Where **Industry 4.0** connects with **talent**



CONSORCI barcelona ZONA FRANCA

2023

The Consorci de la Zona Franca de Barcelona (CZFB) has expressed its appreciation for the people who have acted as stakeholders in the 2023 corporate transformation through institutions, associations and companies. Together, we share the exciting journey towards innovation and sustainability in this business area.

The Zona Franca, focused on innovation

2023 Milestones

In 2023, the Consorci de la Zona Franca de Barcelona continued its vital work for business competitiveness by fostering innovation, improving sustainability, promoting equality, and opening up to internationalization.

For this purpose, the entity promoted initiatives and established many strategic agreements to consolidate the development of Industry 4.0.

REINDUSTRIALIZATION

The reindustrialization board for Nissan reached a pact in 2023 among all involved parties to guarantee jobs and the industrial future of its old factory in the Zona Franca. After a year of negotiations, a historic agreement was reached that showed the responsibility and social sensitivity of everyone involved.

DFACTORY BARCELONA

With 80% of its commercial space marketed and about 30 new technology companies settled, DFactory was the scene of Barcelona's current technological affairs, with more than 200 events and visits in 2023. The success of its model heralds a second phase to project an actual technical district.

EQUALITY AND DIVERSITY

BWAW consolidates in the business debate on gender equality and a diverse and inclusive company, aspects that the Consorci defends by joining the Charter for Diversity international movement.

A GREAT YEAR FOR LOGISTICS

2023 was the year of Barcelona's logistics capital, coinciding with the 25th anniversary of the SIL professional exhibition, an anniversary celebrated in June with a multitude of international sector meetings and by the26th Conference of Ibero-American Free Trade Zones (AZFA), which also concentrated an excellent number of sector events at the DFactory Barcelona.

LAUNCH OF THE LOGISTICS 4.0 INCUBATOR

With startup acceleration initiatives, ZF supports the new economy, talent, and innovation. In 2023, it created the new Logistics 4.0 Incubator, boosting entrepreneurial entrepreneurship in the new logistics, in the same line as the 3D Incubator for additive printing.

INTERNATIONALLY RECOGNIZED LEADERSHIP

Once again, CZFB contributed to the projection of the city of Barcelona not only by attracting events but also by having the leadership of its entity and its senior management internationally recognized with various positions and awards in several areas of action for its urban action for the promotion of the circular economy, for its contribution to international trade, as an example of social responsibility, and for its support of the 2030 Agenda.

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We contribute to the international projection of the country

ZF is leading the industrial and logistics sector

SIL celebrates 25 years and makes history

SIL 2023, the place to be

BNEW23

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The Zona Franca up close

The assets of the CZFB

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Map of the ZF industrial area

Credits



> I want to highlight Consorci's ability to anticipate the latest economic trends, essential for ensuring opportunities and progress for the new generations.

The Consorci de la Zona Franca is an indispensable partner in Barcelona's urban and financial strategy and a prominent public service tool for the country as a whole. Its contribution has been and is fundamental to facing the economic challenges of Barcelona as the undisputed digital capital of Spain and the digital epicenter of Southern Europe.

Throughout its 107 years of history, the Consorci has been a benchmark for economic, social, and environmental sustainability. It has strengthened the Barcelona model thanks to its ability to weave public-private alliances, reach agreements, and cooperate with other administrations.

On the one hand, it is an engine of innovation, with the creation of startup incubators in the fields of logistics 4.0 and 3D printing, the transformation of Industry 4.0, and the connection of all sectors that are part of the new economy. On the other hand, it plays a prominent role as a meeting point for industries such as logistics and as a promoter of new congresses and international events like BNEW. Not to forget the management it carries out of the extensive industrial territory of the Zona Franca or its role in facilitating the agreement for the reindustrialization of the Nissan plots.

Furthermore, the Consorci anticipates the latest economic trends, which is essential to ensure opportunities and progress for the new generations. It has become the most prepared entity to manage new technological centers, such as DFactory Barcelona, an ambitious project that is an international reference.

Numerous examples demonstrate the social commitment of the Zona Franca, whether through initiatives to achieve a more equal society, acting as a sandbox for new mobility, or as a testing area to promote new energy mixes, advanced manufacturing, and circular economy, allowing us to progress towards a more decarbonized economy.

The Consorci has numerous future projects underway, among which the development of the second phase of DFactory Barcelona stands out, which will revolutionize the productive profile of our city, attracting international companies from Industry 4.0, with the expectation of creating 5,000 jobs, mostly in technology, committed to sustainable production and environmental respect.

There is no doubt about the critical role played by the Consorci de la Zona Franca in generating shared progress and new opportunities for young people, entrepreneurs, and companies, previously unthinkable and now essential.

Thanks to all those who are making this possible.

Jaume Collboni,
Mayor of Barcelona and President of the CZFB Board



> The Zona Franca is a primary connector between environments that previously did not converge, grounding practical projects and blending technologies. We are the factory of new 4.0 opportunities, keeping pace with the rapid technological changes worldwide.

The term Zona Franca used to describe a location in Barcelona. Today, it embodies a vital attitude equivalent to dynamism and innovation. In the Zona Franca, we are committed to driving innovation, leading the industrial transformation towards an industry 4.0, and connecting all sectors that are part of the new economy. In this sense, public administration and private companies are promoting a Zona Franca that is becoming a shared success model. This great connector grounds practical projects and blends technologies from factories and production centers, increasing our economy's competitiveness.

We live in a permanent technological revolution; changes are constant, and we are determined to serve society by exploring new challenges that arise with the goal - as our slogan says - of manufacturing opportunities for people's future. Working in networks, collaboratively adding alliances and efforts, and being a technological reference are the best ways to link jobs to the territory. 2023 has been full of challenges that have stolen many hours of sleep but were worth fighting for, such as the historic reindustrialization agreement at Nissan, turning DFactory Barcelona into an international benchmark for the new industry, and envisioning the Zona Franca as a breeding ground for sustainable mobility, entrepreneurship, digitalization, and environmental respect. These developments will lead to the creation of new professional profiles and job opportunities.

Talent is the most critical capital for any company, and cooperation is the best way to optimize it. We saw this in 2023, which marked the 25th anniversary of the International Logistics Exhibition (SIL). This pioneering event was recognized with the participation of King Felipe VI and the exceptional celebration of 5 international congresses that positioned Barcelona as a bridge between the Mediterranean and the Atlantic and the actual global capital of the sector.

We dream of transforming the Zona Franca into a 4.0 District of the Barcelona Metropolitan Region, home to four and a half million inhabitants. We want to be an international benchmark of technological and environmental avant-garde, leading a space for knowledge exchange that projects us with an open mindset. Many business partners already support our vision. The new economy is created daily by seeking synergies, imagining opportunities, promoting events that connect action and innovation, prioritizing sustainability and diversity, and collaborating for a responsible and borderless future.

The disruptive projects of the Zona Franca show our versatility in economic dynamization. Companies transform our environment and, at the same time, evolve internally. We cannot close doors to change, but we must pair technology and values to ensure that innovation is valuable for the progress of humanity. This vision of working with purpose has marked our strategic approach, which commits to the roadmap of the Sustainable Development Goals of the 2030 Agenda.

As a public company that works so that no one is left behind, it has been a pride to see in 2023 the success of disruptive projects like DFactory Barcelona, which is already planning a second phase, the launch of the Logistics 4.0 startup incubator, or that our Corporate Social Responsibility and our sustainability management have received an exceptional double external certification. In the Zona Franca, we make things happen, and we would love to share our mission, vision, and values with you through this 2023 annual report.

Pere Navarro,
Special Government Delegate to the CZFB

01

The responsible action

The clarity of objectives and consistency in action made it possible that in 2023, the Consorci de la ZF saw its management of Social Responsibility and Sustainability certified, a recognition that guides our path towards excellence in a year in which the entity has improved its governance and transparency and has adhered to the European Diversity Charter.

In the Zona Franca, we work to make things happen

Anticipating the future since 1916

More than a century as an active agent energizing the economy, talent, and innovation.

We rely on this evolutionary experience to leap into Industry 4.0.

We build alliances for **progress**

We have a solid network of public and private agents, establishing alliances with the main social entities of our environment.

We contribute to the projection of **Barcelona**

We want the international economic agents to discover the global strategic value of our metropolitan region.

Sustainability is our strategy

The 2030 Agenda structures our activities strategically by guiding the social, environmental and economic goal we must achieve.

We stand for **job equity**

We are committed to promoting gender equality and equal opportunities in the workplace; hence, our efforts to make women more visible in the industrial environment.

We foster **talent**

Promoting training and cultivating talent are essential to the competitiveness of our companies and our society. Opening up to new sectors, training for change, incubating emerging companies and making them visible at events are all key aspects of this.

Agenda 2030

The essence of Corporate Social Responsibility is inherent in the mission, vision and values of the Consorci de la Zona Franca de Barcelona as an agent that boosts the economy and therefore, society. The generation of quality employment, innovation and the most advanced infrastructures allow us to pursue these goals. In order to give this route towards responsibility consistency, the entity's strategic planning has been extended to accommodate specific lines in terms of sustainability.

The Special Government Delegate recognises this to be the case in all his speeches, when the 2030 Agenda is mentioned as a central pillar of CSR.

Discover the CZFB

The Consorci de la Zona Franca de Barcelona (CZFB) was awarded an international prize for its contribution

The Consorci de la Zona Franca de Barcelona (CZFB) received an international award from the North American real estate professionals association Lambda Alpha International "for its support to the industry and for contributing employment, innovation, sustainability, and synergies at an international scale to Barcelona and its region."

Mission

To be a leading industrial hub in the Mediterranean, acting as a driving force for attracting and promoting value- added companies, providing them with innovative resources and services.

Vision

To stimulate the economy of the Barcelona metropolitan area by managing the industrial area at the Zona Franca and Zona Franca Customs as the primary activity for generating economic and social value, raising international awareness.

Values

- Collaboration and coordination
- Professionalism
- Teamwork and participation
- Innovation
- Environmental sustainability
- Transparency
- Economic strength

The consistency in the SDGs: Certifications and governance improvements

AENOR certifies the CZFB's SDGC and CSR Policy

AENOR, the leading certification entity in Spain, has recognized the Consorci de la ZF for its management of social responsibility and sustainability with an exceptional double certification, the IQNet SR10:2015 Social Responsibility Management System and the Commitment to the SDGs of the 2030 Agenda, making the CZFB one of the only four Spanish companies that have received this double recognition. This accreditation consolidates our commitment to sustainable mobility, renewable energy, the circular economy, support for equality, and talent attraction.

