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DISTRICT 4.0

# DISTRICT 4.0

2024

THE INNOVATION THAT TRANSFORMS INDUSTRY




Where we anticipate **the what.**
Where we reinvent **the how.**

2024

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These pages are proof of a shared journey by the Consorci de la Zona Franca de Barcelona with institutions, companies, and associations to take new steps in the path of sustainable development and social and economic progress. People for yet another year in the daily work that builds the future of our society. Innovation (ways of working and thinking) on the ground, productive talent 4.0 in its broadest sense.

Thank you for joining us!

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## The Zona Franca, focused on innovation

# 2024 Milestones

**The Zona Franca, a leading public figure in innovation and sustainability**

**The CZFB completed its 2020-2024 Strategic Plan in 2024 and has begun laying the foundations for 2025-2029. This is a new step in what has been achieved by an entity that has turned 108 years old, self-managed through the revenue from the companies established there and the profits generated by its real estate assets.**

**Its contribution to economic and social development, a public management model, is based on pillars such as the urban integration of District 4.0 and meeting the sustainability goals set by the United Nations and the European Union.**

**The consolidation of DFactory, which has become the leading international ecosystem for industry 4.0, or the promotion of innovative ideas in logistics 4.0 and 3D printing through its incubators are examples of CZFB's efficient work, and with growing international projection.**

### DISTRICT 4.0: INNOVATION IN PROGRESS

The start of the expansion of DFactory Barcelona, as an example of development dedicated to productive innovation that must permeate the entire Zona Franca de Barcelona industrial park, paves the way for District 4.0. This is a new boost to the institution's work from a local to a global setting, from improving urban integration and citizen use in the Zona Franca to the international projection of its various initiatives.

### COMMITTED TO BARCELONA

In 2024, the CZFB signed a protocol with the City of Barcelona that will facilitate the promotion of 1,878 affordable homes and 96,000 $m^2$ of facilities on its land in the districts of Sant Andreu and La Marina del Prat Vermell, contributing to solving the social issue of housing access. In line with its founding purpose of developing the economy and generating social welfare in its area, the Consorci was also authorized to purchase the Torre Tarragona to strengthen its real estate assets and sell the Media-TIC and Crea-TIC buildings to the municipality to consolidate a municipal services hub.

### AT THE FOREFRONT OF REINDUSTRIALIZATION

EV Motors and the Chinese company Chery manufactured the first vehicle models at the new Ebro Factory, one of the examples of active public-private collaboration at the CZFB to promote reindustrialization. This is a prime example of an electric vehicle production hub, which is complemented by notable sustainability projects such as the cold distribution network for productive activities—currently under construction—and the reclaimed water utilization project for industries.

### EFFICIENT ENTREPRENEURIAL ECOSYSTEM

2024 has again demonstrated Zona Franca's contribution to accelerating emerging companies, a key element of the 21st-century economy, with new milestones from its 3D Incubator and Logistics 4.0 incubators. The Zona Franca incubation ecosystem has involved 160 focused on entrepreneurship, innovation, talent, and opportunity creation.

### INTERNATIONAL LEADERSHIP THAT TRANSCENDS BORDERS

Barcelona's international projection in the new economy is undoubtedly strategic in the performance of the Consorci de la Zona Franca, which actively promotes the dissemination of its work worldwide. This was demonstrated in 2024 by a significant increase in its active presence at numerous free trade zone forums and public debate platforms internationally. Events in 2025, such as the 26th edition of SIL Barcelona, the fifth edition of BNEW, and the fourth edition of BWAW (all under the auspices of and within the ZF signature, within the framework of the innovation commitment of DFactory Barcelona and the Logistics 4.0 Incubator and 3D Incubator), will strengthen its contribution to logistics, the new economy, and gender equality.

### THE EXAMPLE OF THE BARCELONA FREE ZONE

The Barcelona Free Zone was chosen by the Organisation for Economic Co-operation and Development (OECD) to launch a pilot project to certify free trade zones worldwide that guarantee commercial security in their sectors. The CZFB is working to become, by 2025, the world's first Free Zone to certify the highest standards of security and transparency in international trade.

# CONTENTS


page_04 **Milestones**

page_08 **Purpose**
- Jaume Collboni
- Pere Navarro

01 **Responsible action** page_12
- In the Zona Franca, we work to make things happen
- 2030 Agenda
- Consistency in the SDGs: Permanent Action
- Presentation in Madrid of the Business Model to Investors and Corporations

02 **District 4.0: The innovation that transforms industry** page_20
- DFactory Barcelona
- DFactory Barcelona Phase II
- ZF Incubates Startups
- Connected Mobility Laboratory the Zona Franca de Barcelona

03 **Sustainability in All Its Scope** page_34
- An organization in constant evolution
- Complete Execution of the Strategic Projects Plan
- Examples of Female Leadership in National and International Spheres
- BWAW 2024
- The Consell de la Dona ZF Committed to SDG 5
- FEEL THE ZF POWER
- Corporate Social Action
- Environmental sustainability

04 **External Projection That Crosses Borders** page_52
- Leadership of ZF in the Industrial and Logistics Sectors
- Commemorative Event for the 10th Anniversary of the Chambers of Commerce
- SIL: Connecting Worlds to Drive Innovation
- BNEW, the global new economy event
- XXVII Congress of Free Zones of Ibero-America: Barcelona, a benchmark in the sector
- The CZFB at the World Free Zones Congress
- OECD-CZFB Pilot Project to Certify Free Zones with the Highest Standards of Security and Transparency
- MedaWeek24

05 **The Zona Franca up close** page_70
- CFZB assets
- Governing bodies
- Map of the ZF industrial area
- Credits



## Barcelona is undergoing a remarkable transformation grounded in science and technology for sustainability and social progress

Barcelona is back. It beats strongly as a city, generating opportunities for sustainability, innovation, and equity. Our city is committed to an open society and does not hesitate in contributing to responding to the major global challenges.

With a network of dynamic and diversified institutions and companies, Barcelona demonstrates an ambitious vision, believes in itself again, and stands as the protagonist of its own story, a brand of progress and peace.

Our city must overcome the complexity of the international situation, where we witness with concern the scars of the wars devastating Ukraine and the Eastern Mediterranean shores, from Lebanon to Gaza. A world in which unsettling leaderships are emerging, potentially creating new uncertainties.

In this context, Barcelona continues growing thanks to diversification and its proactivity. The city is undergoing a remarkable transformation based on science and technology, serving sustainability and social progress. This knowledge explosion occurs in many productive and scientific activity hubs that have emerged throughout the metropolitan area. No less than half of the new jobs are in high-knowledge sectors, and our area leads to technological employment in Spain.

One of these great hubs of dynamism is located in the Zona Franca de Barcelona, with the Consorci de la Zona Franca as a key driver working on this productive, innovative, and global vision. As a public agent of economic and social progress, the Consorci is transforming this area into a new generator district, which has become a reality, with DFactory Barcelona at its epicenter.

An economic district that combines technology, logistics, and new sustainable industries to offer young generations quality, and competitive and locally sourced employment.

The Zona Franca, with the Consorci weaving a multitude of public-private agreements, has become a large area of experimentation and urban innovation to move towards the decarbonization of our economy. We promote cleaner energies for industry and mobility and develop circular economy experiences. IIt is a district that has not hesitated to take an active and fundamental role as an area where scientific and technological advances of public interest materialize, following the sustainability path set by the 2030 Agenda.

The Zona Franca de Barcelona will play a significant role in the coming years. Here, a new centrality is being built, with vectors such as the housing developments of La Marina del Prat Vermell, the new 4.0 technology district of DFactory, and the Blue Economy of the port front. This area intends to drive progress for the country and the greater Barcelona metropolitan area.

