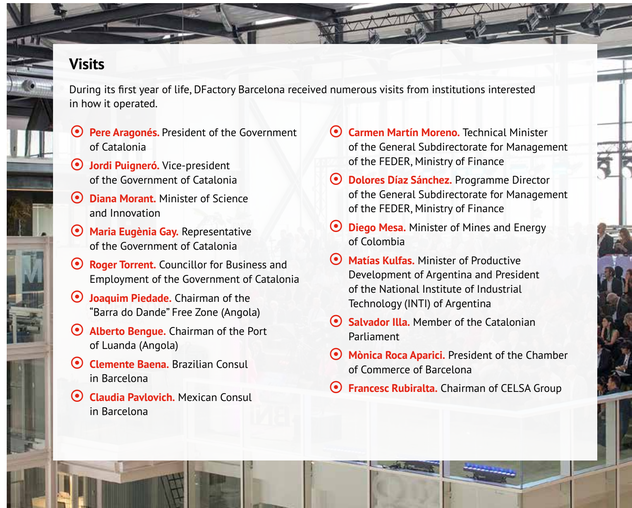
+20
companies installed

Applied technology

- 3D Printing
- Robotics
- Cybersecurity
- Artificial Intelligence
- Advanced manufacturing
- Sensor systems

Main companies of the Ecosystem in 2022

Alisys	ICIL Lab	On Robot
Amphos 21	Innovae Group	Picvisa
Asorcad	Kuka	Siocast
Cloud Space – Imhoit	Leitat	The e-miles company
Dow CHemical	Mastertec 3D	VDM Health
Girbau	Nexiona	Windforce 3D
HP	NTT Data	Witeklab



Visits

During its first year of life, DFactory Barcelona received numerous visits from institutions interested in how it operated.

- **Pere Aragonés.** President of the Government of Catalonia
- **Jordi Puigneró.** Vice-president of the Government of Catalonia
- **Diana Morant.** Minister of Science and Innovation
- **Maria Eugènia Gay.** Representative of the Government of Catalonia
- **Roger Torrent.** Councillor for Business and Employment of the Government of Catalonia
- **Joaquim Piedade.** Chairman of the "Barra do Dande" Free Zone (Angola)
- **Alberto Bengue.** Chairman of the Port of Luanda (Angola)
- **Clemente Baena.** Brazilian Consul in Barcelona
- **Claudia Pavlovich.** Mexican Consul in Barcelona
- **Carmen Martín Moreno.** Technical Minister of the General Subdirectorate for Management of the FEDER, Ministry of Finance
- **Dolores Díaz Sánchez.** Programme Director of the General Subdirectorate for Management of the FEDER, Ministry of Finance
- **Diego Mesa.** Minister of Mines and Energy of Colombia
- **Matias Kulfas.** Minister of Productive Development of Argentina and President of the National Institute of Industrial Technology (INTI) of Argentina
- **Salvador Illa.** Member of the Catalonian Parliament
- **Mònica Roca Aparici.** President of the Chamber of Commerce of Barcelona
- **Francesc Rubiralta.** Chairman of CELSA Group

3D Incubator exceeds expectations

The first European advanced 3D printing technology incubator has achieved its initial goal of supporting **100 companies and start-ups** a year ahead of schedule.

Incubation Modes

- **Own Office**
- **Coworking area**
- **Virtual Incubation**

We support the 3D start-ups with:

- **Incubation spaces**
- **3D technological design and manufacturing services**
- **Training and mentoring**
- **Business advice**
- **Testing of parts**
- **Support for marketing and internationalisation**

1,000m²

+100 companies incubated in **4** years

11
3D printing machines

6
3D printing technologies

Design and post-processing software

3D Incubator, which has been recognised by the Ministry of Finance as an example of good management of European Funds, has the financial backing of the FEDER Funds through the Spanish Chambers of Commerce's INCYDE Foundation.

Discover 3D Incubator, Europe's first advanced 3D technology business incubator





New challenges beyond 2023

The Zona Franca ended 2022 with a forecast of the challenges it will take on over the coming years.

2nd Phase of DFactory Barcelona

The success of the DFactory concept and the large number of Companies 4.0 just a few months after its opening have led the Zona Franca to accelerate the design of a second phase of the complex. After the construction of its first building of 17,000m², the Consorci de la Zona Franca de Barcelona plans to develop more spaces for new innovative manufacturing technology and ecosystems on an adjoining plot of land. The entire complex may occupy a total of 100,000m², with an overall investment of 100 million euros planned.

The New Post Barcelona

Joint initiative of the CZFB, the City Council of Barcelona and Correos to transform the post office building in Via Laietana in Barcelona into a training hub for technological talent and a communications research centre, Correos Lab.

- Restoration and modernisation of a unique, very emblematic building in the city of Barcelona in Via Laietana, located opposite the city's seafront.
- Promotion of 30,000m² of new spaces dedicated to the latest training trends in the technological sphere.

LOGISTICS 4.0 INCUBATOR

Logistics 4.0 Incubator

Spain's first incubator dedicated to Industry 4.0 in the sphere of the logistics sector value chain, focussing on:

- Robotics and automated warehouses to optimise processes.
- Internet of Things.
- Big data.
- Last mile, a key element. in electronic commerce.
- 3D Printing. Artificial Intelligence. Green logistics.

Find out more about the Logistics 4.0 Incubator

The project, financed 50% from FEDER funds managed by the INCYDE Foundation, will select the world's 25 most attractive start-ups in the area of logistics with their own technology under development to enter the incubation programme.

Incubation programme:

- Mentoring on business models and technical-business activity.
- Access to sources of financing.
- Networking activities, etc.

Electric, connected vehicles

The industrial area of the Zona Franca de Barcelona is being called upon to become a laboratory for new mobility.

The evolution of the conventional car towards an electric, connected vehicle will bring productive innovations and changes in the connectivity and road management systems.

Amongst other initiatives, a connected vehicle testing area is to be developed in the spaces of the Zona Franca containing roads, in addition to an electromobility hub on the old NISSAN site. This industrial plan has obtained 65 million euros from the Strategic Project for Recovery and Economic Transformation to electric, connected vehicles (PERTE VEC).