Sustainability Management: The 2030 Agenda in constant action

Governance actions for sustainability are now an intrinsic part of the action of 21st-century companies and institutions to achieve their objectives sustainably. Therefore, the CZFB is aligned with the goals set in the 2030 Sustainable Development Agenda, faithful to one of the purposes expressed by the State's special delegate at the Consorci, Pere Navarro, in October 2019, when the Directorate of Corporate Social Responsibility (CSR) and SDGs was presented. "The world does not have a plan B, and we must now actively work for the sustainability of the planet and of companies and the development of people's rights."

Improvements in governance

The Consorci de la ZF has approved a protocol for the utilization of obsolete goods and has perfected measures of transparency and good governance of the entity in line with its Code of Good Practices and Conduct, conducting training actions in its staff to fight against money laundering and the financing of terrorism, and providing information on the Ethical Channel, accessible on the corporate website.

CZFB joins the European Charter for Diversity

The Consorci ZF has adhered to the Diversity Charter the European Union and Fundación Diversidad promoted. The European Charter reflects the commitment to inclusion and diversity in the workplace and has the adherence of 1,550 organizations in Spain. The Barcelona free zone is the first of the seven free zones to join this movement.

With this adherence, the Consorci de la Zona Franca de Barcelona commits to promoting equal opportunities in the workplace for women and historically discriminated groups, such as people with disabilities, migrants and refugees, LGBTI+, youth and seniors, in coherence with the entity's strategic planning regarding the SDGs of the 2030 Agenda.

The Global Compact recognizes our good practices

A historic reindustrialization agreement

March 10, 2023, was a historic day, marking the successful resolution of the crisis initiated by Nissan three years earlier, on May 28, 2020. That day, the Japanese automaker announced it would close its facilities in Barcelona Zona Franca, occupying a 518,000 m² plot, the largest industrial area.

The resolution of the Nissan crisis served as an example of stakeholder social responsibility. Amid the pandemic, the closure announcement caused enormous concern due to its significant impact on jobs (estimated at 3,000 direct jobs). However, it was met with responses from administrations, unions, and companies, who united to achieve three essential objectives: to recover the maximum number of jobs, to guarantee industrial activity on the lands, and to do so in a way that is compatible with new electric mobility and the latest generation logistics.

Objective, Employment

The establishment of the Nissan reindustrialization table in September 2020 marked the beginning of a lengthy negotiation process that reviewed numerous reindustrialization projects over more than 28 meetings. This process involved a complex architecture of agreements and a public tender called by the Consorci de la Zona Franca to ensure absolute legal certainty and transparency in the reindustrialization process.

Public Tender

The Nissan crisis required commitments of various kinds: labor, with employment regulation files and early retirements, and productive decisions, such as the new installation of the electric motorcycles and vehicles manufacturing company SILENCE, which took up 61,000 m² of the old factory, generating the first jobs. On the other hand, the Nissan Technical Center confirmed its commitment to continue in 38,400 m² of the Zona Franca, safeguarding 287 jobs for the Japanese firm.

The Consorci, for its part, awarded Goodman Duero Logístic (Spain), S.L. the lease of the industrial plot and its assets, which, in turn, subleases it to the electromobility D-Hub, led by QEV Technologies and BTech, for the construction and assembly of electric vans. In January 2023, the Ministry of Industry awarded the electromobility D-Hub about 65 million euros from the PERTE for the electric and connected vehicle. This project also received endorsements from the Generalitat. In turn, the electromobility hub committed to relocating part of the workforce left unemployed by Nissan, expecting to start producing electric vans under the Ebro and Zebroid brands.

Electromobility Hub

Ultimately, the reindustrialization process of the automaker's lands was concluded with the electromobility D-Hub managing an approximate area of 260,000 m² of the old factory, with the forecast of investing 300 million euros, starting vehicle construction in early 2024 and making the Zona Franca a benchmark for European electric automotive.



» *The Minister of Industry, Commerce, and Tourism, Reyes Maroto, presided over the family photo of the Nissan agreement.*



02

Industrial innovation is in the Zona Franca

The Zona Franca's commitment to Industry 4.0 is continuously reinforced with its own hallmark of an innovative ecosystem, the DFactory Barcelona, and with the creation and consolidation of start-up incubators such as 3D Incubator and Logistics 4.0 Incubator.

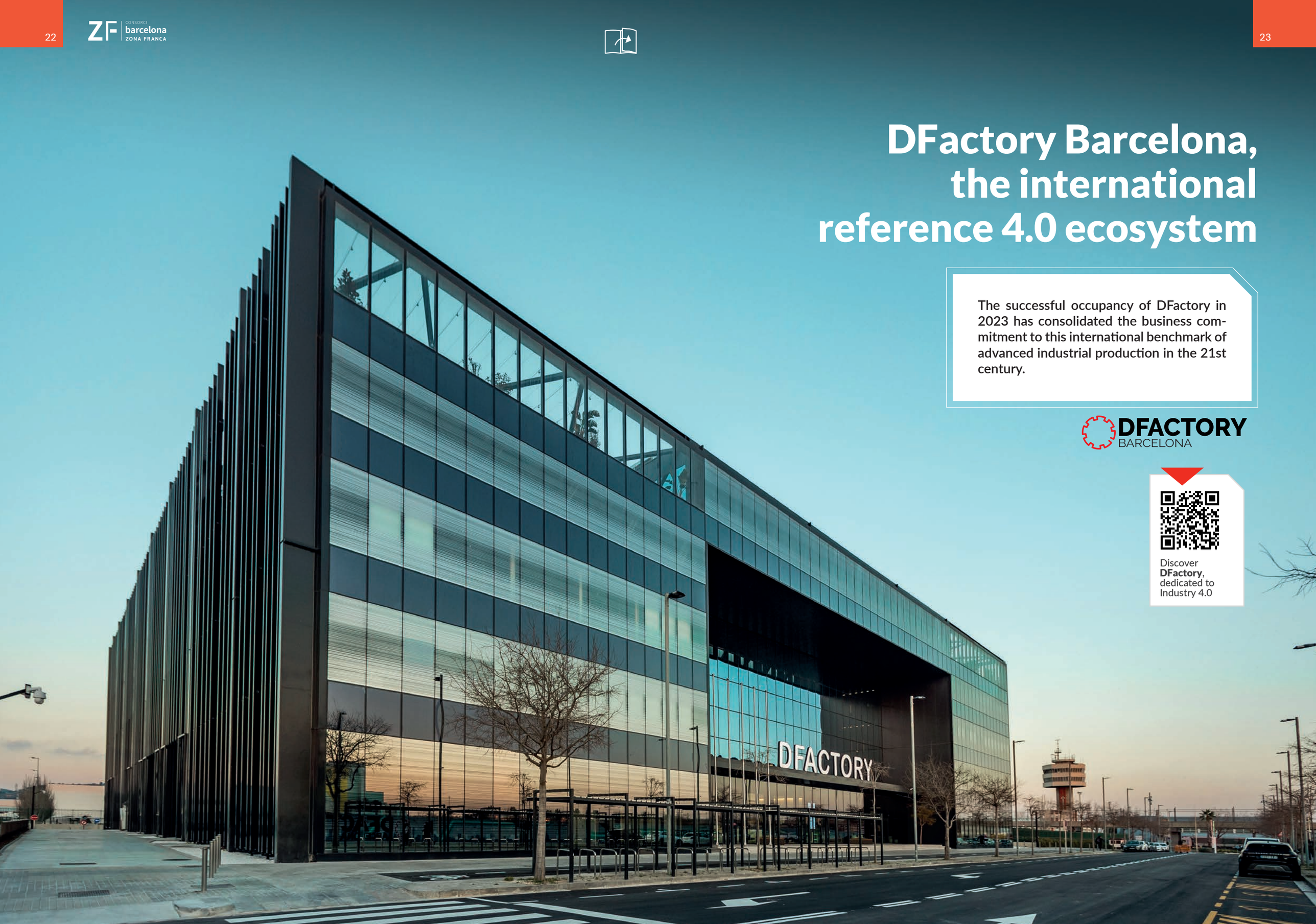


DFactory Barcelona, the international reference 4.0 ecosystem

The successful occupancy of DFactory in 2023 has consolidated the business commitment to this international benchmark of advanced industrial production in the 21st century.

DFACTORY BARCELONA

Discover **DFactory**, dedicated to Industry 4.0





Architectural style in line with the Sustainable Development Goals

- Accessible
- Transparent
- Sustainable

Excellence Recognition:

EMAS energy certification

Leed Gold Certification

Well wellness certification

Barcelona, a benchmark in Industry 4.0. Applied technology:

Robotics · Blockchain · Artificial Intelligence. · 3D Printing · 3D Scanning · Internet of things (IOT)

Sensor systems · Augmented Reality · Over-the-air programming (OTA) · Circular economy · Decarbonization · Resource Mapping · Photonics



- Boosting the **transformation** of the Spanish productive fabric through optimizing production processes.
- Support for the **digitalization** of companies.
- A new way of production is more **sustainable, efficient, and collaborative.**
- **Hybridization of projects and technologies** among multinationals, local companies, and startups **(new business models with a digital base**).
- The attraction of about thirty new economy companies with **over 500 employees**.
- It has reached an **80% occupancy** of its marketable spaces in record time (the success of its proposal is accelerating the **planning of its second phase**).
- An **avant-garde industrial building of 17,000 m²**, 2,000 tons of steel bathed in natural light, with laboratories and work areas in open, transparent, and collaborative spaces.