Barcelona is back, and, as it could not be otherwise, so is its new Zona Franca. Together, we will work for a more livable, prosperous, and innovative city.

**Jaume Collboni,**
*Mayor of Barcelona and President of the CZFB Board*



**We want DFactory to radiate across the entire industrial park, transforming the Zona Franca de Barcelona into a central District 4.0.**

Innovation is embedded in the DNA of the Consorci de la Zona Franca de Barcelona (CZFB) and is always part of everything we do. This reason, combined with our exceptional ingredients, makes the Zona Franca de Barcelona a truly special location. We have a strategic geographic area next to the Port of Barcelona and Barcelona Airport, just 10 minutes by car from the city center, and we have key infrastructure for transporting goods.

On the other hand, there is the city of Barcelona itself. A historic capital for the Mediterranean region, acting as a bridge for the development of commercial relationships between three continents: Europe, Africa, and America. Barcelona is a city that welcomes, invites collaboration, unites efforts, and fosters innovation.

This is why, from the Zona Franca de Barcelona, we find ourselves in a strategic environment. We promote innovation, the new economy, and Industry 4.0, creating new opportunities inside and outside our borders. We have DFactory, which is already an internationally recognized industry 4.0 ecosystem promoting open innovation. It covers 17,000 square meters, hosts 35 companies, and is 85% occupied.

We must continue driving this new industry's progress and support these companies' growth. That's why we are already working on planning a second phase of DFactory, which will be built on adjacent land and cover 100,000 square meters.

This is the factory of a future that is already here. Where alliances are created between companies, challenges are launched, and projects are developed together. It is an open ecosystem where everything is very transparent and visible to everyone. Spectacular ideas become incredible projects, generating quality jobs. Because everything we do is centered around generating opportunities, improving economic progress, and enhancing the living conditions of citizens.

As part of our vision, from the CZFB, we want DFactory to radiate across the entire industrial park, transforming the Zona Franca de Barcelona into a central District 4.0 for the whole Metropolitan Region of Barcelona, and becoming a global reference. To attract major companies to our District 4.0, we clearly know that the market demands three key elements: talent that adapts to companies' changing needs, connectivity with the world, and a solid ecosystem with top-tier universities and technological centers.

These three ingredients are available in Barcelona, which is why the Zona Franca de Barcelona meets these conditions. We are not starting from scratch, as we have a more than 100-year history of economic activity in this area. We are now transforming it to return to our roots, which have always been closely linked to innovation. Currently, we are transforming our area of activity to meet the needs of a digital world, and therefore, we are investing in Industry 4.0.

At DFactory, we have examples of projects scouting locations across Europe and eventually settling in Barcelona. For example, a multinational company has set up its Digital Hub in Barcelona and has a robust project that will grow rapidly in the coming years. So, this is already happening. Here, large multinationals are mixing with smaller companies with highly innovative activities.

It's true that DFactory, from an architectural perspective, could be constructed anywhere in the world, but what happens inside is very hard to replicate. Not impossible, but very difficult. Barcelona has all these ingredients that, when combined, make it possible for us to drive this great District 4.0, which is already becoming a reference in our country and worldwide.

**Pere Navarro,**
*Special Government Delegate to the CZFB*

# Responsible **action**

**The consistency of its actions and the clarity of its objectives in Zona Franca's strategic plan made it possible to execute the entire planned roadmap and externally validate our corporate management through a set of certifications. However, Consorci's responsible actions went beyond this, presenting its business project nationally as a model of a public company with responsible actions and unique initiatives.**

**In this period, we have continued to establish alliances with associations and key agents in the productive system, sharing common goals of social and economic progress. This action strengthened our efforts towards the Sustainable Development Goals (SDGs) of the 2030 Agenda.**





# In the Zona Franca, we work to make things happen

—Trajectory
—Sustainability
—Alliances
—International
—Equitable work
—Talent

## More than **a century** of **experience**

The experience of the 20th century and the continuous innovation of the 21st century are part of our essence, solidifying our active contribution to society. This is the case with District 4.0, a living project that is an example of open and continuous innovation and an international reference.

## Boosting Barcelona's **international projection**

The CZFB is part of the city and its surrounding area's economic-social projection internationally. We need to share our achievements, and that's precisely what we do.

## A tremendous and ongoing **commitment** to **sustainability**

We work every day, and on all possible fronts, to make the best corporate social responsibility a reality in the environmental, social, and governance areas that align with the fulfillment of the 2030 Agenda, a core part of our business strategy.

## An **equitable working** environment

We promote gender equality and equal opportunities in the workplace across all our activities and strive to make women in the industrial environment more visible.

## We contribute to a **better society**

Trust in the power and projection of public-private collaboration is part of our DNA, both from a business perspective and in keeping with our social commitment.

## Ongoing commitment to **training** and **talent**

We promote training and cultivate talent to compete for our companies and society. Key aspects of this include openness to new sectors, adaptation to change, the incubation of emerging companies, and their visibility at events.

# 2030 Agenda

**Corporate Social Responsibility is established as essential in the 21st century, marked by all kinds of challenges and opportunities. For this reason, the mission, vision, and values of CZFB align with the goals set from the beginning by the 2030 Agenda: "An action plan for people, the planet, and prosperity," in areas such as the environment, social issues, and corporate and institutional governance.**

**The responsibility of working towards sustainable development is part of our commitment to society.**

## Vision

To be a leading industrial hub in the Mediterranean, acting as a driving force for attracting and promoting value-added companies, providing them with innovative resources and services.

## Mission

To stimulate the economy of the Barcelona metropolitan area by managing the industrial area at the Zona Franca and Zona Franca Customs as the primary activity for generating economic and social value, raising international awareness.

## Values

- Collaboration and coordination
- Professionalism
- Teamwork and participation
- Innovation
- Environmental sustainability
- Transparency
- Economic strength



### 9th Anniversary of the Creation of the SDGs

The year 2024 marked the ninth anniversary of the United Nations' creation of the Sustainable Development Goals (SDGs) of the 2030 Agenda. Our organization joined thousands of companies in the Global Compact community by raising the flag of the 17 SDGs at our institutional mast.

**Discover the CZFB**

# The consistency in the SDGs: Permanent Action

## ALLIANCES, THE PATH OF **SDG 17**

Understanding the current climate emergency, the CZFB has joined the "Citizen Commitment for a More Sustainable Barcelona 2024-2034," promoted by the City of Barcelona. It agrees to be part of the Barcelona + Sustainable Network and to act together to face the city's challenges.

The Consorci de la Zona Franca de Barcelona joined AEBALL to promote cooperation, innovation, and sustainability projects within its productive fabric, improving companies' competitiveness and efficiency.

The collaboration agreement specifies joint action lines in areas of mutual interest, such as service development and the creation of a collaboration ecosystem between the companies in both organizations.

The spirit of SDG 17 ("Partnerships for the Goals") is further demonstrated by the CZFB's renewed commitment to the European Diversity Charter, promoted by the European Union in collaboration with the Fundación Diversidad (CZFB was the first of the seven free zones to join this movement, signed by over 500 companies, institutions and bodies in Spain and part of the Consorci's strategic planning regarding ESG criteria).

## **SDG 16:** IMPROVEMENTS IN GOVERNANCE

2024 has once again demonstrated the CZFB's commitment to aspects such as the protocol for using obsolete assets and improving transparency and suitable governance measures. Corporate Social Responsibility in all its scope, with a Code of Good Practices and Conduct, with goals such as combating money laundering and financing terrorism. Our information on the Ethical Channel is available on the corporate website.