Sabadell aeronautics innovation hub

The aeronautics industry is one of the most cutting-edge sectors in terms of the use of new technology and investment in R&D&i. The CZFB has teamed up with the City Council of Sabadell, Aena, the Polytechnic University of Catalonia and Barcelona Tech (UPC) in the promotion of an aeronautics innovation hub at the Sabadell airfield to boost innovation, training and entrepreneurship in this sector. The hub is a beneficial initiative for the business fabric and employment, as well as for university students and teaching and investigative personnel.

The search for a perfect balance between economic growth, caring for the environment, equality and social well-being defined the initiatives implemented by the Consorci de la Zona Franca de Barcelona during 2022.

03
Sustainability, central to ethics and excellence



Economic sustainability

An entity in continuous evolution

The CZFB has undergone a complete organisational transformation, going from having a structure aimed at the activity inherent to the real estate sector, to becoming one of the main agents promoting Economy 4.0 in Spain. Most of our activities and projects are aimed at innovation and the digital market, because in the next 20 years the vast majority of jobs will be digital.

Amongst the changes recorded during 2022, for example, the entity awarded the implementation of 5G-communications infrastructure for its own private use in the DFactory Barcelona building. In the corporate environment of the CZFB, the IT service has been modernised to better assist in the optimisation of processes, dynamisation of workflows and interconnection to ensure a remote working environment. In this respect, the comprehensive management system (ERP) which provides traceability for all internal processes has been consolidated and simplification and automation software (Prinex) has been implemented, in addition to the improvements made to the hours recording system, to transform the workplace and improve the usability, connectivity and access to meeting rooms and work spaces.

The entity has improved its administrative verification and accessibility measures by activating a document-consultation service using Secure Verification Codes (SVCs) on the Zona Franca's corporate website. At the same time, for yet another year, we have renewed our ISO 27001 certification in relation to the level of management in Information Security.

Internal reorganisation

Under the leadership of the Special Government Delegate Pere Navarro, CEO Blanca Sorigué, "who makes things happen in the Consorci de la Zona Franca de Barcelona", has managed to reinforce her transformational work on her own merits, thus earning herself a spot on the list of *Las 500 Mujeres más influyentes de España* (Spain's 500 most influential women) in 2022 for the second year running according to the ranking of the publication *Yo Dona* (Unidad Editorial). The changes brought about in the entity have transformed areas like people management, open leadership and the transversal vision of the strategic challenges. The departmental reorganisation implied the creation of a new Investment Department in 2022, run by Iñaki García.



Strategic projects plan

In order to achieve its corporate goals, the CZFB works on the basis of a carefully studied strategic project plan that governs the actions of the entity in the short, medium and long-term.

STRATEGIC PILLARS	STRATEGIC GOALS	STRATEGIC LINES	STRATEGIC PROJECTS
Economic sustainability of the CZFB in the long-term	⊙ Increase the Net Worth of the Consorci de la Zona Franca de Barcelona (CZFB) ⊙ Maintain a high level of Return on Sales (ROS) ⊙ Increase Return on Net Assets (RONA) ⊙ Align Projects with Strategic Plans ⊙ Increase our brand recognition	⊙ Generate new business ⊙ Increase the efficiency of current business ⊙ Eliminate current business	⊙ Standardise the global scoring of Projects vs Strategy and Return on Investment (ROI) ⊙ Define clients' strategies for the PIFZ and the Zona Franca customs of Barcelona (ZFA) in terms of profitability ⊙ Definition of a new business model for fairs, events and acts to promote the new economy of transformation towards Industry 4.0 ⊙ Increase operating and organisational efficiency ⊙ Installation of ERP software as the general business management system ⊙ Divestment plan for non-strategic projects
Economic –and therefore social– development of the territory	⊙ Develop the territory's economy through the development of its companies ⊙ Be a driving force for the generation of and demand for talent ⊙ Be the technology hub for Industry 4.0 for Southern Europe ⊙ Develop the territory's economy through contribution to the Sustainable Development Goals (SDGs) of the 2030 Agenda	⊙ Develop technological knowledge ⊙ Take advantage of the synergies between the current lines of business ⊙ Strategic alliances to ensure talent	⊙ Plan to attract Industry 4.0 companies and for the transformation of PIZF clients ⊙ Plan for 5G connectivity in the PIZF ⊙ Correos Project ⊙ Creation of Laboratories/Industry 4.0 Incubators ⊙ Expansion of the ZFA as an Industry 4.0 manufacturing attraction ⊙ Contribute to guaranteeing quality education, building infrastructures, promoting sustainable industrialisation, fostering innovation and reinforcing alliances for international cooperation to achieve the SDGs
Urban integration and environmental sustainability	⊙ Adhere to the SDGs it can have an impact on ⊙ Integrate the Zona Franca Industrial Estate (PIFZ) with the urban environment of Barcelona ⊙ Be a reference for Circular Economy in the territory ⊙ Generate environmental and social value contributing to the SDGs	⊙ Develop the Circular Economy programme extending this outside the PIZF ⊙ Increase energy efficiency in the PIZF and in new buildings ⊙ Integrate the PIZF into the urban environment of Barcelona	⊙ Rework the town planning of the PIZF and include green areas, access points to the city, services area and leisure areas ⊙ Improve mobility in the PIZF: pavement refurbishment plan, bicycle lanes, introduce electric scooters to avoid the use of cars ⊙ Energy efficiency ⊙ Development of Circular Economy ⊙ Promote the SDG actions to which we can bring the most value and which promote environmental and urban sustainability

An area in transformation

The complex restructuring of NISSAN



In May 2020, NISSAN announced the closure of its plants in Catalonia and subsequently, at the end of 2021, it ceased its industrial activity. From that moment, the Consorci de la Zona Franca de Barcelona, as a member of the Restructuring Commission for the NISSAN site, began to hold extensive, complex negotiations with the rest of the stakeholders –the Ministry of Industry, Government of Catalonia, NISSAN and the trade unions–, to safeguard the employment and future productivity linked to this production complex as much as possible.

The year 2022 was a key year in terms of finding an industrial alternative for NISSAN. In July, authorisation was granted to the electric motorbike manufacturing firm SILENCE to begin its industrial activity on 61,000m² of the NISSAN site and the hiring of previous employees of the car company retrained for electric mobility also began. In summer 2022, NISSAN received authorisation from its international parent company to continue carrying out the activity of its European Technical Centre (NTCE) on another 38,000m² of the industrial area of the Zona Franca, thus maintaining the employment of 287 qualified engineers and workers.