Spaces and services

Offices and Laboratories
Coworking
Auditorium
Meeting rooms
Demonstration spaces
Event and activity ecosystem management platform
Private 5G network
Terrace for events
Common services



An ecosystem full of activity

- BNEW fourth edition
- BWAW third edition
- 26th Latin America Free Trade Zones Conference
- 2nd Industry and Energy forum
- Launch of the ZF Sustainability Observatory
- The Talent and Diversity in ZF Workshop
- Session on Supercomputers, AI, and South America
- Foment del Treball's 2023 Board of Directors
- 32th Executives Awards
- 3rd Talent Factory Gala
- 19th edition of the ICIL Debates
- 1st National Symposium on Industrial Symbiosis Projects
- Conference on regenerated water
- BCL SDG Workshop
- Dual Vocational Training Workshop
- We're Robots Workshop
- Desperta BCN from Crónica Global Workshop
- New Economy Latin America Workshops
- Presentation of the Logistics 4.0 Incubator

Leading companies of the DFactory ecosystem

Alisys	ICIL Lab	Shining3D
Amphos 21	Innovae Group	Siemens
Ariño Duglass	Kion Group (Linde)	Symbiosi
Asorcad	Kuka	Siocast
Cloud Space – Imhoit	Leitat	The e-miles company/ Malena Engineering
Dow Chemical	Mastertec	VDM Health
Excelencia Tech	Nexiona	Windforce 3D
Girbau	NTT Data	Witeklab
HP	On Robot	Zentinel
Hubmaster	Picvisa	

An ecosystem with many visitors

- **Héctor José Gómez**
  Minister of Industry, Commerce and Tourism
- **Jaume Collboni**
  Mayor of Barcelona
- **Roger Torrent**
  Minister of Business and Labour of the Government of Catalonia
- **Ruud Kempener**
  Member of the Cabinet of the EU Commissioner for Energy
- **Carlos Prieto**
  Representative of the Government of Catalonia
- **José Montilla y Artur Mas**
  Former Presidents of the Government of Catalonia
- **Isaac Albert**
  President and CEO of CIMALSA
- **Josep González Cambray**
  Minister of Education
- **Eduardo R. Garrido**
  Director of Programs at MIT
- **Lluïsa Moret**
  President of the Barcelona Provincial Council
- **Manel Balcells**
  Minister of Health
- **Salvador Illa**
  Leader of the opposition in Catalonia
- **Mateo Valero**
  Director of the Barcelona Supercomputing Center
- **Mariano Marzo**
  Professor at the Faculty of Earth Sciences (UB)
- **Albert Castellanos**
  Secretary of Business and Competitiveness of the Government of Catalonia
- **Omar Al Kathiri**
  Ambassador of the Sultanate of Oman to Spain
- **Antonio José Gómez Peña**
  Consul General of the Dominican Republic
- **Mª del Pilar Paneque**
  Deputy Secretary for the Treasury
- **Carles Ruiz**
  Mayor of Viladecans

Awards received in 2023

- Award for Best Technology Center 2022
- Award for Best Business Initiative at the 32th National Awards of Ejecutivos Magazine
- Infrastructure Award 2022 at the 7th Night of Infrastructures

View here all the visits received



ZF, an incubator for startups

LOGISTICS 4.0 INCUBATOR



The logistics startup incubator (innovative solutions, services, and products) has exceeded all planned milestones, attracting **29 startups in acceleration** within a few months with **gold** (premium technology pack), **silver** (superior technology pack), and **bronze** (high services) incubation categories. Created by the Consorci de la ZF with the support of the European FEDER funds and the Incyde Foundation, the data certify that it was the incubator the logistics sector was waiting for.

Innovation Ecosystem

- International calls with +60 applications
- Events: Tech Spirit, 4YFN, SIL Barcelona, BNEW; Smart City, Deep Tech Summit
- 1,000 visits
- Mentoring classroom
- Funding
- Innovation and Technological Services
- Networking
- Coworking
- Meeting room
- Spaces. 'one to one'
- Boardrooms

An incubator focused on emerging technologies

- 3D Printing
- Robotics
- Automated warehouses
- IOT
- Big Data
- Last Mile e-commerce
- AI
- Green Logistics



"The most innovative project in Spain"
La Razón

The High Technology Incubator in Logistics 4.0 has been recognized as the most innovative project in the third edition of the Catalonia La Razón Awards "for its work and approach to boost the productive fabric, increase economic impact, and develop greater digital competencies, both in skills and knowledge and to consolidate the logistics hub."

Find out what **Logistics 4.0 Incubator** can do for you

The incubated startups raise 13.6 million euros in months

LA RAZÓN AWARD for the most innovative project of 2023 in Spain, LOGISTICS 4.0 INCUBATOR

SIL AWARD 2023 for Best Logistics Initiative



3D INCUBATOR//

The first European high-tech business incubation center in 3D Printing has exceeded expectations since its creation in 2019.

Recognized by the Ministry of Finance as an example of FEDER European funds management, it was created by the Consorci de la ZF and the Incyde Foundation of the Spanish Chambers of Commerce, being the pioneer of the Incyde Spanish incubation network.

+270
mentoring, funding, networking, training, design, etc., actions.

4,100
visitors in 2023

160
incubated companies

Discover **3D Incubator**

Innovation New Challenges: projects on the horizon



Electric and Connected Vehicle

Underway with 21st-century mobility

The industrial area of Barcelona's Zona Franca is set to become a laboratory for new mobility. The evolution from the conventional automobile to the electric and connected vehicle will entail productive innovations and changes in connectivity and road systems, allowing connected, intelligent, safer, collaborative, and efficient road circulation for road improvement and CO_2 emissions reduction.

The CZFB offers a test environment for connected mobility (ETMC), and in 2023, traffic control data was implemented, associated technologies were analyzed, and sensor technology was defined for the test area.

The ETMC team comprises a national and multidisciplinary group of public institutions and private organizations (vehicle manufacturers, industries representative of each link in the automotive industry chain, universities, technology centers, etc.). In its primary working group participate, in addition to the CZFB, CELLNEX TRADIA, CENTRO ZARAGOZA, CTAG, EUROCYBCAR, FIVECOMM, IDIADA, OPTARE, and TECNIVIAL. The ETMC project started in September 2022 and is expected to end in May 2025.



Sabadell Aeronautical Innovation Hub

Cutting-edge research and development between Earth and sky

The Consorci de la Zona Franca, the City Council of Sabadell, AENA, the Polytechnic University of Catalonia, and BarcelonaTech (UPC) collaborate in the aeronautical innovation hub at the Sabadell Aerodrome to enhance innovation, training, and entrepreneurship in one of the sectors at the forefront of new technologies and innovation. In 2023, the incorporation into the hub of Celestia Aerospace, dedicated to the manufacturing and launching nanosatellites specialized in low orbit, opens the initiative to new commercial use capabilities, benefiting both the business fabric and the teaching and research staff.





The urbanization of DFactory II

DFactory Barcelona II

More Industrial Innovation 4.0

Advanced industry requires new productive spaces in Barcelona. For this reason, the Consorci has reserved a privileged area of the Zona Franca adjacent to DFactory I as a further step to capture innovative industrial projects with an international vocation.

The intention is to develop a 4.0 district that radiates with new modes of technological hybridization manufacturing to the rest of the Zona Franca area, with a tractor effect that can reach 100 million euros of investment and a direct and indirect labor potential of up to 5,000 technological jobs.

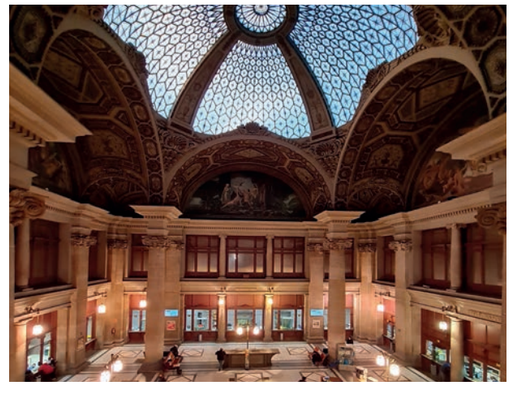


The first designs on the building volume and urbanization of this new phase are offered to new industrial partners who can occupy a building area of up to 70,000 m².

The New Post Barcelona

Promotion of new technological talent

Barcelona City Council, Correos, and the Consorci support the creation of what will be the tremendous technological talent and vocational training hub of Barcelona, to be built in the most emblematic building of Via Laietana in Barcelona, the historic headquarters of Correos, in front of the city's waterfront. An intention protocol and the preliminary project study (which could involve the rehabilitation of more than 30,000 m² of spaces for new uses) have already laid the foundation for this notable initiative.



03

Sustainability, central to ethics and excellence

The initiatives driven by the Consorci during 2023 aimed to balance economic growth, progress in digitalization, environmental care, creating conditions for social welfare, and equal opportunities.

Economic sustainability

An entity in constant evolution

Pere Navarro, special delegate of the State, and Blanca Sorigué, general director, propelled in 2023 the detailed materialization of the Consorci's strategic plan, achieving a very high degree of execution of the Strategic Projects Plan in coherence with its lines, objectives, and pillars, as could be verified by the entity's plenary at the end of the year.

Among the measures adopted in 2023 are:

- Departmental reorganizations to improve synergies.
- We are strengthening centralized contracting, mainly through the Public Sector Procurement Platform, to promote cost efficiency, transparency, and free competition in all types of contracts.
- CZFB supplier approval system provides greater transparency and agility and favors sustainability in the value chain of products and services. All purchases and contracts have been made sustainably and ecologically as possible, always requiring ecological origin, recyclability, seals, and certifications that accredit sustainability and the commitment to the 2030 Agenda.
- Creation of a KPI to verify the upward trend in the sustainability of our purchases and even improve in those typologies that require it (100% sustainable purchases, compared to 95.38% achieved in 2022).
- Optimization of the Transparency Portal. Improvements added to those previously adopted. For verification and administrative accessibility, a documentary consultation service has been activated through the Secure Verification Code (CSV) on the ZF corporate website.
- Improvements in the digitalization of work processes, digital migration to the Cloud environment, implementation of the 5G network in Dfactory Barcelona, and training in Cybersecurity, among other subjects.
- Revalidation of all corporate management certifications of the different departments renewed and some expanded in 2023:
  - **UNE-EN ISO 9001:2015**. Quality management systems
  - **UNE-EN ISO 45001:2023**. Occupational health and safety management systems
  - **EN ISO/IEC 27001:2023**. Information security, cybersecurity and privacy protection. Information security management systems.
  - Adherence to the European Regulation **EMAS CE 1221/2009**. Community Eco-Management and Audit Scheme.
  - **UNE IQNet SR10**. Social Responsibility Management System.
  - Sustainable strategy **(SDGs) - AENOR.**
  - **LEED GOLD**. Sustainable building for the DFACTORY Barcelona building.