## **SUSTAINABILITY** MANAGEMENT: FAITHFUL TO THE 2030 AGENDA

In a global context where governance actions for sustainability are essential for 21st century companies and institutions, the CZFB is aligned with the provisions of the 2030 Agenda for Sustainable Development provisions. This has been the case throughout 2024.

It is a core part of our commitment to society, as highlighted by the Special Government Delegate in the Zona Franca de Barcelona, Pere Navarro, during the presentation of the Corporate Social Responsibility (CSR) and SDG Department: "The world does not have a plan B, and we must now actively work for the sustainability of the planet and of companies and the development of people's rights."

## AENOR CONFIRMS THE CERTIFICATION OF THE **CZFB'S CSR AND SDG POLICY**

For the third consecutive year, Spain's leading certification entity has recognized the Consorci de la ZF for its management of corporate responsibility and sustainability with an exceptional dual certification: the IQNet SR10:2015 Social Responsibility Management System and the Commitment to the SDGs of the 2030 Agenda.

Once again, the CZFB has confirmed its status as one of the only six Spanish companies to have received this double recognition. This distinction values the development driven by the institution in areas such as sustainable mobility, renewable energy, circular economy, and support for equality and talent acquisition.

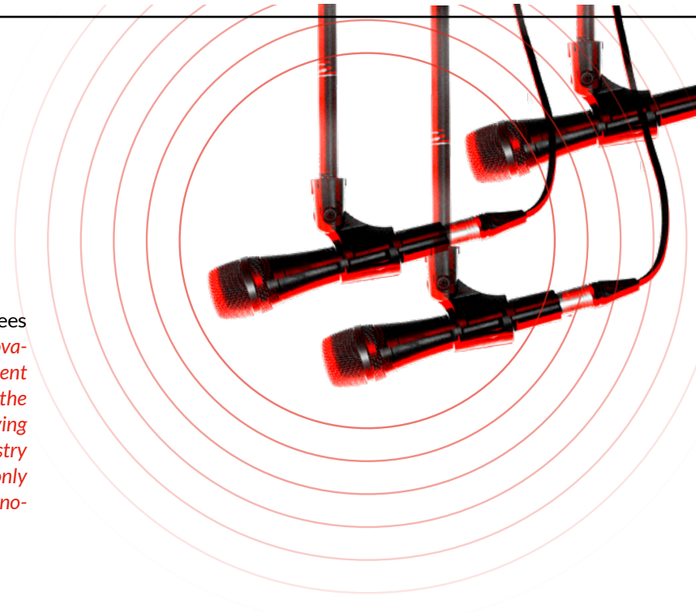
**The Global Compact recognizes our good practices**

# Presentation in Madrid of the Business Model to Investors and Corporates

**The CZFB participated in a business mission on the new economy in Madrid in March, attended by investors, institutional leaders, corporations, and startups from the Logistics 4.0 Incubator. During the event, Pere Navarro and Blanca Sorigué explained the institution's commitment to innovation and the industry's transformation.**

The Consorci de la Zona Franca de Barcelona gathered together representatives in Madrid from such as BCombinator, Enzo Ventures, Enisa, BStartup, Novartis, Glovo, Cabify, Cubic Fort, Airtrace, eYard, Red Colmena, the National Association of Soft Drink Manufacturers, and the Spanish Confederation of Young Entrepreneurs. Some startups from the CZFB's Logistics 4.0 Incubator, Spain's first high-tech incubator in Logistics 4.0, also participated.

**Pere Navarro** emphasized the push for innovation through two startup incubation projects, the 3D Incubator and the Logistics 4.0 Incubator, and highlighted the path towards Industry 4.0 by creating DFactory Barcelona. *"We are already planning," he noted, "the expansion of DFactory Barcelona with a second phase that will allow us to reach nearly 60,000 m², positioning us as the European country with the largest Industry 4.0 project and one of the great global references."*



**Blanca Sorigué** closed the session by reminding attendees that *"the CZFB is fully aligned with sustainability and innovation, which are essential to progress. We are an active agent with more than 100 years of history, a driving force in the Barcelona metropolitan area, and we are constantly moving to generate opportunities for the development of the industry of the future."* She also added the importance of *"not only being agents of transformation but also catalysts for the innovation and growth of companies."*





# District 4.0: The **innovation** that transforms **industry**

**District 4.0 is transforming the Zona Franca into a robust global industrial and technological ecosystem focused on innovation and Industry 4.0. The heart of this district is DFactory Barcelona, an open innovation ecosystem covering 17,000 m² that hosts companies and research centers dedicated to Industry 4.0. It has already begun its expansion project that will increase its surface area to nearly 60,000 m².**

02

# DFactory BCN

**2024 has consolidated DFactory Barcelona's status as a global reference in Industry 4.0 ecosystem, with 35 multinational companies, SMEs, and research centers. It is a space for fostering open and colla-borative innovation, an example of a technological community already working on its second execution phase.**

DFACTORY BARCELONA

**Discover DFactory Barcelona**

## The international reference 4.0 ecosystem

# DFactory Barcelona

### The SDGs in the DNA of Architectural Style

- Sustainable
- Accessible
- Transparent

### CERTIFICATIONS

EMAS
EMAS Energy Certification

LEED
Gold Certification

WELL
Gold Wellness Certification

- Boosting the transformation of the Spanish productive fabric through optimizing production processes.
- Supporting the digitalization of businesses.
- A new form of production, more sustainable, efficient, and collaborative.
- Hybridization of projects and technologies between multinational companies, local businesses, and startups (new business models with a digital foundation).
- Attracting 35 new economy companies with more than 500 employees.
- Achieving 85% occupancy of its marketable spaces in record time (the success of its proposal is accelerating the planning of its second phase).
- A cutting-edge industrial building of 17,000 m², 2,000 tons of steel bathed in natural light, with laboratories and work areas in open, airy, and collaborative spaces.

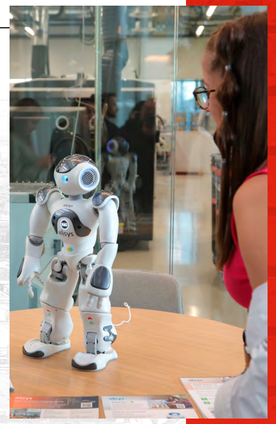
### Barcelona, a benchmark in Industry 4.0. Applied technologies

Sustainability — 360° Technology - Sensor systems — 3D Scanning — Nanotechnology — IoT

Environmental Data — Decarbonization — 3D Printing — Cybersecurity — Process Optimization

Robotics — Artificial Intelligence — Resource Mapping — Solar Energy — Observability — Augmented and Virtual Reality





### Spaces and services

- Offices and Laboratories
- Coworking
- Auditorium
- Meeting rooms
- Demonstration spaces
- Event and activity ecosystem management platform
- Private 5G network
- Terrace for events
- Common services