For its part, the CZFB called a public tender in 2022 to award approximately 500,000m² of the plot vacated by the Japanese multinational for a period of 50 years, for which there was a single bidder, Australian logistics operator Goodman, together with the decarbonisation D-Hub created by QEV Technologies and Btech, which after some financial tension obtained 65 million euros in European aid for the automobile PERTE. The negotiation process between the parties continued even into 2023.



Wallbox inaugurates its new plant

The electric vehicle charging solutions manufacturer inaugurated its new factory in the Zona Franca Industrial Estate of Barcelona in April.





- 1 million electric chargers/year
- 9 million euros in investment
- 203 workers hired, 520 at full production capacity



New AkzoNobel facility

Paint and coating manufacturer AkzoNobel inaugurated its Colour Development Lab in the Zona Franca for the development of colour for plastic parts in the automobile industry.

The new space is located in the company's headquarters in the Zona Franca and houses the production and R&D teams, allowing them to grow in terms of both development and quality control.

The Inspiring Hub

The CZFB created The Inspiring Hub, a digital inspirational space for advanced industrial activity where various companies located in the Zona Franca post videos showing their new developments or philosophies.
So far, firms such as Covestro, Picvisa and Odisey Music have used this communication platform which is open to companies with a story to tell.



Discover
The Inspiring Hub

2022 Budget

Continuing operations	
1. Net turnover	55,070
Sales	55,070
2. Work carried out by the company for its assets	2,300
3. Supplies	-2,300
Work carried out by other companies	-2,300
4. Other operating income	7,943
Non-core and other current operating income	6,943
Operating subsidies incorporated into the results for the financial year	1,000
5. Staff expenses	-7,476
Wages, salaries and similar	-6,000
Social security contributions	-1,476
Provisions	0
6. Other operating expense	-26,992
External services	-19,498
Taxes	-7,494
Losses, impairment and variation of provisions due to commercial transactions	0
7. Depreciation of fixed assets	-17,549
8. Charging of non-financial fixed asset subsidies and others	105
9. Impairment and profit/loss from disposal of fixed assets	0
Impairment and losses	0
Profit/loss from disposals and others	0
10. Other profit/loss	
Operating profit/loss	11,101
11. Financial income	115
From holdings in equity instruments	115
In third parties	
12. Financial expenses	-551
From debts with third parties	-551
Financial profit/loss	**-436**
Profit/loss before tax	**10,665**
Profit/loss from the financial year from continuing operations	**10,665**
Profit/loss for the financial year	**10,665**



2022 Balance Sheet approved at the entity's Plenary Session in July 2023.



Social sustainability

BWAW

BWAW confirms its role as a promoter of gender equality

Barcelona Woman Acceleration Week (BWAW) consolidates itself as the event of reference to make active progress in gender equality in the business sphere.

The event contributes to putting Barcelona on the map as a city that is firmly committed to a new, more sustainable economy with better standards in terms of gender equality.

BWAW 2022

2nd edition

8, 9 and 10 March

Hybrid event

59 speakers

12 debate sessions broadcast over a digital platform

+2,500 virtual attendees
70% women
30% men

2 bases:
RTVE studios in Barcelona and Madrid



> In line with our commitment to the SDGs, we at the Consorci de la Zona Franca de Barcelona are working to improve the visibility, training and incorporation of women into the world of employment.
>
> **Blanca Sorigué**
> CEO of the CZFB and of BWAW





The event's partners:

rtve · odee · Cámara de Comerç de Barcelona · woman · Cámaras Fundación INCYDE · DONA ZF Consell de la Dona Zona Franca Barcelona · CaixaBank

Organised by the CZFB and the INCYDE Foundation of the Spanish Chambers of Commerce, the BWAW also benefited from the collaboration of the Women's Council of the Zona Franca de Barcelona, where 19 companies of the industrial area are represented.

BWAW

Take a look at BWAW 2022

Boosting equality and the 2030 Agenda

Collaboration with the Chamber of Commerce on Equality

The Consorci de la Zona Franca de Barcelona (CZFB) and the Barcelona Chamber of Commerce signed an agreement whereby the entity would sponsor the Women, Business and Economy Observatory (ODEE), a forum for reflection, study and proposals created for the purpose of valuing professional, entrepreneurial business women in the current economic world. As a result of this collaboration, a second agreement was subsequently signed to provide the companies of the CZFB with equality training from 2023.



Second anniversary of the Zona Franca de Barcelona Women's Council

The Zona Franca Women's Council, a council that participates by offering consultancy services, recorded the incorporation of Ferrocarrils de la Generalitat (Catalan Railway Service) and Saba in 2022, taking it to a total of 19 participating companies in its second year of life.

- Aigües de Barcelona
- Metropolitan Area of Barcelona
- BCL (Barcelona-Catalunya Centre Logístic)
- Cellnex Telecom
- Cocemfe Barcelona
- Consorci de la Zona Franca de Barcelona
- Covestro
- DB Schenker
- Ferrocarrils de la Generalitat
- Mercabarna
- Nissan Motor Ibérica
- Parc Logístic ZF
- Port de Barcelona
- Quimidroga
- Saba
- Seat
- Sertram
- TMB
- Zal Port



DONA ZF | Consell de la Dona Zona Franca Barcelona

Podcast for equality

The governing board of the Zona Franca Women's Council contributed to disseminating their message of equality through the Zona Franca's SDG5 podcast.

Podcasts









Watch videos

Feel the ZF POWER

Feel the ZF POWER

The Zona Franca Women's Council's commitment to equality led to a new initiative aimed at young people: the pilot programme **Feel the ZF POWER** programme, designed to bring the world of education closer to the companies of the Zona Franca without any gender bias.

18 companies participated in this social-responsibility experience, explaining 5 production itineraries (Economy 4.0, logistics, chemistry, recycling and transport) to the male and female students from schools and institutions of l'Eixample barcelonés, the urban district that is most distanced from the industrial and logistics activity.

Raising awareness during education and the experience of visiting the industrial environment were key elements for the success of the programme.





Corporate social action

2030 Agenda award given to the Consorci de la Zona Franca for the ZF Women's Council

The Consorci de la Zona Franca was singled out by the City Council of Barcelona with the awarding of the 2030 Agenda Award in the Business Initiative category for the Women's Council, in support of SDG no. 5 on Gender Equality.