> Through the three strategic axes of the entity: economic sustainability, economic development, and social progress of our territory, and urban integration and environmental sustainability, we aspire to be an exemplary model of how public management can make a difference in people's lives and in the construction of a prosperous and sustainable future.
>
> *Blanca Sorigué, General Director of the CZFB*



CZFB Figures Budget 2023

Continuing operations	
1. Net turnover	54,890
a). Sales	54,890
3. Work carried out by the company for its fixed assets	20,120
4. Supplies	-20,120
c). Work carried out by other companies	-20,120
5. Other operating income	6,407
a). Accessory income and other management income	6,407
b). Operating subsidies incorporated into the results for the financial year	
6. Staff cost	-7,555
a). Salaries and wages	-6,055
b). Social charges	-1,500
c). Provisions	0
7. Other operating expenses	-26,032
a). External services	-18,913
b). Taxes	-7,119
c). Losses, impairment and variation of provisions due to commercial transactions	0
8. Depreciation of fixed assets	-15,233
9. Charging of non-financial fixed asset subsidies and others	105
11. Deterioration and results for fixed assets disposals	0
a). Impairment and losses	0
b). Profit/loss from disposals and others	0
13. Other results	
Operating profit/loss	**12,582**
14. Financial income	121
a). Stakes in equity instruments	121
a). In third parties	
15. Financial expenses	-850
b). For third party debts	-850
Financial result	**-729**
Profit/loss before tax	**11,853**
Profit/loss from the financial year from continuing operations	**11,853**
Result for the year	**11,853**

Profit and Loss Account of the CZFB were approved in July 2024



> Our commitment is for the Consorci to be an engine of progress, driving job creation, promoting investment, and contributing to the sustainable economic growth of our region.
>
> *Pere Navarro, Special Government Delegate to the CZFB*

Complete Execution of the Strategic Projects Plan

The degree of execution of the entity's Strategic Plan developed over the last four years is extremely high, as was confirmed at the corporate plenary in December 2023. The plan details 16 strategic projects divided into 532 strategic actions to be developed. So far, 98% of the actions have been executed without any strategic action being delayed.

Strategic pillars	Goals	Lines	Projects
Economic sustainability of the CZFB in the long-term	• Increase the Net Worth of the Consorci de la Zona Franca de Barcelona (CZFB). • Maintain a high level of Return on Sales (ROS). • Increase Return on Net Assets (RONA). • Align Projects with Strategic Plans. • Increase our brand recognition.	• Generate new business. • Increase the efficiency of current business. • Eliminate current business.	• Standardise the global scoring of Projects vs. Strategy and Return on Investment (ROI). • Define clients' strategies for the PIFZ and the Zona Franca customs of Barcelona (ZFA) in terms of profitability. • Definition of a new business model for fairs, events and acts to promote the new economy of transformation towards Industry 4.0. • Increase operating and organisational eficiency. • Installation of ERP software as the general business management system. • Divestment plan for non-strategic projects.
Economic –and therefore social– development of the territory	• Develop the territory's economy through the development of its companies. • Be a driving force for the generation of and demand for talent. • Be the technology hub for Industry 4.0 for Southern Europe. • Develop the territory's economy through contribution to the Sustainable Development Goals (SDGs) of the 2030 Agenda.	• Develop technological knowledge. • Take advantage of the synergies between the current lines of business. • Strategic alliances to ensure talent.	• Plan to attract Industry 4.0 companies and for the transformation of PIZF clients. • Plan for 5G connectivity in the PIZF Correos Project. • Correos Project. • Creation of Laboratories/Industry 4.0 Incubators. • Expansion of the ZFA as an Industry 4.0 manufacturing attraction. • Contribute to guaranteeing quality education, building infrastructures, promoting sustainable industrialisation, fostering innovation and reinforcing alliances for international cooperation to achieve the SDGs.
Urban integration and environmental sustainability	• Adhere to the SDGs it can have an impact on. • Integrate the Zona Franca Industrial Estate (PIFZ) with the urban environment of Barcelona. • Be a reference for Circular Economy in the territory. • Generate environmental and social value contributing to the SDGs.	• Develop the Circular Economy programme extending this outside the PIZF. • Increase energy eficiency in the PIZF and in new buildings. • Integrate the PIZF into the urban environment of Barcelona.	• Rework the town planning of the PIZF and include green areas, access points to the city, services area and leisure areas. • Improve mobility in the PIZF: pavement refurbishment plan, bicycle lanes, introduce electric scooters to avoid the use of cars. • Energy efficiency. • Development of the Circular Economy. • Promote the SDG actions to which we can bring the most value and which promote environmental and urban sustainability.

Social sustainability

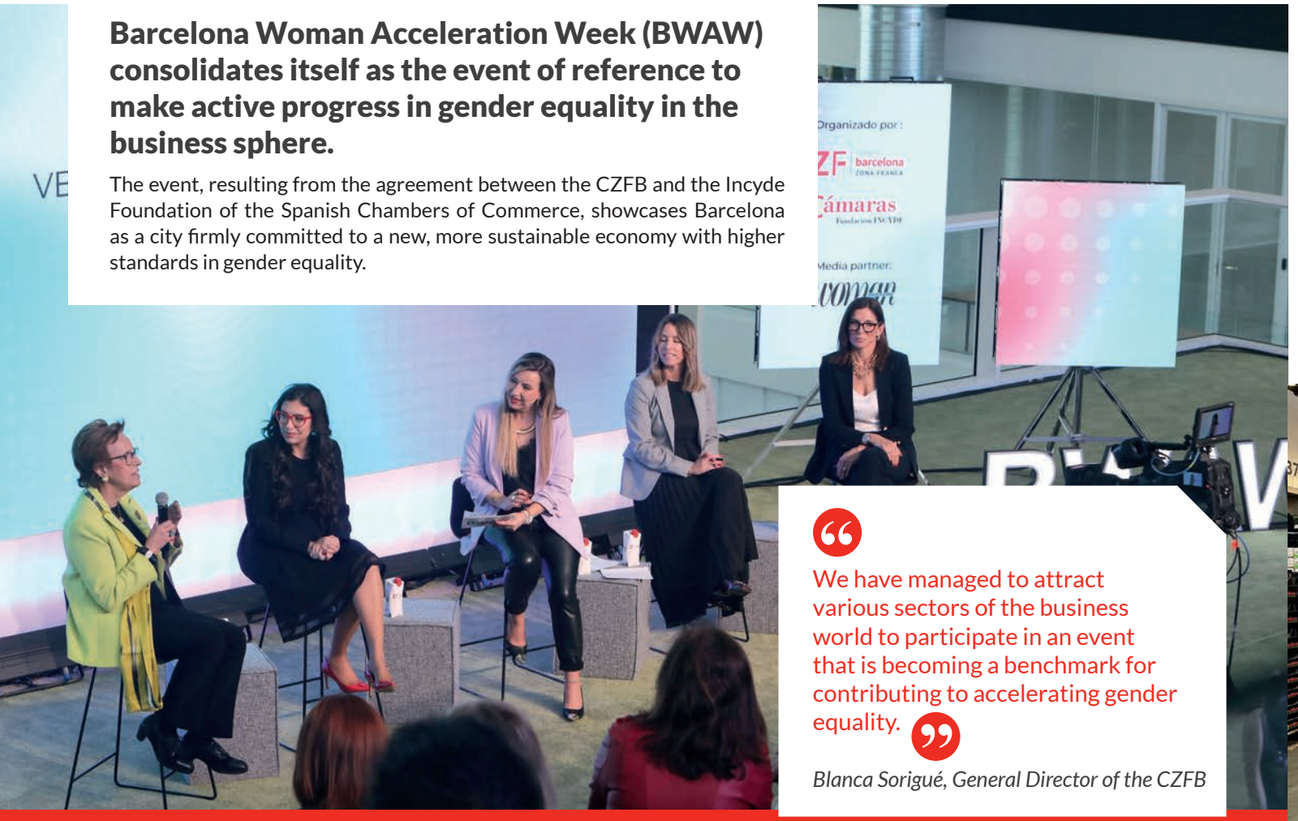
BWAW 2023, A New Boost for Gender Equality

That was BWAW 2023

7 and 8 March

Barcelona Woman Acceleration Week (BWAW) consolidates itself as the event of reference to make active progress in gender equality in the business sphere.

The event, resulting from the agreement between the CZFB and the Incyde Foundation of the Spanish Chambers of Commerce, showcases Barcelona as a city firmly committed to a new, more sustainable economy with higher standards in gender equality.



> We have managed to attract various sectors of the business world to participate in an event that is becoming a benchmark for contributing to accelerating gender equality.
>
> *Blanca Sorigué, General Director of the CZFB*

3rd edition

- Hybrid event
- 50 speakers
- 10 debate sessions broadcast over a digital platform
- More than 2,600 attendees (2,000 on line)
- Hearquarters: DFactory Barcelona

The event's partners

woman madame · Cámaras Fundación INCYDE

Concretizing the Goals of the 2030 Agenda

The ZF Women's Council Consolidates

The ZF Women's Council is a consultative participation council that reached its third year of existence. Committed to making women's contributions in the business area visible, it registered the incorporation of several companies in 2023, specifically Fomento de Construcciones y Contratas (FCC), Malena Engineering, TM2, Hobbyflower, and the associations Área 8 and Unión de Polígonos Industriales de Cataluña.

In addition to visits to the LOGISTICS 4.0 Incubator and Mercabarna, the Council promoted initiatives aimed at companies such as Escola d'Igualtat ZF, in collaboration with the Observatori de la Dona of the Barcelona Chamber of Commerce and the Talent and Diversity Workshops, in partnership with the Fundación por la Diversidad and the European Women's Studies Center.

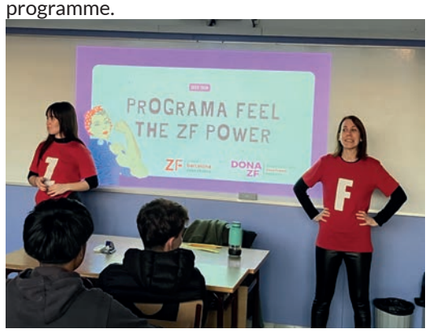


Meet the People of the ZF Women's Council

Feel the ZF Power

The commitment to Equality of the ZF Women's Council extended into the joint initiative to bring youth - without gender bias - closer to the companies of the Zona Franca FEEL THE ZF POWER. In this social responsibility experience, which unfolds according to the school calendar, approximately 300 students from 5 schools and institutes from neighborhoods most distant from Barcelona's industrial and logistical activity participated, along with about 20 companies from the Zona Franca.

Raising awareness during education and the experience of visiting the industrial environment were key elements for the success of the programme.



- Logistics
- Economy 4.0
- Chemicals
- Transport and Mobility
- Recycling

FEEL THE ZF POWER school-industry campaign

Corporate social action

XI Ciutat Solidària Recognition 2023

The Ciutat Solidària recognition for the work carried out by non-profit social entities is an event that has already become a tradition in Barcelona. In its eleventh edition, the award given by CZFB and Onda Cero distinguished the entity "No somos invisibles" (reintegration and development of people with cerebral palsy). It awarded two runner-up prizes to "Oasi Urbà," which ensures the most vulnerable have access to housing, and to the association "La Nau," which meets the basic needs of people in social exclusion.



Day on Dual Vocational Training

Convened by the Consorci de la Zona Franca de Barcelona, a large number of representatives from companies, institutes, and Dual Vocational Training (FP Dual) students discussed dual vocational training and its expectations for implementation at CZFB during a session at DFactory Barcelona. The multifaceted debate was closed by the Minister of Education of the Generalitat de Catalunya, Josep González Cambray.