### An ecosystem full of activity

- BNEW fifth edition
- BWAW fourth edition
- ICIL Debates, 20th Edition
- Euroafrica Forum: New Investment Opportunities in Africa
- Conterol: Practical Workshop on Safety and Environment
- Smart Factory Magazine Presentation, Pressgraph Publication
- EMAS & CSRD Guide Presentation (the Catalan Government's General Directorate of Climate Change)
- Circular Economy and Competitiveness Forum, 7th Edition (Gavà City Council)
- CIONET Event Focused on OT (IoT, Robotics, etc.)
- CEL Forum: Innolab Logistics
- Additiv Medical Spain, 3rd Edition
- Let's Talk (Picvisa), First Forum
- Industry 4.0 Forum EIC (Industrial Engineers of Catalonia)
- Single Pair Ethernet: Digitize Your Manufacturing Practically and Securely (Zentinel)
- Technology days Hamamatsu
- Applied Robotics in Foodservice Forum (Kuka)
- Transcalit Ecotransport Forum, 6th Edition
- CSR Forum by El Ciervo Magazine
- Inauguration of Vocational Training in Transport, Logistics, and International Trade (Prat School)
- ICIL Graduation Ceremony
- Europe Reseller & Partner Meeting 2024 (Shining3D)
- Smart Cities Meeting, Baix Llobregat Nord (Sant Andreu de la Barca City Council)
- Industrial Cybersecurity Exhibition (Siemens)
- ICIL: Navigating Tomorrow's Supply Chains Forum
- 3DP Business Innovators Meeting (Leitat)
- Monsec Presentation (Witeklab)
- Robotics and Artificial Intelligence Transforming the Pharma & Beauty Industry (Universal Robots and Siemens)
- MAKERFEST (Leitat), 3rd Edition
- CC.OO. Mobility Study
- Sustainability Club, Initiative Creation
- Itinerary 4.0, 2024/2025 School Campaign by Feel the ZF Power
- Hospital del Mar Innovation Committee Celebration






In April 2024, an interesting roundtable on Industry 4.0 took place with the participation of Pere Navarro, Special Government Delegate, and Blanca Sorigué, General Director, alongside Excelencia Tech, ONRobot, Kion Group, and UPC.

Radio programs Aquí Cataluña from Cadena Ser, dedicated to the industry of the future, with participation from Blanca Sorigué, and Revolució 4.0 from Catalunya Radio, which featured different companies installed in this ecosystem, were broadcast from DFactory Barcelona. Both programs also featured Pere Navarro, Special Government Delegate.

### Leading companies of the DFactory ecosystem

| | | | |
|---|---|---|---|
| 9Altitudes | Hamamatsu | Newsfender | Symbiosi |
| Addival | Hubmaster | Nexiona | Tetravol |
| Amphos 21 | ICIL | On Robot | Universal Robots |
| Ariño Duglass | Innovae Group | Shining3D | Windforce |
| Asorcad | Kion Group | Siarq | Witeklab |
| Ceam | Kuka | Siemens | Zentinel |
| Decathlon | Leitat | Siocast | |
| Excelencia TECH | Malena Engineering | Solport | |

## International Interest in Our Ecosystem

DFactory has received numerous visits, including those from:

- **Pedro Sánchez** — Prime Minister of Spain
- **Maria Jesús Montero** — Vice President of Spain and Minister of Finance
- **Jordi Hereu** — Minister of Industry and Tourism
- **Carlos Prieto** — Representative of the Government of Catalonia
- **Antonio Hernando** — Secretary of State for Telecommunications and Digital Infrastructures
- **Salvador Illa** — President of the Generalitat of Catalonia
- **Silvia Paneque** — Minister of Territory, Housing, and Ecological Transition of the Government of Catalonia
- **Miquel Samper** — Minister of Business and Labor at the Government of Catalonia
- **Jaume Collboni** — Mayor of Barcelona
- **Felix Larrosa** — Mayor of Lleida
- **Lluisa Moret** — Mayor of Sant Boi de Llobregat
- **Jordi Valls** — Deputy Mayor of the City of Barcelona
- **María Eugenia Gay** — Deputy Mayor of the City of Barcelona
- **Jaume Raventós** — General Director of Hospital del Mar, Barcelona




### The President of the Government Visited DFactory Barcelona

The President of the Government, Pedro Sánchez, and the First Vice President and Minister of Finance, María Jesús Montero, visited DFactory Barcelona, accompanied by Pere Navarro, the Special Government Delegate of the State at CZFB, and Blanca Sorigué, General Director. This on-site tour highlighted the headquarters of an initiative that promotes Industry 4.0 by fostering an ecosystem that attracts talent, technology, and investment.

Pedro Sánchez Visit

### Awards Received by DFactory Barcelona in 2024

- Innovation Award from the Chamber of Commerce of Brazil-Catalonia
- VOCENTO Business Award for Innovation
- Zentinel, Industry 4.0 Award from La Razón



## New Boost to Innovation in District 4.0

# DFactory Barcelona Phase II

The second phase of DFactory will take advantage of the area adjacent to the initial headquarters to consolidate a proposal for innovation and sustainable development in the industrial sector. This concept, with international projection, will enhance aspects such as new manufacturing modes through technological hybridization, extending to the rest of the Zona Franca area. Its catalytic effect could reach 100 million euros in investment.

-Innovation
-Sustainability
-International
-Technological
-Investment
-Industrial

## The Keys to DFactory II

- Construction of this expansion is expected to begin in 2025.
- A buildable area of 40,000 $m^2$
- A total space of 60,000 $m^2$
- Possibility of a new expansion to reach up to 100,000 $m^2$

# ZF Incubates Startups

**The CZFB will continue promoting the entrepreneurial ecosystem with the best initiatives and projects through its two high-tech incubators: the 3D Incubator, Europe's first 3D printing business incubator, and the Logistics 4.0 Incubator, the first in Spain dedicated to Industry 4.0 in the logistics sector.**

## Over 160
**projects incubated**
across both incubators.

## LOGISTICS 4.0 INCUBATOR

The project, led by CZFB with the support of the Incyde Foundation and European FEDER Funds, was launched in 2023 as an incubator for logistics startups (specializing in innovative solutions, services, and products). In 2024, CZFB held a call to welcome new startups while simultaneously working with the five best startups from SIL, reflecting our institution's support for innovation and digitalization.

The space includes 1,000 m² of coworking, meeting rooms, one-on-one spaces, offices, and a multipurpose room. It also provides group and individual mentorships on business models, technical/business activity, marketing, access to funding sources, networking activities and with corporations and investors, and more.




## Added Value

This high-tech Logistics 4.0 Incubator provides opportunities to boost the productive fabric, increase economic impact, and develop greater digital competencies, both in skills and knowledge, to consolidate the logistics hub.

**It is the first incubator in Spain dedicated to Industry 4.0 within the logistics sector value chain.**

**We have already incubated 45 projects, contributing to the transformation of business ideas into future companies that generate jobs.**

## Milestones 2024

- **45 companies incubated.**
- **Mentorship program** with a focus on business models, marketing, and finance.
- **Networking** with various companies inside and outside the industrial park, creating fruitful opportunities to share experiences on business models and specific logistics applications.
- **Presence** at MWC/4YFN, Advanced Factories, Barcelona Health Hub, Smart Cities, AECOC events, SIL, BNEW, and more...

### Innovation Ecosystem

- International calls with +60 applications
- Events: Tech Spirit, 4YFN, SIL Barcelona, BNEW; Smart City, Deep Tech Summit
- 1,000 visits
- Mentoring classroom
- Funding
- Innovation and Technological Services
- Networking
- Coworking
- Meeting room
- One-to-one spaces
- Boardrooms

### An incubator focused on emerging technologies

- 3D Printing
- Robotics
- Automated warehouses
- IOT
- Big Data
- Last Mile e-commerce
- AI
- Green Logistics




**Discover the Logistics 4.0 Incubator**

## 3D INCUBATOR//

2024 confirmed the progressive growth of this CZFB initiative. The first European high-tech business incubator for 3D printing, created in 2019 and recognized by the Ministry of Finance as an example of management of European FEDER funds, was established by the Consorci de la Zona Franca and the Incyde Foundation of the Chambers of Commerce of Spain (as a pioneering example of the deployment of the Incyde incubation network). This exemplary sustainable innovation space includes a 1,000 m² networking area with all kinds of technological services and an experienced technical team to foster an ideal working environment for deploying testing, design, and post-processing, among other activities. It also offers support in areas such as finding funding sources and media outreach.