10th Charitable City Awards

The Consorci de la Zona Franca sponsored the Charitable City awards granted by Onda Cero radio station and which recognise the work of non-profit social entities in the areas of charity, health, children, education and social reintegration in the metropolitan area of Barcelona. On this occasion, the following were singled out: the Get Up Foundation, which works towards the employment reintegration of families at risk of social exclusion, and the Anne Foundation, which treats affective and emotional disorders in young people.

Well-being in the working environment



Health and safety course



Yoga session

Equality plan

The Consorci de la Zona Franca saw the approval of its equality plan, which establishes the specific equality goals to be achieved in the organisation and the strategies and practices to be adopted to achieve this.



Safety and quality guarantees

Once again in 2022, the Consorci de la Zona Franca de Barcelona policy for Health and Safety and Well-being in the Workplace, as well as for Property Security, was recognised with the revalidation of the strictest certificates in the standards for said areas.



Help for Ukrainian refugees

In 2022, the CZFB signed a collaboration agreement with SOS Ukraine to offer the entity's support and help for the Ukrainian women and children staying in shelters in Catalonia.

Alliances for social objectives

"Forma't al Port"

Since 2008, we have been collaborating with this programme started by the European Short Sea Shipping School of the Port of Barcelona, aimed at training new professionals of the logistics industry and the maritime environment.

Piñol Awards

The Consorci de la Zona Franca de Barcelona collaborates with the Josep M. Piñol Awards for the Fostering of Employment, which recognise entities' innovation and trajectory and which work to create or consolidate occupancy.

ZF Nursery

The employees of all the companies that have settled in the industrial estate have the Somriures nursery available to them, fruit of the agreement with Marcabarna and Suara Cooperativa.

Environmental sustainability

Industry 4.0 cannot be understood without full awareness of the areas of sustainability, efficient use of resources and respect for the environment, meeting the needs of Society.

In this context, we have implemented various initiatives that demonstrate the awareness of our industrial fabric on this matter.



The ZF Hydrogen Filling Station is up and running

January 2022 saw the start of operations of Spain's first certified green hydrogen plant for public use, commissioned by TMB, built and operated by Iberdrola and with the indispensable support of the Consorci de la Zona Franca de Barcelona. The main purpose of the facility is to provide a hydrogen supply for TMB buses and other hydrogen-battery, electric vehicles for the transportation of passengers and goods in the area of Barcelona.

The commissioning of the hydrogen filling station, which has the installations to both supply green hydrogen and produce this, forms part of the CZFB's commitment to the implementation of the United Nations' Sustainable Development Goal's (SDGs) in the industrial sphere.

Thus we are promoting the use of sustainable energy through green hydrogen, which comes from the transformation of renewable energy and allows the assurance of zero greenhouse gas emissions from its production through to its complete consumption by vehicles.



Energy and mobility, the spearhead of sustainability

Mobility in the 21st Century is closely related to sustainability and adequate management of energy sources. The CZFB is firmly committed to this new reality and supports initiatives like the production and supply of hydrogen and the expansion of electric vehicle charging points in its facilities.

Alliance for decarbonisation

The Zona Franca maintains its commitment to decarbonisation, the new sustainable mobility and the fight against climate change. In this respect, we signed an agreement with AMB for the decarbonisation of the metropolitan territory of Barcelona, an agreement in which also participates the State, the Government of Catalonia, various city councils and other entities like AENA and the Port of Barcelona.

The purpose of the alliance is to carry out proposals in relation to ecology, mobility, transport and social and economic development from a sustainable and efficient perspective.





Conference on regenerated water

The CZFB and the Catalan Water Agency organised a conference to present the project –still in the design phase– for the use of regenerated water in industry to the industries of the Zona Franca. Contact has been made with the companies to find out their potential volume of consumption of regenerated water and thus know the size of infrastructure needed to supply them, which would mitigate the consequences of a drought situation.

Commitment to photovoltaic energy

Continuing with the actions of previous years, we have maintained our commitment to the use of photovoltaic energy and work groups have been created with the companies of the industrial estate to promote the use of renewable energy and take advantage of the roofs of the warehouses to install photovoltaic panels. Several dozen companies have already joined this energy cooperation project.





Think green

Under this concept, the Zona Franca is promoting the naturalisation of the area by improving the vegetation, rest areas and landscaped spaces which, together with the improved roads and signage, aims to create a more natural, pleasant, human and collaborative space.



Industry and Energy forum

February saw the 1st Industry and Energy Conference, organised by the Consorci de la Zona Franca de Barcelona and the Industry and Energy Forum (FIE). During the session, participants talked about the energy needs of industry and the contribution of the different technologies to the ecological transformation process.

The Conference turned the offices of the CZFB into a space for dialogue open to multiple actors involved in energy management for industry, from energy producers to the consumer industries and including administration, technology manufacturers and the academic institutions.

Circular economy actions

We have maintained our commitment to circular economy actions that help companies of the industrial sphere to reduce or recycle their waste.

The collaboration between companies and the more efficient use of these resources allows the companies of the Zona Franca to move towards “Zero Waste” management, reduce costs, contribute to sustainable development and establish a circular economy more in line with the new Economy 4.0.

Actions carried out by the CZFB



Environmental declaration of the CZFB



Sustainable mobility

We remain committed to mobility with a low environmental impact through measures such as the promotion of improvements to public transport, the installation of electric charging points in DFactory Barcelona, support for different means of shared transport and the promotion of the use of bicycles in a bicycle lane network that continues to grow.

EMAS certification

Since 2009, we have had EMAS certification. The CZFB was the first industrial estate to obtain this recognition for the management of its communal areas.

04

Leadership: projecting great Barcelona

The impact the Consorci de la Zona Franca has on the industrial, logistics and innovative ecosystem of Barcelona is undeniable and essential in its commitment to the projection of great Barcelona.

And its leadership doesn't stop at ground-breaking innovation initiatives. The Consorci de la Zona Franca de Barcelona also contributes to the dynamisation of the economy through conferences linked to the world of economy such as the SIL Barcelona, the important logistics fair that will be celebrating its 25th year in 2023, and BNEW, an innovative event begun in the middle of the COVID pandemic.

The knowledge the Consorci de la Zona Franca has of the business fabric, in addition to the alliances it forms with public and private entities, are trump cards it plays in the city's favour in sectors such as industry, the new Economy 4.0 and logistics.