Well-being in the working environment

Throughout 2023, CZFB employees had the opportunity to participate in many training and well-being workshops. Additionally, social volunteering activities were also developed. Once again, the Safety and Workplace Well-being policy reaffirmed its most demanding certifications, such as the 45001 for Occupational Safety and Health Management Systems. Employees also benefited from a digital platform covering nutrition, physiotherapy, psychology, and finance issues.

Workshops:

- Emotional well-being session
- Financial health workshop
- Mindfulness workshop
- Road Safety Course
- Stop Stroke Conference
- Musculoskeletal posture session
- Proaging session "Don't let the years stop you"
- Emotional Management Session
- Financial Health Workshop
- Table tennis championship
- Cooking workshops







Solidarity and Teambuilding

CZFB volunteering for the "Gran Recapte" campaign of the Food Bank

The CZFB team collaborated once more in the Gran Recapte Campaign promoted by the Food Bank, a corporate volunteering initiative launched in 2022 (at the sorting warehouse facilities located in Zal Prat) to classify and label food collected during November 24 and 25, for later distribution to recipient entities. This campaign is part of the actions that respond to Sustainable Development Goals (SDGs) numbers 1 and 2, fighting against poverty and hunger, of the 2030 Agenda, with which CZFB is aligned.



Sant Jordi's solidarity rose for the homeless

Every year, on Saint George's Day, we gave a rose and a bookmark to CZFB, in 2023 it was through a solidarity initiative to help the Assís center in ensuring the rights of homeless people.

Corporate social action

Alliances and Awards - Social Goals

Pinyol Awards 2023

The Consorci de la Zona Franca de Barcelona collaborates with Acció Solidària contra l'Atur in the Josep M. Piñol Employment Promotion Awards, which recognize the innovation and trajectory of entities working to create or consolidate employment. In 2023, the Innovation Award distinguished the urban masovería cooperative "Obrint Portes."



FIDEM Awards 2023

Sponsorship of the FIDEM Entrepreneurship Award from the FIDEM Businesswomen Foundation for the co-founder of OMMNIO, Anna Quintero.



Friend of the WIRES association of real estate executives

Pere Navarro was honored as a "Friend" by the WIRES (Women in Real Estate Spain) association of real estate executives for his activism in making women's presence visible in debates and public events.

ZF-Mercabarna Alliance in Escola Bressol Somriures

Employees of all companies located in the ZF industrial area can access the Somriures Nursery School following the accessibility agreement signed by ZF, Mercabarna, and Suara Cooperativa.

FP Metropolis Lab Scholarship Program

A group of students from the El Prat Vocational Training Institute worked at CZFB on a scholarship to promote female presence in the business area.

Forma't al Port

We continue collaborating with the Barcelona Port Authority and the European School of Short Sea Shipping in the Forma't al Port program, which aims to train new professionals in the logistics and maritime sectors.

Pere Tarrés Solidarity Dinner

The Consorci once again corporately collaborated in the large Pere Tarrés solidarity dinner, which unites efforts for the well-being of young people at risk of exclusion.

Environmental sustainability

Industry 4.0 implies an inconceivable scale jump without a total commitment to sustainability, efficient use of resources, and environmental respect.

The Consorci is committed to this new urban industry, assuming its full environmental responsibility so that our corporate actions try to contribute and make the sustainability demands that concern us all more assumable for the industrial fabric. In 2023, this effort achieved various recognitions and certifications.

BASF Circular Economy Award: CZFB, the best public administration in Spain for circular economy

BASF Circular Economy AWARD

CZFB was one of the distinguished among more than 100 candidates in the fifth edition of the BASF Circular Economy Awards, presented by BASF and the Club for Excellence in Sustainability.

The EcoCircularZF project was recognized for identifying synergies between companies to resolve inefficiencies in the treatment of resources (materials, energy, water, space) to stimulate and generate links between the companies in the industrial estate. This symbiosis contributes to making them more efficient in managing resources and waste derived from their activity.

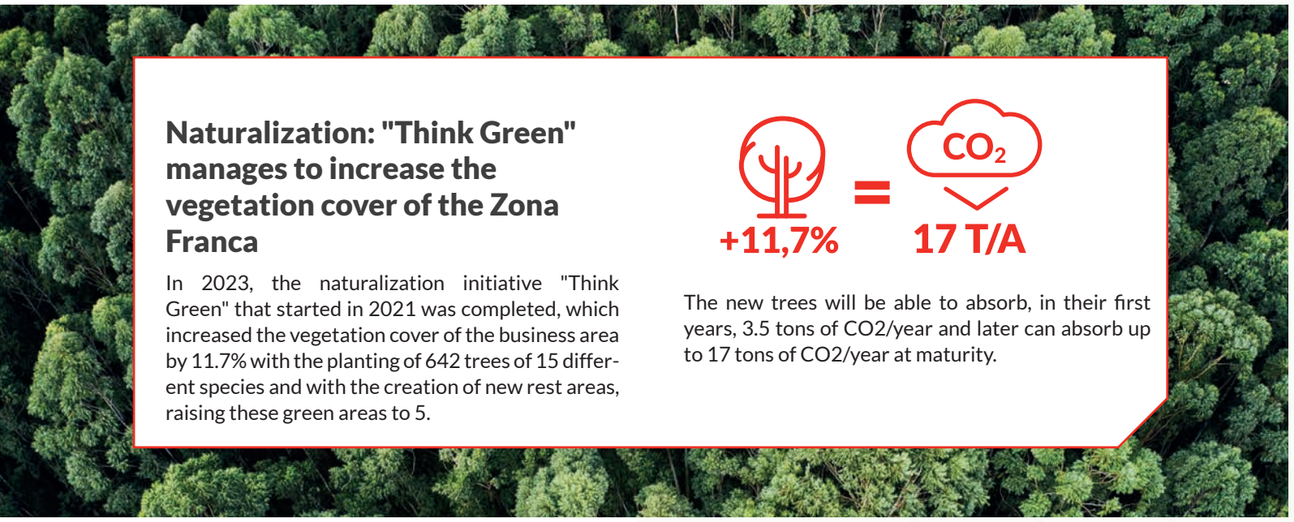
The collaboration between companies and the better use of these resources allows companies in the CZFB to move towards a 'Zero Waste' management, reduce costs, contribute to sustainable development, and establish a circular economy, more coherent with the new 4.0 economy towards which our society evolves.



Sustainability on the ground: Regenerated Water and Industrial Symbiosis

The Consorci de la Zona Franca de Barcelona gathered companies from the Zona Franca on the occasion of two critical issues in sustainability: it promoted the **First National Meeting of Industrial Symbiosis Projects** as well as the **Regenerated Water Day**, in which the metropolitan administration and the distributing company addressed the option of regenerated water in the face of the water emergency and the need for this essential resource for industries.





Naturalization: "Think Green" manages to increase the vegetation cover of the Zona Franca

In 2023, the naturalization initiative "Think Green" that started in 2021 was completed, which increased the vegetation cover of the business area by 11.7% with the planting of 642 trees of 15 different species and with the creation of new rest areas, raising these green areas to 5.

+11,7% = **17 T/A** (CO_2)

The new trees will be able to absorb, in their first years, 3.5 tons of CO2/year and later can absorb up to 17 tons of CO2/year at maturity.

Energy is critical in the new industrial culture

II Industry and Energy Forum at DFactory

Former Presidents of the Generalitat de Catalunya, José Montilla, and Artur Mas, advocated for a "change of mentality" in Catalan society in favor of the industrial sector because otherwise, "Catalunya will not be able to maintain the competitiveness of its industries and its entire economy will enter an inevitable phase of decline." This was stated during their participation in a round table at the Industry and Energy Forum (FIE2023), held at DFactory Barcelona.

In the same forum, the special delegate of the State at the Consorci de la Zona Franca de Barcelona, Pere Navarro, declared himself an "industrialist," conceiving the industry as "**the basis of economic growth and wealth creation,**" and claimed the role of the CZFB as "spearhead in innovation on new industrial and energy models, such as industry 4.0, of which the DFactory building itself is a clear example".



Reduction of energy expenditure

The Consorci undertook two significant works to minimize its energy expenditure. On the one hand, it completed the connection of its corporate headquarters to the Ecoenergies Heat and Cooling network, joining this space conditioning distribution network, and on the other hand, it started replacing the façades of the offices and BP buildings within the European PREE program. This change minimizes passive energy consumption and improves energy efficiency.



Sustainable Corporate Action

Reduction in paper purchase by **19%**

Demand for ecological, sustainable, or recycled materials and environmental seals

Sustainable purchase KPI equivalent to **100%** compared to 95% in the previous year

38,60 % reduction in the energy consumption of the CZFB central headquarters building. **31,92 %** reduction in the energy consumption of the BP building

Approval of a Protocol for Disused Goods for responsible consumption and social use

Various Certifications and QR to EMAS Environmental Declaration

Sustainability Report

The ZF Sustainability Observatory begins to aggregate KPIs

The Consorci presented its initiative to create a Sustainability Observatory in the industrial estate as a digital platform that gathers the leading sustainability indicators of the industrial area companies. Already, twenty companies have joined an initiative in constant development.



Mobility

Reopening of the Feixa Llarga bridge

Works were completed to ensure the safety improvement of this access to the industrial area (repair and reinforcement and improvements in signage and vehicle crossing systems).

More sustainable actions in ZF

Environmental Alliances

BCL, accredited as a CTO

The logistics association BCL, promoted by the CZFB and the Port of Barcelona, has achieved accreditation as a Community Transformation Office (CTO) for promoting and dynamizing energy communities in the logistics sector.

Information Day on the Decarbonization PERTE

With the company EPSA at the CZFB, the financing possibilities for CO2, Decarbonization, and Circular Economy projects were presented.

Regenerated Water Day in Industry

The metropolitan administration and the distributing company addressed the option of regenerated water in the face of the water emergency and the need for this essential resource for industries. Contacts have been established with companies to know their potential consumption volume of regenerated waters and, in this way, to size the necessary infrastructures for their supply, which would alleviate the consequences of a drought.

CLD of Grupo Sorigué installs a photovoltaic energy plant in ZF for its vehicle fleet

CLD, the environmental services company of Grupo Sorigué, has installed a photovoltaic plant at its workplace in l'Hospitalet de Llobregat to self-supply energy to part of its electric vehicle fleet. The plant has 94 charging points, intended for 37 cleaning teams and 57 light vehicles from the waste collection and street cleaning contract of the western area of Barcelona. It consists of two main pergolas with an electric power of 335 Kwp, generating an annual energy of 408 Mwh.