**Learn more about the 3D Incubator**

## 5 Years of the 3D Incubator

**117**
startups incubated to date (from **10 countries**)

**+100**
jobs generated

**+3,700**
services offered

**42**
participations in fairs and conferences

**11**
high-tech 3D printing teams

**6**
additive manufacturing technologies

## PERTE VEC

# Connected Mobility Laboratory in the Zona Franca de Barcelona

The PERTE Electric and Connected Vehicle (VEC) initiative brings together 24 projects focused on three key areas: Decarbonization, Connectivity, and Mobility. The flagship project, titled **"Industrial Innovation Ecosystem for the Manufacture of Electric and Connected Vehicles in Spain,"** has a total budget of €74 million and is developed as per **VEC-010000-2022-8**.

As part of the Connectivity area, the Consorci de la Zona Franca de Barcelona (CZFB) is participating in one of the 24 primary projects: **"Test Environments for Connected Mobility"** (ETMC), with a total budget of €9.6 million.

This project is funded by the Ministry of Industry and Tourism (MINTUR) under the Next Generation EU funds. The project is led by CTAG, with the participation of companies such as Tradia (Cellnex), Idiada, Centro Zaragoza, Eurocybcar S.L., CZFB, Fivecomm, Tecnivial, and Optare Solutions.

The CZFB, in collaboration with Tradia (Cellnex), is part of Work Package 5 (PT5): "Zona Franca Barcelona Laboratory," contributing to the development and validation of innovative solutions for connected mobility.

## PROJECT OBJECTIVES

### Define technological architecture

- Identify and design the necessary components to create an efficient V2X (Vehicle-to-Everything) communication system that adapts to the specifics of each environment.
- This may include communication networks, sensors, cameras, and other devices enabling vehicle and infrastructure interaction.

### Select use cases

- Identify concrete scenarios where connected mobility technologies can be applied, such as obstacle detection on the road, accident scenes, traffic light status, or wet road warnings.

### Develop testing methodologies

- Establish clear protocols to evaluate the performance of technological solutions in these scenarios.
- This includes defining how real-life situations will be simulated, what parameters will be measured, and how results will be documented.

### Main Results of the Project

- Design of the specific technological architecture for the Zona Franca laboratory.
- Testing methodology and protocols for future scenarios and services in real urban environments.
- Evaluation of the final results of Work Package 5.

### Innovative Component of the Project

This "Industrial Research" project aims to gain knowledge beyond the current state-of-the-art in various areas:

- Definition of future use cases for connected mobility in urban and logistics environments.
- Technological architecture for connectivity capable of recreating test environments similar to real-world situations.
- Development of testing methodologies and procedures that comprehensively address the components of connected mobility, testing both individual elements and the entire value chain.

### Final Goal

**Conceptualize a medium and long-term testing space for electric and connected mobility components.**




## Challenges for 2025:
## A New Year of Innovation and Progress

**We work daily to consolidate the growth of our sustainable development proposal, with innovation in its broadest sense as the cornerstone of all our activities. With the 2025-2029 Strategic Plan Update as a foundation and projects such as the following:**

- Boosting the Economic and Social Development Projects for the Area, Urban Integration of District 4.0, and compliance with ESG criteria.
- Second phase of DFactory Barcelona implementation.
- Confirming the success of events such as SIL Barcelona, Barcelona New Economy Week (BNEW), and Barcelona Woman Acceleration Week (BWAW).
- Continuing the reactivation of vehicle production at the former Nissan plant is an example of reindustrialization in this economic area.
- Planning activities related to the agreement with the Organisation for Economic Co-operation and Development (OECD).
- Continuing to foster the entrepreneurial ecosystem through the 3D Incubator and the Logistics 4.0 Incubator.

03

# **Sustainability** in All **Its Scope**

**Zona Franca has once again stood out by fostering economic growth in an environment of digital transformation, environmental respect, and conditions that ensure social well-being. A collective purpose that contributes to a better society.**



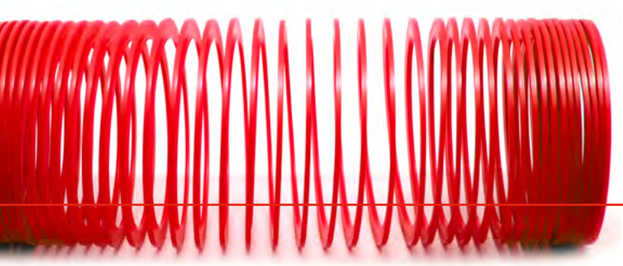
03

# An organization in constant evolution

Pere Navarro, Special Government Delegate, and Blanca Sorigué, General Director, have led the execution of the strategic plan designed until 2024, with a review planned for the 2025-2029 period, achieving nearly 100% compliance with the Strategic Projects Plan, in line with its guidelines, objectives, and pillars, as confirmed by the organization's board at the end of the fiscal year.

## Among the measures adopted in 2024, the following stand out:

- Development of the requirements mandated by ISO/IEC 27001:2022 (section 5.3 "Roles, responsibilities, and authorities within the organization") and its controls regarding "Roles and responsibilities" from "Annex A," as well as in the ENS based on the CCN-STIC-801 security guide "National Security Scheme," directly related to the Information Security Management System at CZFB.
- Improve communication to serve our customers, collaborators, suppliers, and citizens better. This communication is carried out in three languages: Catalan, Spanish, and English.
- All our purchases have been made sustainably and ecologically, depending on the type of product/service. This is reflected in a 51.49% reduction in paper consumption compared to the previous year (always recycled, sustainable, and eco-friendly paper).
- For products, we require that raw materials used come, as far as possible, from eco-friendly, sustainable, and/or recycled materials (and ensure recyclability afterward if they are not made from recycled and/or eco-friendly products).
- In terms of services, we have consolidated the internal services for canteens and events at the DFactory building into a single monthly service and centralized the orders for the IT Department.
- Several KPIs have been created to track the increasing sustainability of our purchases, and improvements are planned in areas that need them.
- We continue the Supplier Qualification process and reinforce the contracting system according to the LCSP (Public Sector Contracts Law).
- Launch of the Protocol for the Transfer of Goods, which regulates the transfer of movable assets or rights owned by the CZFB for use and promotes responsible use when these assets are considered for transfer.
- Revalidation of all certifications for the management systems of the various departments of the CZFB, which have been renewed, and in some cases expanded, in 2024:
  - UNE-EN ISO 9001:2015. Quality management systems
  - UNE-EN ISO 45001:2023. Occupational health and safety management systems
  - EN ISO/IEC 27001:2023. Information security, cybersecurity and privacy protection. Information security management systems.
  - Adherence to the European Regulation EMAS CE 1221/2009. Community Eco-Management and Audit Scheme.
  - UNEIQNet SR10. Social Responsibility Management System.
  - Sustainable strategy (SDGs) - AENOR.
  - Adhesion to the United Nations Global Compact
  - LEED GOLD. Sustainable building for the DFACTORY Barcelona building.
- WELL Gold Certification Obtained from Green Business Certification for DFactory Barcelona. This dynamic scoring system for buildings and communities helps identify, measure, and monitor the features of built spaces that impact the health and well-being of both workers and visitors to the building.