This social prestige and its dedication to the Barcelona brand have contributed to the CZFB being recognised as one of Spain's most influential brands*, attracting the support of international congresses and events that trust in its organisational know-how in the world of economics.

*The CZFB stands at number 483 on the list of the 1000 most influential companies in Spain, according to the ranking of 2 August 2022 by *El Publicista*.

“The figures of the third edition of BNEW show the importance of this event, unique the world over, focussed on the new Economy. We have contributed to generating new business opportunities, boosting the economy and Barcelona, once again, has positioned itself as an epicentre for innovation, digitalisation and progress.”

Pere Navarro,
Special Government Delegate to the CZFB

BNEW
BARCELONA NEW ECONOMY WEEK

BNEW'22

consolidates itself as the event of reference for the new economy

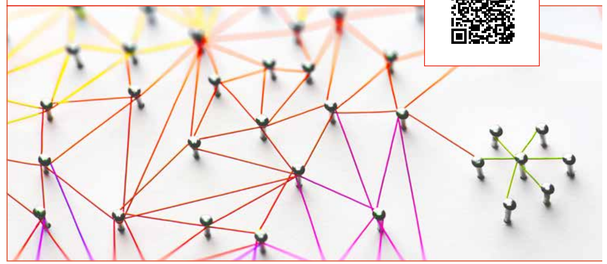
The third edition of the Barcelona New Economy Week (BNEW) served to confirm the role of the Consorci de la Zona Franca as a driving force for the industrial transformation and DFactory Barcelona as a pillar of Industry 4.0 where sustainability, equality and digitalisation take centre stage.

BNEW, which took place from the 3rd to the 6th of October in DFactory Barcelona, is a different, unique event due to its brilliance and hybrid format, as it is a on-site event that is supported by a digital platform, to facilitate the attendance of people from all over the world.

7 interconnected events

- Digital Industry
- Invest
- Sustainability
- Mobility
- Real Estate
- Talent
- Experience

BNEW 2022



A ground-breaking, hybrid, global event

3rd edition

4 day conferences 3-6 October

12,368 professionals attended (5,927 onsite and 6,441 online)

5,563 networking contacts made

107 countries: 40% internationalisation

74% agreements with associations and sectoral clusters

1,500 participating start-ups

622 speakers

131 panels, sessions and debates

180 hours of content

300 direct jobs generated

700 indirect jobs generated

Event summary



SIL Barcelona

The return of on-site events

After two years of absence due to the pandemic, SIL Barcelona recovered its face-to-face nature in 2022, from 31 May to 2 June, and reclaimed its spot as one of the world's largest fairs for Logistics, Transport, Intralogistics and Supply Chain.

The event, organised by the Consorci de la Zona Franca de Barcelona and a reference in Spain, the Mediterranean and Latin America, has reaffirmed its role as a key meeting place for the logistics sector. I has also restated the importance of the sector in the economy, with the focus placed on continuing to progress towards digitalisation, sustainability and talent in an unprecedented socio-economic context.

During the inauguration, **Raquel Sánchez**, Minister of Transport, Mobility and Urban Agenda, showed her support for the event, assuring that "the data points to recovery in Spain, maybe not at the rate we would like, but it is a robust recovery and there is room for optimism". At the same time, the minister highlighted that "the Government's commitment to Catalonia is firm and it is the community that is receiving the most investment from her ministry".