Sustainable mobility: Spain's First Certified Green Hydrogen Service Plant for Public Use

The Zona Franca hosts Spain's first certified green hydrogen service plant for public use, managed by Iberdrola. In 2023, it has been the refueling station for TMB's hydrogen buses.



Understanding and Getting to Know Hidrogenera



04

We contribute to the international projection of the country

The impact the Consorci de la Zona Franca has on the industrial, logistics and innovative ecosystem of Barcelona is undeniable and essential in its commitment to the projection of great Barcelona. And its leadership doesn't stop at ground-breaking innovation initiatives.The Consorci de la Zona Franca de Barcelona also contributes to the dynamisation of the economy through conferences linked to the world of economy such as the SIL Barcelona, the important logistics fair that celebrated its 25th year in 2023, and BNEW, an innovative event begun in the middle of the COVID pandemic.

The knowledge the Consorci de la Zona Franca has of the business fabric, in addition to the alliances it forms with public and private entities, are trump cards it plays in the city's favour in sectors such as industry, the new Economy 4.0 and logistics.

This social prestige and its dedication to the Barcelona brand have contributed to the CZFB being recognised as one of Spain's most influential brands*, attracting the support of international congresses and events that trust in its organisational know-how in the world of economics.

ZF is leading the industrial and logistics sector

Companies' great asset is their people, which is also true for the CZFB, an entity with dynamic leadership that spreads its assertiveness and conviction in the new economy. 2023 has been a year full of recognition for this entity and its corporate leadership that exercises its leadership in the fields in which it operates.

Pere Navarro



Free zones are indispensable for the development of countries and regions, and that is why we intend to turn the Zona Franca into the 4.0 district of the Barcelona metropolitan region.

Pere Navarro, Special Government Delegate to the CZFB

Advocacy for industrial activity at the Fórum Europa Tribuna Cataluña

Pere Navarro inaugurated the Fórum Europa Tribuna Cataluña, the breakfast-information conference organized by New Economy Forum, with a presentation on the important work and dedication being carried out by the Consorci de la Zona Franca de Barcelona with its push for innovation, industry transformation, and connectivity of the new economy for large corporations and the entrepreneurial fabric of the City.

During the opening, Navarro took the opportunity to present the bold vision of the CZFB to become the great 4.0 District, a greener and more digital space that not only modernizes the industry of the City but benefits its entire metropolitan region and the whole country.



Pere Navarro's speech

Blanca Sorigué



It is a true honor and pride to have been named vice president of the most important free zones organization worldwide.

Blanca Sorigué, General Director of the CZFB

Forbes

YO dona

Among the 500 most influential women according to 'Forbes Magazine and among the 100 most influential Spanish women in the 'Yo Dona' ranking



FITAC's 2023 Merit Medal to Pere Navarro for his contribution to the CZFB

The Colombian Federation of International Trade Logistics Agents (FITAC) awarded its Medal of Merit to the Special Delegate of the State at the CZFB, Pere Navarro, for his "Excellent Work" leading the organization and for his Professional Trajectory. Navarro took advantage of his stay to promote the 2024 edition of SIL.

Appointment as Vice President of the World Free Zones Organization (WFZO)

The 9th edition of the World Free Zones Congress (AICE 2023), held in May in Dubai, selected the new board of directors of the World Free Zone Organization, where Mohamed Alzarooni was named president and the General Director of the CZFB, Blanca Sorigué, vice president. Sorigué was the first woman to achieve representation in the leadership of the world's largest free zone association.



National Logistics Award

Blanca Sorigué was awarded in November at the National Logistics Awards Diario del Puerto 2023, recognizing the country's logistics professionals "for their outstanding career and contributions in the logistics sector."



Participation in the 'Noms Propis' program (RTVE)

Interview about her contribution as a woman leading the general direction of the CZFB and various aspects of the logistics sector.

Blaca Sorigué's interview at RTVE "Noms Propis"



Recognition of the CZFB's Director of Security

Toni Molina received the Bronze Medal, with blue distinction, for Police Merit from the Mossos d'Esquadra of the Generalitat.

SIL celebrates 25 years and makes history

» *The King presided over the awards for the 25th anniversary in recognition of personalities in the industry.*

SIL 2023, the place to be

From June 7 to 9

Summary video of SIL 2023

All the information from SIL

The celebration of SIL's 25 years brought the entire logistics sector together in Barcelona in 2023 for an event that involved work for more than 15,000 people but also dressed up the whole industry to receive recognition from the country's highest authorities, with King Felipe VI at the forefront.

SIL is one of the most important fairs in the world, a leader in Logistics, Transportation, Intralogistics, and Supply Chain, and has earned primacy as the reference salon for the sector, especially in the Mediterranean, Southern Europe, and Latin America.

The event gathered several global logistics congresses and events, resulting in a successful call with 20% more attendees. The Minister of Transport, Mobility, and Urban Agenda, Raquel Sánchez, inaugurated it, among other personalities.

The 2023 edition had the Basque Country as the guest Autonomous Community. The logistics event will celebrate its new edition from June 7 to 9, 2024, at the Montjuïc venue of Fira de Barcelona.

The great event of the industry

- **15,000** professional participants **+20%**
- **+400** speakers (SIL knowledge)
- **+90** countries of origin
- **50 million euros** in economic impact in Barcelona
- **+650** companies (40% international)
- **+150** sectoral innovations
- **+250** parallel events and activities





A multi-event SIL

- 26th **Eurolog** Congress of ELA (European Logistics Association)
- 39th **ALACAT** Congress of Latin American Logistics Operators
- 18th European Conference of the **CSCMP** (Council of Supply Chain Management Professionals)
- 19th **Medalogistics Week**
- **SIL Knowledge** Congress

Highlights of SIL 2023

- **The King presided over La Nit de la Logística** and awarded personalities in the sector at an exceptional and crowded gala held at the National Theatre of Catalonia.
- Thanks to its online business platform, it is **opening to digitalization**, a new step in recognizing startups in the sector.
- The **Logistics Barometer**, which collects data from the sector in each edition, showed that logistics managers are highly committed to the SDGs.
- **The signing of the collaboration agreement with AERCE**, the Spanish Association of Procurement, Contracting, and Supply Professionals, to promote the latest logistics and supply chain trends among the purchasing community.



Digital business platform with

- **+8,300** digital exchanges
- **+3,000** meeting requests
- **+110** job interviews in Job Market Place
- **+7,100** professional messages



BNEW, the global new economy event

Summary video of BNEW 2023

From October 2 to 5

The leading event in the new economy celebrated its fourth edition at DFactory Barcelona. Thanks to its digital platform, it made possible the interconnection of professionals from all over the world, which allowed for global reach and participation and the possibility of accessing the content later.

BNEW, which had more participants than in the previous edition and a notable presence of startups, addressed the hottest aspects of Industry 4.0, as well as sustainability, talent, industrial digitalization, and mobility. New 'prop-tech' trends and the latest technological news in the health sector were unveiled for the first time.

The program was enriched with experiential activities, one of the hallmarks of events organized by the CZFB.



4th edition

+12,500 participating professionals (60% in-person and 40% online)

350 speakers

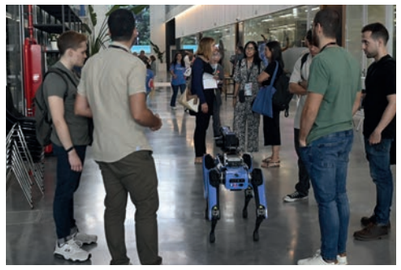
8,000 networking contacts

1,500 startups and 80 participants in the awards

100 sessions and panels

140 hours of content









7 areas of knowledge

- DIGITAL INDUSTRY
- MOBILITY
- SUSTAINABILITY
- PROPTECH
- TALENT
- HEALTH
- EXPERIENCE

A deep and broad debate

BNEW debates addressed the new socioeconomic challenges faced by companies, large corporations, and startups in the development of Industry 4.0, such as public-private collaboration in the reindustrialization of the territory.

Furthermore, the I BNEW New Economy Barometer, driven by the CZFB (in which about 1,130 professionals participated), revealed the increase in employment in the startup sector, as well as the scoop that companies participating in SIL plan to invest between 100,000 euros (59% of them) and more than one million euros (13% of companies) during 2024 to adapt to the new economy.

Awards to the best startups in each area

Recognition to companies in each vertical area of BNEW 2023 (80 national and international startups participated in this edition).

- BNEW Digital Industry for **ZENTINEL MACHINE DATA SOLUTIONS**
- BNEW Mobility for **VECLA**
- BNEW Sustainability for **AGUALYTICS**
- BNEW Proptech for **ADDITIVE SPACES**
- BNEW Talent for **HDR**
- BNEW Health for **MYORCARE**

26th Latin America Free Trade Zones Conference

From November 8 to 10

The world's largest Free Zones event took place at DFactory Barcelona, driven by the Free Zones Association of the Americas (AZFA) and the Consorci de la Zona Franca de Barcelona (CZFB), with the collaboration of the United Nations Conference on Trade and Development (UNCTAD) and the Global Alliance of Special Economic Zones (GASEZ).

Ten top-level sessions featuring 38 speakers from 26 countries attracted more than 200 professionals from free zones, as well as operators, public entities, investors, consultants, and suppliers from the free zone industry in Latin America, Europe, and Africa, who met at DFactory Barcelona to analyze and exchange views on topics related to innovations, best practices, trends, future challenges, etc.

In this context, the session 'Supercomputers, Artificial Intelligence, Ibero-America, and Europe,' led by Mateo Valero, director of the Barcelona Supercomputing Center (BSC), was particularly noteworthy.





GASEZ recognizes ZF of Barcelona as a model for SDG development

The international alliance GASEZ (Global Alliance of Special Economic Zones) identified the 50 most important free zones in the world about the SDGs, highlighting the Zona Franca de Barcelona as an international benchmark for its commitment to the 2030 Agenda and sustainability, as well as for improving social, environmental, and governance standards.





05

The Zona Franca up close

The assets of the CZFB

397 companies located in spaces belonging to the Consorci

Urban area **33** companies	Industrial area **100** companies	Service centres **42** companies
Zona Franca Customs **31** companies	ZF spaces **17** companies	Spaces 4.0 **174** companies



Client companies of the Industrial Park

Barcelona Zona Franca Industrial State

- Industrial and logistics complex of reference
- Nexus between the European Union, North Africa and Ibero-America
- International connection through port, airport, and railway
- More than **40** multinationals are installed in its territory
- **3.6** million m2 of marketable area
- **98%** of the surface leased
  - **11** contracts signed in 2022
  - **16,492 m²** of net area contracted in 2022
- Presence of traditional economic sectors
  - **43.4%** industrial
  - **29.3%** logistics
  - **27.3%** services

The ZF has Podcasts

The talent present in the Zona Franca is also spread through the CZFB's podcast channel.