*"Today, nearly 100% of the actions defined in the CZFB Strategic Plan created in 2019 have been executed. This plan was based on the long-term sustainability of the CZFB, the economic and social development of the area, urban integration, and environmental sustainability. Currently, we are working on a new document to continue advancing in economic and social progress."*

**Blanca Sorigué**
**General Director of CZFB**



*"The 2024 budgets clearly show our commitment to being a driver of progress, fostering job creation, promoting investment, and contributing to the sustainable economic growth of our region."*

**Pere Navarro**
**Special Government Delegate to the CZFB**

# CZFB Numbers
## 2024 Busget

| Continuing operations | |
|---|---|
| 1. Net turnovers | 64,312 |
| a) Sales | 64,312 |
| 3. Work carried out by the company for its fixed assets | 2,000 |
| 4. Supplies | -2,000 |
| c) Work carried out by other companies | -2,000 |
| 5. Other operating income | 7,617 |
| a) Non-core and other current operating income | 7,617 |
| b) Operating subsidies included in results | |
| 6. Staff expenses | -7,384 |
| a) Wages, salaries and similar | -5,948 |
| b) Social security contributions | -1,436 |
| c) Provisions | 0 |
| 7. Other operating expenses | -28,500 |
| a) External services | -20,921 |
| b) Taxes | -7,579 |
| c) Losses, impairment and variation of provisions due to commercial transactions | 0 |
| 8. Depreciation of fixed assets | -13,042 |
| 9. Charging of non-financial fixed asset subsidies and others | 142 |
| 11. Deterioration and results for fixed assets disposals | 0 |
| a) Deterioration and depreciation | 0 |
| b) Profit/loss from disposals and others | 0 |
| 13. Other results | |
| **Operating profit/loss** | **23,145** |
| 14. Financial income | 3,258 |
| a) From holdings in equity instruments | 3,258 |
| a) In third parties | |
| 15. Financial expenses | -625 |
| b) From debts with third parties | -625 |
| **Financial profit/loss** | **2,633** |
| **Profit/loss before tax** | **25,778** |
| **Profit/loss from the financial year from continuing operations** | **25,778** |
| **Balance of the financial year** | **25,778** |

**Balance Sheet and Profit & Loss Account of the CZFB Pending approval in July 2025**

# Complete Execution of the Strategic Projects Plan

**The successful execution of the 2020-2024 Strategic Plan reaffirms the commitment to economic and Social Development Projects for the area, urban integration of District 4.0, and Compliance with ESG criteria, all based on sustainability to generate resources for the development of the three previous pillars.**

**An update for 2025-2029 is expected, which will define new strategic pillars, detail new projects, and adjust the tasks of ongoing projects.**

## Economic sustainability of the CZFB in the long-term

### Goals

- Increase the Net Worth of the Consorci de la Zona Franca de Barcelona (CZFB).
- Maintain a high level of Return on Sales (ROS).
- Increase Return on Net Assets (RONA).
- Align Projects with Strategic Plans.
- Increase our brand recognition.

### Areas

- Generate new business.
- Increase the efficiency of current business.
- Eliminate current business.

### Projects

- Standardise the global scoring of Projects vs. Strategy and Return on Investment (ROI).
- Define clients' strategies for the PIFZ and the Zona Franca Customs in Barcelona (ZFA) in terms of profitability.
- Definition of a new business model for fairs, events and acts to promote the new economy of transformation towards Industry 4.0.
- Increase operating and organisational eficiency.
- Installation of ERP software as the general business management system.
- Divestment plan for non-strategic projects.

## Economic -and therefore- social development of the territory

### Goals

- Develop the territory's economy through the development of its companies.
- Be a driving force for the generation of and demand for talent.
- Be the technology hub for Industry 4.0 for Southern Europe.
- Develop the area economy through contribution to the Sustainable Development Goals (SDGs) of the 2030 Agenda.

### Areas

- Develop technological knowledge.
- Take advantage of the synergies between the current lines of business.
- Strategic alliances to ensure talent.

### Projects

- Plan to attract Industry 4.0 companies and for the transformation of PIZF clients.
- Plan for 5G connectivity in the PIZF Correos Project.
- Correos Project.
- Creation of Laboratories/Industry 4.0 Incubators.
- Expansion of the ZFA as an Industry 4.0 manufacturing attraction.
- Contribute to guaranteeing quality education, building infrastructure, promoting sustainable industrialisation, fostering innovation and reinforcing alliances for international cooperation to achieve the SDGs.

## Urban integration and environmental sustainability

### Goals

- Adhere to the SDGs it can have an impact on.
- Integrate the Zona Franca Industrial Estate (PIFZ) with the urban environment of Barcelona.
- Be a reference for Circular Economy in the area.
- Generate environmental and social value contributing to the SDGs.

### Areas

- Develop the Circular Economy program extending this outside the PIZF.
- Increase energy eficiency in the PIZF and in new buildings.
- Integrate the PIZF into the urban environment of Barcelona.

### Projects

- Rework the town planning of the PIZF and include green areas, access points to the city, services area and leisure areas.
- Improve mobility in the PIZF: pavement refurbishment plan, bicycle lanes, introduce electric scooters to avoid the use of cars.
- Energy efficiency.
- Development of the Circular Economy.
- Promote the SDG actions to which we can bring the most value and which promote environmental and urban sustainability.

## BWAW 2024 - *March 5th to 7th*

# Examples of Female Leadership in National and International Spheres

**The CZFB hosted a new edition of the Barcelona Woman Acceleration Week (BWAW), showcasing the institution's commitment to gender equality in the business environment. An event that has solidified its objectives of promoting reflection on the visibility of women in key areas of the economy, such as industry sector.**

This initiative of the Consorci, in collaboration with the Incyde Foundation of the Chambers of Commerce of Spain, highlights female talent across all sectors and activities to contribute to a more inclusive and, therefore, just society. An international reference, a gender-balanced debate forum, and a model for social empowerment and transformation to generate new opportunities. A model to follow.

Pere Navarro, Special Government Delegate at CZFB, emphasized the event's critical importance: *"BWAW was designed to raise awareness of the issues or challenges that remain in gender equality and also to recognize all those women working in male-dominated economic sectors."*

As Blanca Sorigué, General Director of Zona Franca Barcelona, summarized in the Edition: *"BWAW has spread messages across all sectors of activity and generations: there are great opportunities to advance gender equality, and we all must 'do our homework' quickly, constantly, and efficiently in a cross-cutting manner all sectors".*

**4th Edition**

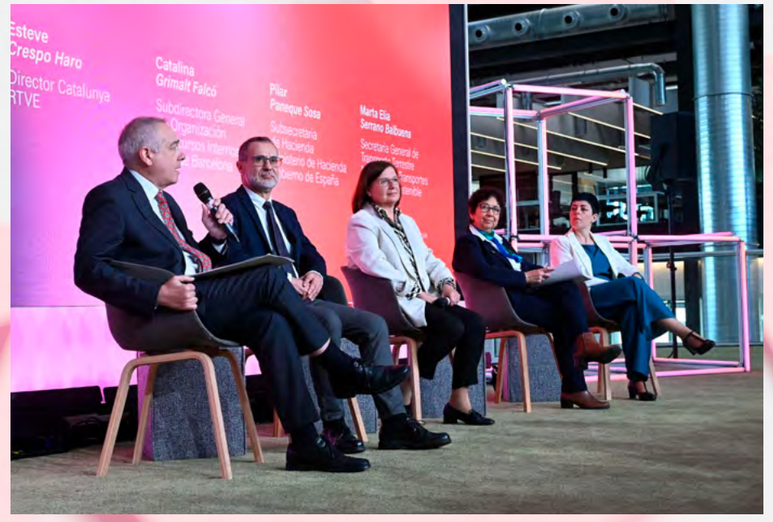
**Hybrid event**

**67 national and international speakers**

**14 debate sessions**

**+2,600 professionals**

**DFactory BCN Headquarters**




Main Collaborator: Cámaras 125 Años Fundación INCYDE

Site Partner: rtve

BWAW

BARCELONA WOMAN ACCELERATION WEEK

This is BWAW

**With the four editions, we have had a total of**

**9,900** attendees

**226** speakers

**86** sessions










## WE TALKED ABOUT...

- Audiovisual
- Education
- Legal
- Leadership
- Actions/Plans for Equality
- Public Sector
- Reskilling
- Internationalization of Talent
- Industry 4.0
- Corporations
- Health
- Multilateral Relations
- Connectivity through Equality









## CONCLUSIONS

- Spain ranks fourth in the 2023 Gender Equality Index, but only 24% of Spanish companies have an Equality Plan.
- Women represent 40% of the global workforce, yet they still earn 17% less than men for the same work.
- Only 37% of positions in the audiovisual sector are held by women, with 75% related to makeup and hairstyling.
- In Spain, there are 5,300 judges and magistrates, of which 3,000 are women, but only 14 female magistrates are in the Supreme Court.
- In Industry 4.0, female employment is less than 25%—for every 2 million men, there are 700,000 women professionals. Only 22% of women work in AI.