SIL Barcelona 2022 in figures

22nd edition

12,152 attendees

650 companies that participated

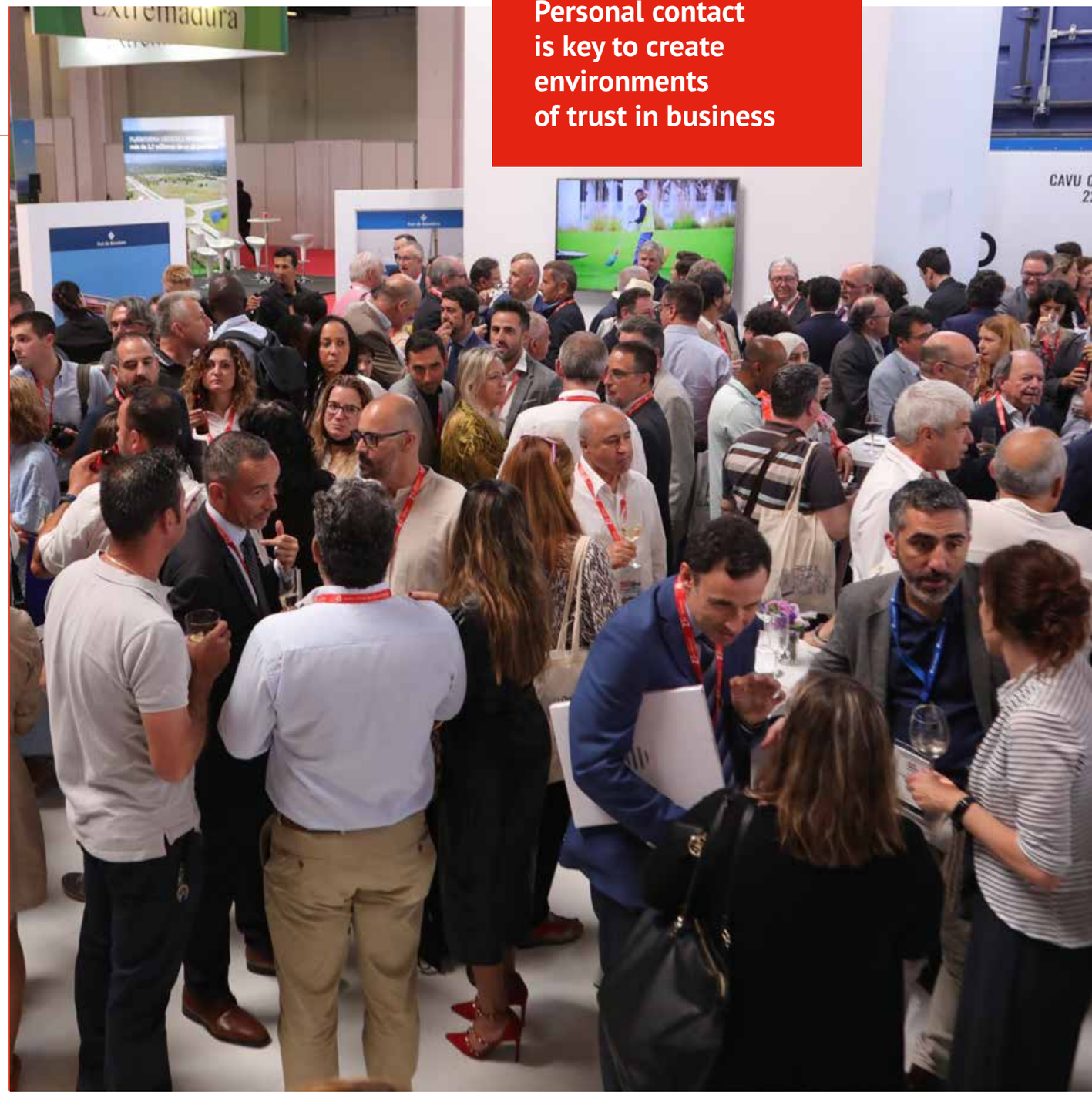
20% internationalism

81 countries over 5 continents

263 accredited journalists

6,620 new networking contacts

Personal contact is key to create environments of trust in business



SIL Awards - the NIT of Logistics



- **Best Start-Up:** logistics tool **Usyncro**
- **Innovation:** smart-port solution **Project 44**
- **Sustainability:** **Hutchison Port Best** terminal
- **Female talent (SDG5 in the logistics sector):** this new award, created to give visibility to the role of women in a very male-dominated sector, recognised the work of **María Enrech Vidal**, Planning Director of Puig's global supply

A sectoral trade fair

- Transport, Logistics and Distribution
- Intralogistics
- Technology and IT
- Infrastructure
- Last Mile and Delivery in eCommerce
- Energy and Sustainability
- Talent
- Industry 4.0
- Logistics Real Estate

Talent, innovation and sustainability

81
sessions on 4 stages:

- Logistics & Industry
- Business Transformation
- eDelivery Barcelona
- MedaLogistics Week

314
speakers

3,386
attendees of the congress

Maximum level of participation and internationalism

SIL Barcelona included the participation of important decision-makers from 650 companies with 20% internationalism, with the presence of companies like Argentina, China, Denmark, Ecuador, Colombia, Mexico, Slovakia, France, The Netherlands, Hong Kong, Ireland, Italy, Portugal, Taiwan, UAE, UK and USA, amongst others.



That was SIL 2022





> "Once again, the success of SIL Barcelona has been possible thanks to the enormous talent of all the companies and professionals. All of them have met over the years and presented all their innovations at the leading fair of the logistics sector to share their knowledge and debate the challenges of the future."
>
> **Pere Navarro,**
> **Special Government Delegate to the CZFB**

Next Generation EU funds

SIL 2022 brought together the ministers of Catalonia, Aragon, Extremadura and Andalusia, along with the Secretary General for Industry, Commerce and Tourism of the Government of Spain, Raül Blanco, and the Special Government Delegate to the CZFB, Pere Navarro, to debate the impact and best use of the Next Generation EU funds in logistics.

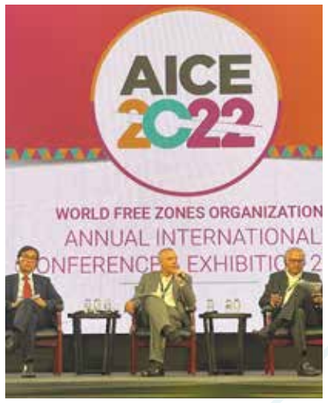






Presence in international contests

World Free Zones Congress (AICE)



CZFB participated once again in the World Free Zones Congress (AICE), which took place in Jamaica in 2022. A delegation headed up by the Special Government Delegate to the CZFB, Pere Navarro, and its CEO, Blanca Sorigué, attended the conference which brought together representatives of all the world's free zones to debate the role of these entities in global economic growth.



25th Latin America Free Zones Conference

In December, the CZFB participated in the 25th edition of the 2022 Latin America Free Zones Conference held in the Dominican Republic and organised by the Free Zones Association of the Americas (AZFA).

During the contest, at which the Zona Franca de Barcelona was presented as a success story, Pere Navarro was invited to give a speech to explain the entity's model based on innovation, technology, the automation of processes and sustainability.

The CZFB presides over Barcelona-Catalunya Centre Logístic



The Annual Meeting of the Barcelona-Catalunya Centre Logístic (BCL) which took place in November, included the election of its new Management Committee, which will be presided over by Pere Navarro, Special Government Delegate to the CZFB, for the next two years.

Through this appointment, the CZFB will support the association's role when it comes to achieving an improvement in the competitiveness of the logistics system in Catalonia. To this end, it will continue to support the implementation of new productive models in relation to Industry 4.0 and facilitate public-private investment models aimed at the creation of new jobs in socially sustainable conditions.

Projecting Barcelona in 2023



ALACAT Congress, at SIL 2023

The CZFB and the Federation of National Associations of Loading Agents and International Logistics Operators of Latin America (ALACAT) have reached an agreement for the 39th edition of the ALACAT conference to be held in Barcelona as part of SIL 2023. The congress will also coincide with the 25th anniversary of the logistics contest in the Zona Franca.

Europe Conference of Council of Supply Chain Management Professionals, at the SIL

SIL 2023 will also include the 8th edition of the Europe Conference of Council of Supply Chain Management Professionals (CSCMP), an international conference at which significant leaders in the logistics and Supply Chain activity will tackle the main challenges of the sector such as sustainability, digitalisation, efficiency, resilience and talent management and offer solutions adapted to a world in constant change.

Ibero-America Free Zones Conference, at DFactory

From the 7th to the 9th of November 2023, DFactory Barcelona will host the 26th edition of the Ibero-America Free Zones Conference, organised by the General Committee of the Free Zones Association of the Americas (AZFA).

It is the most important event for the sector of the Free Zones of Ibero-America at which operators, users, governmental agencies, investors, consultants and suppliers of the industry come together to discuss the current situation, progress, innovation, best practices, trends and challenges for the future.