Get to know the ZF through podcasts

Location with services

24/7 Security in communal areas, 365 days a year with agents of the Civil Guard and private patrols. and mobile AED

Smart access control security system: **150,000 km** of security patrolling in 2022

Security Control switchboard: **(+34) 932 638 145**

ISO/IEC 27001 Information Security Management System:

- Network maintenance
- Development of Mobile Applications

- User assistance

With **6 metro stations** (lines L9 Sur and L10 Sur) with daily service from 5 to 00 hours

6 public bus routes (numbers 21, 23, 37, 109, V3 and NitBus N1)

Cardio protected by fixed and mobile AED

An environmentally respectful area

First Spanish industrial estate with environmental certification for its management (EMAS 2009):

- **Irrigation and cleaning** of common areas with groundwater
- **Green areas**, rest areas, and trees
- **Bicycle lane**
- **Information screens**
- Promotion of the **circular economy**
- Promotion of renewable energy
- Photovoltaic panels, hydrogen station, electric car charging points
- **112,000 m²** of green areas
- More than **5,500 trees**

The Inspiring Hub

This CZFB initiative is a digital inspirational space for advanced industrial activity where various companies located in the Zona Franca post videos showing their new developments or philosophies.

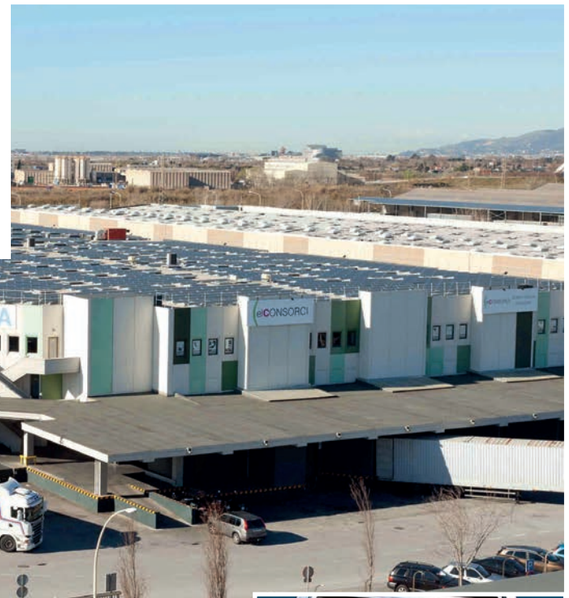
Firms like Covestro, Picvisa, and Odisey Music, companies with stories to tell, were joined in 2023 by Zona Franca's green hydrogen plant, the electric mobility company Silence, the proposals from Duscholux, and the contribution of the 'last mile' drone services company AldoraTech (one of the companies incubated in the Logistics 4.0 Incubator).

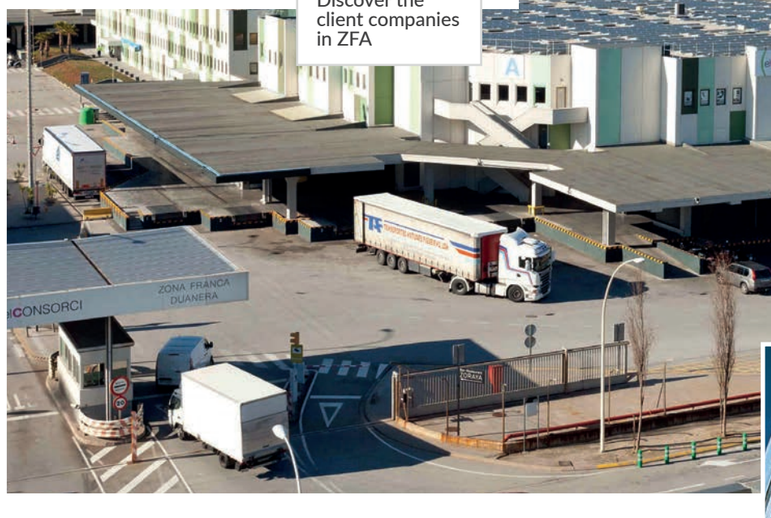
Discover Inspiring Hub

Zona Franca Customs

A strategic and distinctive asset of the ZF. Two logistics precincts with exceptional locations for trade with third countries of the European Union and international trading.

Discover the client companies in ZFA







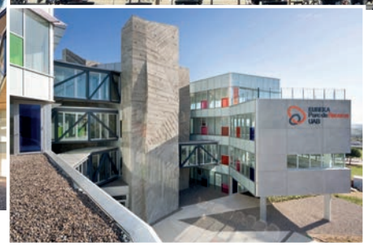
Check the client companies of our buildings











Urban Buildings

Living and working in Barcelona and its metropolitan area:

- **5 buildings** for the productive economy and R&D
  - Nexus I
  - Nexus II
  - Media-TIC
  - Crea-TIC
  - Eureka
- **564,500 m²** in new urban developments
- **3** new urban fabric neighborhoods: City Mollet, Casernes de Sant Andreu and Barrio de La Marina

Service Centers

- CS Zona Franca
- CS La Ferreria
- CS El Pla

Check the clients



Business parks

We have more than 9,700,000 m² of land located in privileged locations for the industrial development of different areas of Catalonia.

Industrial states at full capacity
5,780,000 m²

Industrial states in the planning phase
3,926,000 m²

- Constantí Industrial Estate
- Vallès Technology Park
- Bellpuig Industrial Estate Project
- Pla de Santa Maria Industrial Estate Project
- Can Guitard Industrial Plant Project

Governing Bodies 1st half of 2023

In 2023, electoral calls were held that led to changes in the composition of the plenary and the executive committee of the CZFB.

Until the municipal elections held on May 28, the plenary was chaired by Mayor Ada Colau, and the governing bodies maintained the following composition:

Plenary

Presidency

Ada Colau Ballano
Mayor of Barcelona
Local Council of Barcelona

Deputy Chair

Pere Navarro i Morera
Special Delegate of the State
Consorci de la Zona Franca de Barcelona

Second Deputy Chair

Oriol Sagrera i Sala
General Secretary of the Business and Labour Department
of the Government of Catalonia

State representative Board Members

Mª del Pilar Paneque Sosa
Deputy Secretary for the Treasury
Ministry of Finance and Public Administration

Xiana Margarida Méndez
State Secretary for Trade
Ministry of Industry, Commerce and Tourism

Mª José Gualda Romero
State Secretary for Budget and Expenditure
Ministry of Finance and Public Administration

Mª José Rallo del Olmo
General Secretary for Transport and Mobility
Ministry of Transport, Mobility and Urban Agenda

Member representing the Government of Catalonia

Isidre Gavin
Secretary of Infraestructure and Mobility
Land Department

Automatic members (due to their position)

Almudena Escobedo Canalda
Regional Director
Provincial Department of Customs and Special Taxes

José Alberto Carbonell i Camallonga
General Director of APB
Barcelona Port Authority

Members representing the City Council of Barcelona

Jordi Martí Galbis
President of the local Junts per Catalunya City Council Group

Jordi Martí Grau
Councillor of the Economy and Public Spending

María Luz Guilarte Sánchez
Leader of the C's City Council Group
Barcelona City Council

Ernest Maragall i Mira
Councillor and President of the local ERC City Council Group

Jaume Collboni i Cuadrado
1st Assistant Mayor / Councillor
President of the local PSC City Council Group

José Bou Vila
President of the local
Partido Popular City Council Group

Eva Parera i Escrichs
Councillor and President of the local Valents City Council Group

Members representing the Chamber of Commerce, Industry and Navigation

Jordi Pomarol Clotet
Treasurer of the Chamber

Pere Barrios i Esturlese
Plenary Member of the Chamber

Member representing PIMEC

Antoni Cañete Martos
President of PIMEC

Member representing the Port of Barcelona

Damià Calvet
President
Barcelona Port Authority

Member representing Foment del Treball Nacional

Josep Sánchez Llibre
President

Member representing the Railway Company

Isaías Táboas Suárez
President
RENFE – OPERATOR

Members representing the Trade Union Organisations

Camil Ros
General Secretary
UGT. Unión General de Trabajadores de Cataluña

Javier Pacheco Serradilla
General Secretary
CCOO Cataluya

Observers

Blanca Sorigué Borrell
CEO
Consorci de la Zona Franca de Barcelona

Ramon Maria Xuclà Comas
General Secretary
Consorci de la Zona Franca de Barcelona

Francesc Xavier Poza
Heritage Director
Local Council of Barcelona

Cristina Ozores Jack
State advocacy
Government Lawyer in Barcelona

Executive Commitee

President

Pere Navarro i Morera
Special Delegate of the State
Consorci de la Zona Franca de Barcelona

Deputy Chair

Mª José Rallo del Olmo
General Secretary for Transport and Mobility
Ministry of Transport, Mobility and Urban Agenda

Members

Almudena Escobedo Canalda
Regional Director
Provincial Department of Customs and Special Taxes

José Alberto Carbonell i Camallonga
General Director of APB
Barcelona Port Authority

Jaume Collboni i Cuadrado
1st Assistant Mayor / President of the local PSC City Council Group
Local Council of Barcelona

Jordi Martí Grau
Councillor of the Economy and Public Spending
Local Council of Barcelona

Jordi Pomarol Clotet
Treasurer
Chamber of Commerce, Industry and Navigation

Pere Barrios i Esturlese
Plenary Member
Chamber of Commerce, Industry and Navigation

Observers

Blanca Sorigué Borrell
CEO
Consorci de la Zona Franca de Barcelona

Ramon Maria Xuclà Comas
General Secretary
Consorci de la Zona Franca de Barcelona

Sara Berbel Sánchez
Municipal Manager
Local Council of Barcelona

Jordi Campillo Gàmez
Manager of the Municipal Institute for Urban Landscape and Quality of Life (IMPUiQV)
Local Council of Barcelona

Francesc Xavier Poza
Heritage Director
Local Council of Barcelona

Cristina Ozores Jack
State advocacy
Government Lawyer in Barcelona

Governing Bodies 2nd half of 2023

The convergence of the May municipal elections and the general elections held on July 22 led to changes in our entity's governing bodies. Under the presidency of Mayor Jaume Collboni, the plenary and the executive committee were configured as follows in the second half of the year:

Plenary

Plenary Presidency

Jaume Collboni Cuadrado
Mayor of Barcelona
Local Council of Barcelona

Deputy Chair

Pere Navarro i Morera
Special Delegate of the State
Consorci de la Zona Franca de Barcelona