**Take a look at BWAW 2024**

# The Consell de la Dona ZF Committed to SDG 5

The Consell de la Dona was born during a women's assembly in Zona Franca at the end of February 2020, where a manifesto was read. Months later (September 2020), this manifesto became the founding protocol, a declaration of intentions demonstrating a commitment to advancing gender equality and building alliances in line with the spirit of SDG 5 (gender equality) and the other goals in the 2030 Agenda. It started with five companies and reached 26 organizations in 2024, with AKZO NOBEL as its most recent addition.

Marta Angerri, member of the Executive Committee of the Barcelona Chamber of Commerce and president of ODEE (Women, Business, and Economy Observatory), participated in one of its meetings, presenting the February 2024 data on the presence of women on boards of directors and management committees in Catalonia, one of the key objectives of the Consell.

In addition to visits to SERTRAM and DFactory Barcelona, the Consell de la Dona continued organizing actions aimed at companies and institutions such as the Escola d'Igualtat ZF, in collaboration with the Observatori de la Dona at the Barcelona Chamber of Commerce, and the "Talent and Diversity" sessions with the Fundación por la Diversidad and the Centre for Women's Studies of Europe.

### Presence of Pere Navarro and Blanca Sorigué at Female Leadership Events

**The Valores Equipo Femenino Award and the First Meeting of Women from Prensa Ibérica were part of the various participations of the top representatives of the CZFB in this area.**

Pere Navarro, Special Government Delegate, presented the Valores Equipo Femenino Award to the Spanish Women's Junior Handball Team for their victory at the World Championship and qualification for the Paris Olympic Games.

Blanca Sorigué, our General Director, participated in several events highlighting female leadership. This included the First Meeting of Women from Prensa Ibérica (which coincided with the fourth edition of the Women Sport Awards), the Women Bcn Award from ESADE, and the Global Women Summit (where she participated in the female leadership and talent panel). She also participated in the roundtable "Innovation and Industry 4.0 with a Gender Perspective" organized by WOMAN Magazine, and held at DFactory.



5 GENDER EQUALITY

**Get to know the Consell**

## Awakening Curiosity from an Early Age!

# FEEL THE ZF POWER

The FEEL THE ZF POWER initiative, one of the Consell de la Dona ZF projects, once again brought Barcelona schoolchildren closer to companies in Zona Franca, both through classroom awareness and on-the-ground experiences in the industrial environment.

FEEL THE ZF POWER brought together 20 companies participating in the educational experience's itineraries (recycling, mobility, chemicals, logistics, and 4.0 economy), showcasing the contribution of Zona Franca companies to employment, innovation, equal rights, and sustainability.

## Values

- **Gender** Equality
- **Diversity** and equal opportunity
- **Sustainability**
- **Critical** Thinking
- **Global** Vision

## COMMITMENT TO THE 2030 AGENDA




# Feel the ZF POWER

Feel and Aconomy 4.0

*"It has sparked more curiosity to do something related to the technological world."*

### Itineraries

- Industry 4.0
- Logistics
- Mobility
- Chemicals
- Circular economy



Cesar Bosch, Principal of the La Pobla de Segur Highschool, presented an award to Blanca Sorigué, General Director of the CZFB, as "Poblatana Il·lustre" during the visit made by this institute as part of the Industry 4.0 Itinerary.

*"I would like to be an engineer, now I'm clearer about it than before."*

## The Three Editions of FEEL THE ZF POWER in numbers

*Courses 22-23, 23-24, and 24-25*

**+770** students

**8** educational centers

**+23** collaborating companies

# Corporate Social Action

## Agreement with the AVAN Foundation to develop a reference center in the neurological field

The Special Government Delegate at the CZFB, Pere Navarro, and the President of the AVAN Private Foundation, Cristina Urriza, formalized the agreement at DFactory Barcelona to launch a reference center for neurology. The "Pequeño AVAN" space will offer a therapeutic and support space in Terrassa specifically for children, adolescents, and their families (the center is expected to serve 60 children per year).

Cristina Urriza, the foundation's president, highlighted that "the CZFB's financial collaboration will provide a suitable space in the city of Terrassa and its surrounding area to offer the necessary therapies to improve the daily lives of children and their families."




## XII Ciutat Solidària Recognition 2024

Once again, the radio station Onda Cero held the "Ciutat Solidària" Recognition (in its twelfth edition), sponsored by the Consorci, in support of work done by social organizations. The event, held at the Palau de la Música, demonstrated support for NGOs and non-profit social organizations working in solidarity, health, childhood, education, or social reintegration.

The first award was granted to Prohabitatge Somllar, which works to guarantee the right to housing for all citizens, especially for the most vulnerable. The honorable mentions were awarded to Secot (which promotes the business fabric—mainly entrepreneurs and SMEs—through senior and retired professionals' volunteering) and Mil y un Sueños for their work with children (ages 3 to 17) who suffer from severe illnesses and their families.




## Well-being in the working environment

The CZFB employees have participated in various training and well-being workshops, as well as social volunteering activities, in line with the Occupational Health and Safety Policy and Workplace Well-being. They adhere to the most demanding certifications, such as ISO 45001 for the Occupational Health and Safety Management System.

In addition, the Consorci has been recognized by the Work Accident Mutual Insurance (Mutua de accidentes de trabajo) under the “Cero es +” campaign as a company that has not registered any work-related accidents or professional illnesses in any of its workplaces over the past five years.

Our digital platform has continued supporting these activities in nutrition, physiotherapy, psychology, and finance.

### Workshops

- **Campaigns promoting physical exercise**, back to school workshop, physiotherapy sessions, "Rest Our Eyes" sessions, healthy eating, reading food product labels workshop, batch cooking technique, healthy office lunch purchases, skin cancer prevention session, setting healthy boundaries...
- **Informative talk on workplace violence** held by the Mossos d'Esquadra Regional Victim Support Group on violence in the workplace.
- **Initial Project on "Brain-Protected" Space**. In collaboration with the Spanish Association for Stroke Prevention (Asociación Española Freno al Ictus), the CZFB trained 30% of its workforce to equip them with the necessary knowledge to respond quickly in case of a stroke, creating a multiplying effect across all areas.







## Solidarity

### CZFB Volunteering for the "Gran Recapte" Campaign by the Food Bank

Volunteers from CZFB participated in a new edition of the "Gran Recapte" campaign by the Food Bank, continuing a corporate volunteering initiative started in 2022 to address food insecurity for those in need. This initiative aligns with SDGs 1 and 2 (fighting poverty and hunger), which is aligned with the Consorci.