05
ZF at a glance

ZF at a glance

- Access to rounds
- Information screen
- Restaurant service
- Petrol station
- Rest areas
- Defibrillator
- Accommodation
- Somriures nursery
- Fire station
- Car park
- Bicing
- Bicibox

How to get there:

Bus stops

TMB lines 21, 23, 37, 109, V3
NitBus Line N1

Metro lines

L9 Sud · L10 Sud

Maintenance, cleaning, surveillance, collective waste management and fibre optic **services**

Bicycle lane

1. CZFB Headquarters / 3D Incubator
2. ZF Customs Sector C
3. ZF Customs Álvarez de la Campa Warehouses
4. DFactory Barcelona
5. BP Building / Punto Incorpora
6. Eco Power Plant
7. Hydrogen Filling Station
8. Mercabarna Food Hub
9. Industrial Estate of the Free Zone ZEPI
10. Dolors Aleu Industrial Building



CZFB Assets

The Consorci de la Zona Franca de Barcelona, at the service of companies

More than 317 companies

Urban area
25
companies

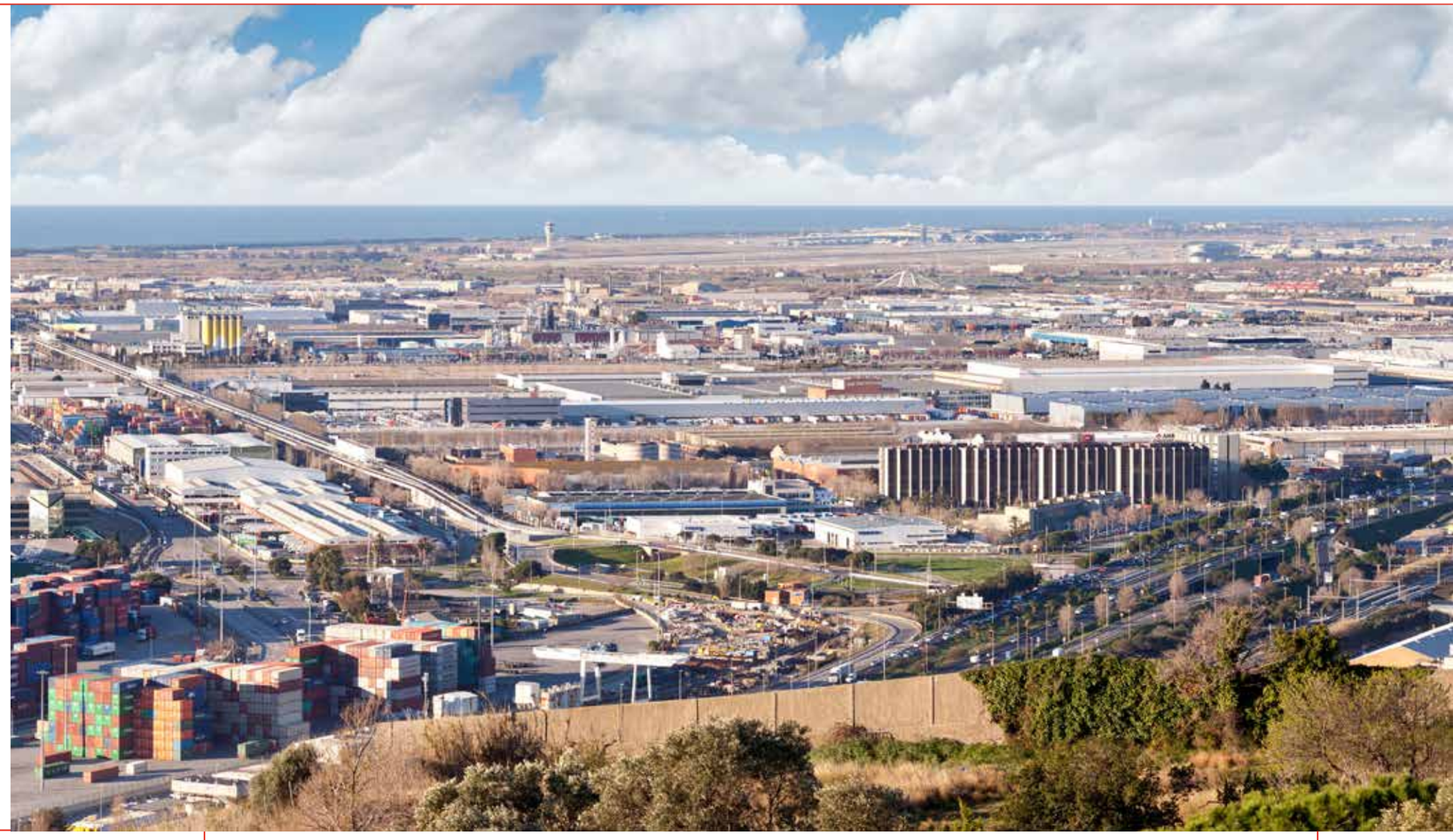
Industrial area
101
companies

Service Centres
46
companies

Zona Franca Customs
34
companies

ZF spaces
17
companies

Spaces 4.0
94
companies



Barcelona Zona Franca Industrial Area

- Industrial and logistics complex of reference in Europe
- Nexus between the European Union, North Africa and Ibero-America
- International connection via port, airport and railway
- More than **40** multinationals established in its territory
- **3.6** million m² of leasable area
- **98%** of its surface area leased
  - **23** contracts signed in 2022
  - **7,668** m² of net surface area contracted in 2022
- Presence of traditional economic sectors
  - **40**% Industry
  - **30**% Logistics
  - **30**% Services



Location with services

24/7 Security in communal areas, 365 days a year with agents of the Civil Guard and private patrols.

Smart access control security system: **150,000km** of security patrolling in 2022

Security Control switchboard: **(+34) 932 638 145**

ISO/IEC 27001 Information Security Management System:

- Network maintenance
- Development of Mobile Applications
- User assistance

Main industrial area

- Cardio protected with a fixed and mobile AED
- With **6 metro stations** (lines L9 Sur and L10 Sur) with daily service from 5am to 12am
- **6 public bus routes** (numbers 21, 23, 37, 109, V3 and the N1 NitBus)



Zona Franca Customs

Strategic and distinctive asset of the ZF. Two logistics venues exceptionally located for commerce with third party countries of the European Union and international trading.



Spaces for development

Urban projects

Living and working in Barcelona and its metropolitan area:

- **5 buildings** for productive economy and R&D
- **564,500m²** in new urban development projects
- **3 neighbourhoods** of new urban fabric: City Mollet, Casernes de Sant Andreu and Barrio de La Marina



Discover the client companies that trust in us here



Business parks

We have more than **9,700,000m²** of land for industrial development in different areas of Catalonia.