Plenary Second Deputy Chair

Oriol Sagrera i Sala
General Secretary of the Business and Labour Department
of the Government of Catalonia

State representative Board Members

Mª del Pilar Paneque Sosa
Deputy Secretary for the Treasury
Ministry of Finance and Public Administration

Xiana Margarida Méndez
State Secretary for Trade
Ministry of Industry, Commerce and Tourism

Mª José Gualda Romero
State Secretary for Budget and Expenditure
Ministry of Finance and Public Administration

Mª José Rallo del Olmo
General Secretary for Transport and Mobility
Ministry of Transport, Mobility and Urban Agenda

Member representing the Government of Catalonia

Marc Sanglas
Secretary of Land and Mobility
Land Department / Government of Catalonia

Automatic members (due to their position)

Almudena Escobedo Canalda
Provincial Department for Customs and Duties

José Alberto Carbonell i Camallonga
General Director of APB
Barcelona Port Authority

Members representing the City Council of Barcelona

Jordi Martí Galbis
Councillor for the local Trias por BCN City Council Group
Local Council of Barcelona

Jordi Valls Riera
Fourth Deputy Mayor of the Area of Economy, Treasury, and Economic Promotion
Local Council of Barcelona

Jordi Martí Grau
Councillor for the local Barcelona en Comú City Council Group
Local Council of Barcelona

Gonzalo de Oro-Pulido Plaza
Councillor for VOX
Local Council of Barcelona

Ernest Maragall i Mira
Councillor and President of the local ERC City Council Group
Local Council of Barcelona

Daniel Sirera Bellés
President of the local Partido Popular City Council Group
Local Council of Barcelona

Members representing the Chamber of Commerce, Industry and Navigation

Jordi Pomarol Clotet
Treasurer
Chamber of Commerce, Industry and Navigation

Pere Barrios i Esturlese
Plenary Member of the Chamber
Chamber of Commerce, Industry and Navigation

Member representing PIMEC

Antoni Cañete Martos
President of PIMEC
PIMEC

Member representing the Port of Barcelona

Josep Lluís Salvadó
President
Barcelona Port Authority

Member representing Foment del Treball Nacional

Josep Sánchez Llibre
President
Foment del Treball Nacional

Member representing the Railway Company

Raül Blanco Díaz
President
RENFE – OPERATOR

Members representing the Trade Union Organisations

Camil Ros
General Secretary
UGT Unión General de Trabajadores de Catalunya

Javier Pacheco Serradilla
General Secretary
CCOO Cataluya

Observers

Blanca Sorigué Borrell
CEO
Consorci Zona Franca de Barcelona

Cristina Ozores Jack
State advocacy
Government Lawyer in Barcelona

Ramon Maria Xuclà Comas
General Secretary
Consorci de la Zona Franca de Barcelona

Executive Commitee

President

Pere Navarro i Morera
Special Delegate of the State
Consorci de la Zona Franca de Barcelona

Deputy Chair

Mª José Rallo del Olmo
General Secretary for Transport and Mobility
Ministry of Transport, Mobility and Urban Agenda

Members

Almudena Escobedo Canalda
Regional Director
Provincial Department of Customs and Special Taxes

José Alberto Carbonell i Camallonga
General Director of APB
Barcelona Port Authority

Laia Bonet
3rd Assistant Mayor/Councillor for the local PSC City Council Group
Local Council of Barcelona

Jordi Martí Grau
Councillor for the local Barcelona en Comú City Council Group
Local Council of Barcelona

Jordi Pomarol Clotet
Treasurer
Chamber of Commerce, Industry and Navigation

Pere Barrios i Esturlese
Plenary Member
Chamber of Commerce, Industry and Navigation

Observers

Blanca Sorigué Borrell
CEO
Consorci de la Zona Franca de Barcelona

Ramón Maria Xuclà Comas
General Secretary
Consorci de la Zona Franca de Barcelona

Sara Berbel Sánchez
Municipal Manager
Local Council of Barcelona

Jordi Campillo Gàmez
Manager of the Municipal Institute for Urban Landscape and Quality of Life (IMPUiQV)
Local Council of Barcelona

Francesc Xavier Poza
Heritage Director
Local Council of Barcelona

Cristina Ozores Jack
State advocacy
Government Lawyer in Barcelona

Management Team

Consorci de la Zona Franca de Barcelona

Pere Navarro i Morera
Special Delegate of the State

Blanca Sorigué Borrell
CEO
Corporate departments: People, Economic Promotion, Facility Management, and Projects and Works

Ramon Maria Xuclà Comas
Acting General Secretary
Legal Department
Trustee

Lluís López Yuste
Corporate Communications Department

Iñaki Garcia Bernis
Economic-Financial Area
Investment Area

Customer Management Area

Montse Novell Gusart
Corporate Social Responsibility and SDGs Area

Antonio Molina Melero
Security Area

Montse Vidal Iranzo
General Services, Purchases and Contracting Department

Alfons Martínez Torres
Information Systems Area

Consorci ZF internacional

Pere Navarro i Morera
President

Blanca Sorigué Borrell
CEO

Joan Rangel i Tarrés
Secretary

Ramon Maria Xuclà Comas
Compliance officer

ZF CONSORCI barcelona ZONA FRANCA

Information display

Parking lot

Restaurant service

Gas station

Rest areas

Defibrillator

Accommodation

Nursery Somriures

Fire station

Maintenance

Bicing

Bicibox

Bus Stops

21, 23, 37, 109, 110, V3 TMB Lines
Nitbus N1 Line
ZAL-BCN 88 Line
ZAL-PRAT PR4 Line

Metro

Line 10 South

Line 9 South

Can Tunis Station

Barcelona airport

Port of Barcelona

Bike lane

Access to ring roads



01
CZFB Headquarters / 3D Incubator

02
ZF Customs C Sector

03
ZF Customs Storage Álvarez de la Campa

04
DFactory Barcelona

05
BP Building / Punto Incorpora

06
Ecoenergies Headquarters

07
Hidrogenera

08
Food Hub Mercabarna

09
Service Center Zona Franca Industrial Estate (ZEPI).

10
Industrial Building Dolors Aleu

Credits

El Consorci de la Zona Franca de Barcelona

Av. del Parc Logístic, 2-10
Área industrial de la Zona Franca
08040 Barcelona
Tel.: 00 34 93 263 81 11
www.zfbarcelona.es
czfb@zfbarcelona.es

Consorci ZF Internacional, S.A.U.

Av. del Parc Logístic, 2-10
Área industrial de la Zona Franca
08040 Barcelona
Tel.: 00 34 93 263 81 50
www.czfi.es

DFactory Barcelona

www.dfactorybcn.com
info@dfactorybcn.org

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info@incubadoralogistica.com
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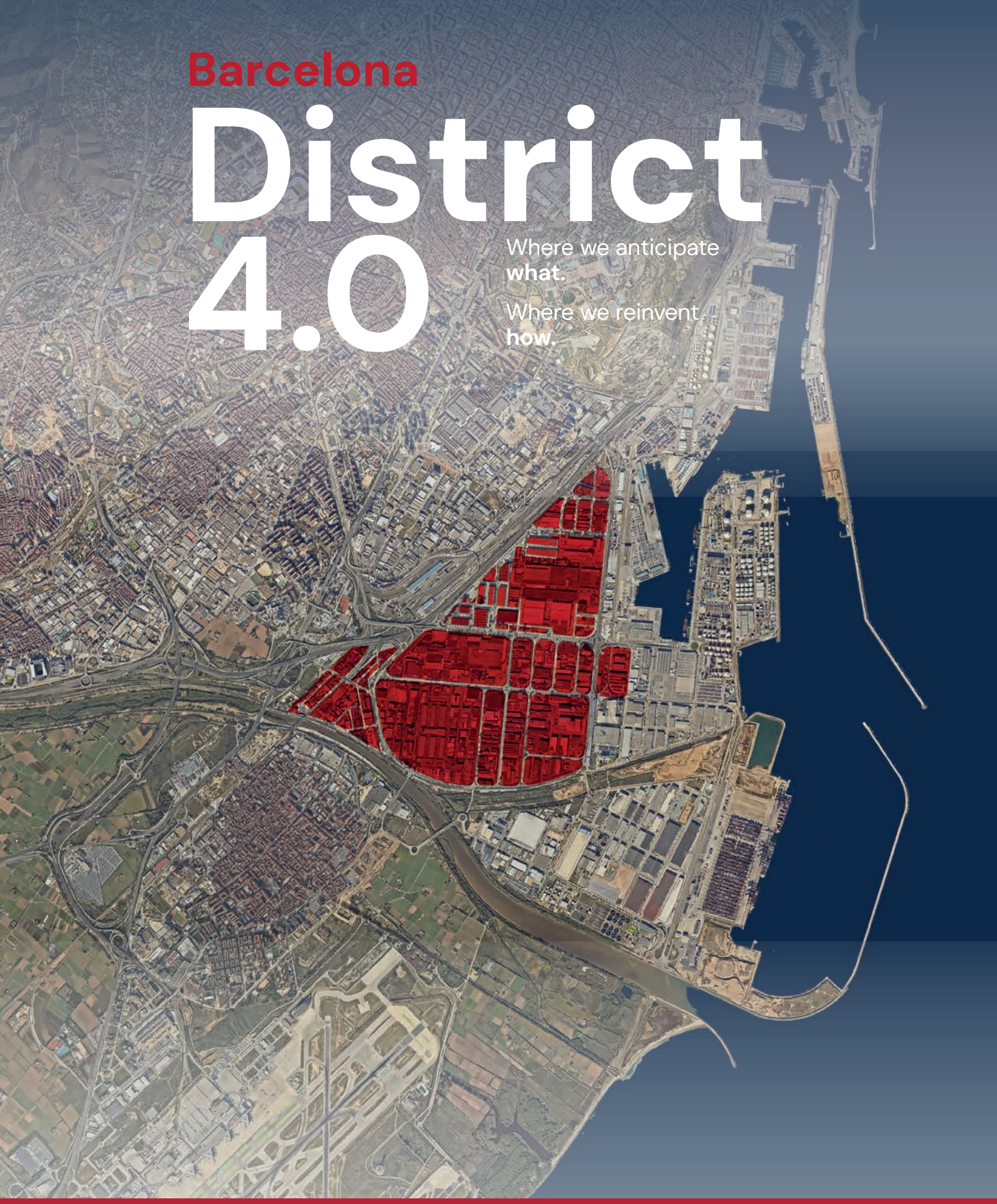
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Where we reinvent **how.**

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