Privileged locations

- Constantí Industrial Estate
- Vallès Technology Park
- Bellpuig Industrial Estate Project
- Pla de Santa Maria Industrial Estate Project
- Can Guitard Industrial Plant Project

Service centres

- Free Zone SC
- La Ferrería SC
- El Pla SC

An area of environmental respect

First Spanish industrial estate with environmental certification for its management (EMAS 2009):

- **Washing and cleaning** of communal areas with water from the water table
- **Green areas**, seating and woodland areas
- **Bicycle lane**
- **Information screens**
- Promotion of **circular economy**
- Promotion of renewable energy
- Solar panels, hydrogen filling station, electric car charging points
- **112,000m²** of green areas
- More than **5,500 trees**





Industrial estates at full capacity

5,780,000m²

Industrial estates in the planning phase

3,926,000m²



Contact between people is essential

The Zona Franca creates and organises its own events with international impact for the sector.

SIL Barcelona · BNEW BARCELONA NEW ECONOMY WEEK · BWAW BARCELONA WOMAN ACCELERATION WEEK

- Expert coordination of professional fairs for experts and visiting public.
- Positioning of Barcelona as a crucial economic centre.
- Extensive offer for fair design and management to boost the business, logistics and real estate network.
- In-depth knowledge of the specific fair sector and leaders in Spain and the Mediterranean.

Governing Bodies

Appointees and representatives during 2022

Plenary session

Chair

Ada Colau Ballano
Mayor of Barcelona
Barcelona City Council

Deputy Chair

Pere Navarro i Morera
Special Government Delegate
Consorci de la Zona Franca
de Barcelona

Second Deputy Chair

Oriol Sagrera i Sala
General Secretary of the Business Department of the Government of Catalonia
Government of Catalonia

State representative Board Members

Maria del Pilar Paneque Sosa
Deputy Secretary for the Treasury
Ministry of Finance and Public Administration

Xiana Margarida Méndez
State Secretary for Trade
Ministry of Industry, Commerce and Tourism

Maria José Gualda Romero
State Secretary for Budget and Expenditure
Ministry of Finance and Public Administration

Maria José Rallo del Olmo
General Secretary for Transport and Mobility
Ministry of Transport, Mobility and Urban Agenda

Member representing the Generalitat of Catalonia

Isidre Gavin
Secretary of Land and Mobility
Autonomous Government of Catalonia

Automatic members (due to their position)

Almudena Escobedo Canalda
Provincial Department for Customs and Duties

José Alberto Carbonell i Camallonga
CEO of APB
Port Authority of Barcelona

Members representing the City Council of Barcelona

Jordi Martí Galbis
Councillor of Barcelona City Council Junts per Catalunya

Jordi Martí Grau
Councillor for the Economy and Budget of the Municipal local Barcelona en Comú party

María Luz Guilarte Sánchez
President of the local Cs party

Ernest Maragall i Mira
Councillor and President of the local ERC party

Jaume Collboni i Cuadrado
1st Assistant Mayor/Council Leader. President of the local PSC party

José Bou Vila
President of the local Partido Popular party

Eva Parera i Escrichs
Councillor of the local Valents party

Members representing the Chamber of Commerce, Industry and Navigation

Jordi Pomarol Clotet
Treasurer of the Chamber

Pere Barrios i Esturlese
Plenary Member of the Chamber

Member representing PIMEC

Antoni Cañete Martos
President of PIMEC

Member representing the Port of Barcelona

Damià Calvet
Chairman
Port Authority of Barcelona

Member representing Foment del Treball Nacional

Josep Sánchez Llibre
President

Member representing the Railway Company

Isaías Táboas Suárez
Chair
of RENFE–OPERADORA

Members representing the Trade Union Organisations

Camil Ros
General Secretary
General Secretary of UGT Catalunya

Javier Pacheco Serradilla
General Secretary
CC. OO. Catalunya

Observers

Ramon Maria Xuclà Comas
General Secretary
Consorci de la Zona Franca
de Barcelona

Blanca Sorigué Borrell
CEO
Consorci de la Zona Franca
de Barcelona

Francesc Xavier Poza
Heritage Director
Local Council of Barcelona

Cristina Ozores Jack
Government Lawyer
Government Lawyer in Barcelona

Executive Committee

Chair

Pere Navarro i Morera
Special Government Delegate
Consorci de la Zona Franca
de Barcelona

Deputy Chair

Maria José Rallo del Olmo
General Secretary for Transport and Mobility
Ministry of Transport, Mobility and Urban Agenda

Members

Almudena Escobedo Canalda
Provincial Department for Customs and Duties

José Alberto Carbonell i Camallonga
CEO of APB
Port Authority of Barcelona

Jaume Collboni i Cuadrado
1st Assistant Mayor/Council Leader
President of the local PSC party
Local Council of Barcelona

Jordi Martí Grau
Head of Economy and Budget
Local Council of Barcelona

Jordi Pomarol Clotet
Treasurer
Chamber of Commerce, Industry and Navigation

Pere Barrios i Esturlese
Plenary Member
Chamber of Commerce, Industry and Navigation

Observers

Ramon Maria Xuclà Comas
Acting General Secretary
Consorci de la Zona Franca
de Barcelona

Blanca Sorigué Borrell
CEO
Consorci de la Zona Franca
de Barcelona

Sara Berbel Sánchez
Municipal Manager
Local Council of Barcelona

Jordi Campillo Gàmez
Manager at the Institut Municipal Paisatge Urbà
Local Council of Barcelona

Francesc Xavier Poza
Heritage Director
Local Council of Barcelona

Cristina Ozores Jack
Government Lawyer
Government Lawyer in Barcelona

Management Team

CONSORCI DE LA ZONA FRANCA DE BARCELONA

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Special Government Delegate

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CEO
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Ramon Maria Xuclà Comas
Acting General Secretary
Legal Department
Trustee

Lluís López Yuste
Corporate Communications Department

Francisco Sensat Viladomiu
Real Estate and Zona Franca Customs

Iñaki Garcia Bernis
Investment Department

Montse Novell Gusart
General Services, Purchases and Contracting Department

Antonio Molina Melero
Security Department

Montse Vidal Iranzo
General Services, Purchases and Contracting Department

Alfons Martínez Torres
Information Systems Department

Mario Serrano García
Town Planning Department

Consorci ZF Internacional

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Chairman

Blanca Sorigué Borrell
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Credits

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