### Utilization of Obsolete Goods

In December 2023, the CZFB approved a protocol for utilizing obsolete goods. Numerous computer equipment was donated in the area of activitiy in 2024, including cases such as:

- The Marianao Foundation's Shared Schooling Unit (UEC) supports students aged 14 to 16 facing learning difficulties, school adaptation problems, absenteeism, or school rejection.
- The Civic Association La Nau fights poverty and social exclusion by providing support to individuals and families facing economic, labor, or social difficulties.

# Corporate social action

## Alliances and awards

### Pinyol Awards 2024

"Es im-perfect," a social project fighting for food recovery (from the Espigoladors organization, which generates training and social labor insertion opportunities for people at risk of social exclusion), won an award at the Josep M. Piñol Employment Promotion Awards, where the CZFB collaborates with Acció Solidària contra l'Atur.



### ZF-Mercabarna Alliance with Escola Bressol Somriures

Thanks to the accessibility agreement signed by the CZFB, Mercabarna, and Suara Cooperativa, employees of all companies located in the industrial area have access to the Somriures childcare center.

### Fidem Awards

The Fidem Awards (celebrating their 27th edition at the Cosmocaixa in Barcelona), sponsored by the Consorci, recognized the business efforts of eight women (under the theme "The Sea That Unites Us").

### Forma't al Port

Another standout initiative of the CZFB is collaborating with the Port Authority of Barcelona and the European Short Sea Shipping School to train new professionals in the logistics and maritime sectors.

### FP Metropolis Lab Scholarship Program - 6th edition

A group of students from the Institut de FP El Prat presented the project "La Zona Franca, més accessible i coneguda socialment" during the sixth edition of this initiative.




### Solidarity Support for the "Emppersona Segunda Oportunidad" Program

The CZFB attended the dinner celebrating 50 years of PIMC, offering solidarity support to the program.

### Pere Tarrés Solidarity Dinner

The CZFB once again collaborated in this major solidarity event to promote the well-being of young people at risk of exclusion (the 2024 edition focused mainly on mental health).

## Pere Navarro, CZFB Representative at "Corremos por la ELA" and the Presentation of the Compromiso Metropolitano Awards

As part of its numerous Corporate Social Responsibility actions, the CZFB collaborated with the "Corremos por la ELA" race organized by AmicsHMar. The Special Government Delegate, Pere Navarro, joined this solidarity initiative to raise funds for research into this incurable disease.

Navarro also participated in the 2nd edition of the Compromiso Metropolitano Awards awards ceremony, where he presented 4DHealth Center with the Strategic Alliances Award in recognition of its "commitment to cooperation between different stakeholders."



# Environmental sustainability

**The projects or environmental improvements driven by the CZFB, such as energy consumption and waste generation, are part of the institution's ongoing activity to contribute to sustainable development, which aligns with its Environmental Good Practices Guide and Environmental Policy.**

## Sustainability Projects and Environmental Improvements

In 2024, the Consorci continued to promote several environmentally-focused projects to reduce its impact on the environment and improve its sustainable performance, with actions such as the following:

- At the headquarters, several actions have been taken to improve energy efficiency, such as improving the south-facing façade (thermal envelope), replacing lighting with LED lights, installing sensors, replacing the air conditioning units, and connecting to the Ecoenergies network.



- Energy efficiency measures have also been implemented at the BP building, including renovating the curtain wall façade and refurbishing the lighting installation.
- The CZFB facilities hosted a pilot test for smart gardening sensors (Fliwer technology) based on controlling vital plant parameters (light, temperature, humidity, water, and fertilizer dosage).
- Solar films have been installed on windows in the DFactory building to minimize the impact of solar energy on the building's interior. Façade improvements were carried out at the BP building, enhancing energy efficiency.
- To increase the percentage of green energy consumed, the Headquarters, DFactory, MediaTIC, Nexus I, Nexus II, BP, Dolors Aleu, Zona Franca Customs, and the industrial park's common areas have switched to an electricity supplier offering higher percentages of renewable energy.

## Waste Management

A key initiative in this regard is the CZFB RECICLA campaign, designed to raise awareness among workers and users about the importance of separating waste for recycling (with various tips and a consultation channel). Goal: To increase the percentage of selectively collected waste to 60% by 2026 (data collected until October 2024 shows that 36% of the waste generated has been adequately sorted)

## Conferences and visits

The Consorci participated in April in the seventh Debate and Experiences Day for a Circular and Competitive Economy, held at DFactory Barcelona. Pere Navarro, the Special Government Delegate, inaugurated this initiative, which concluded with attendees visiting the Industry 4.0 HUB at DFactory. The event hosted proposals such as the "Implementation Agenda for a Circular Amsterdam 2023-2026" lecture and experience sessions on water management, waste, energy efficiency, innovation, and sustainability.



In November, a guided tour of the Ecoenergies facilities in Zona Franca was held related to employee involvement in the EMAS certification, which included participation in the "EMAS Let's Play" competition.



## Resource Consumption

### Progress in Sustainable Corporate Action

Compared to 2023

**11% less energy** consumed

**32% less water** consumed

**15% fewer $CO_2$ equivalent tons** have been emitted

**49% less paper (kg)** consumed

Data from buildings and the industrial park certified by EMAS

**Requirement for eco-friendly, sustainable, or recycled materials and environmental certification**

**51.49 % reduction in paper consumption compared to the previous year**

**Sustainable purchase KPI equivalent to 100%**

**Savings in transportation by consolidating purchases on a monthly, semi-annual, and yearly basis: representing 30.52% of total purchases made by the end of the year**

**Protocol for the reuse of obsolete goods for responsible consumption and social utilization**

### Creation of the ZF Sustainability Club

The increased participation of CZFB companies in the Sustainability Observatory created in 2023 enhances their achievement of goals in collecting ESG/RSC indicators and impacts, following internationally recognized standards, and providing aggregated KPIs.

At the end of 2024, the ZF Sustainability Club was formalized to streamline the process for companies to input data into the Sustainability Observatory indicators, encourage participation, and foster collaboration among companies and their sustainability professionals. In this first meeting, Akzo Nobel and PRECERO were recognized as the most proactive companies in contributing data to the Observatory, earning the title 2024 First Sustainability Early Adopter at the Sustainability Observatory.



**Access CZFB Sustainability Certifications**

**Get to Know Our Environmental Policy**

## IMPROVING SUSTAINABILITY IS A CONSTANT AT ZF

### Agreement with AEBALL

The CZFB has joined AEBALL to promote cooperation, innovation, and sustainability projects in its productive fabric, aiming to improve companies' competitiveness and efficiency. As a result, a strategic alliance has been created to enhance the business fabric of the Zona Franca industrial park and its Zona Franca Customs.

### Participation in the Regional Water Table: How to Improve Water Resources During Drought



The CZFB participated in several meetings of this project (created by the Generalitat in 2023), contributing up to 70 proposals, including one about the need to have regenerated water available in the industrial park to address water needs during droughts.

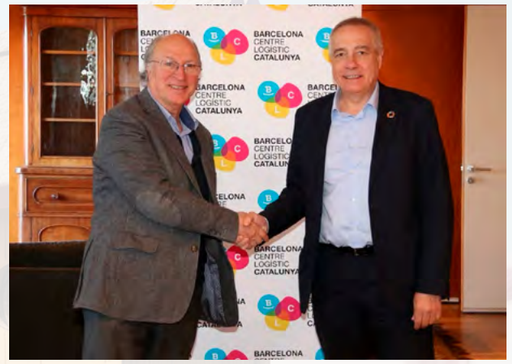
The CZFB took part in this meeting with representatives from Agua es Vida, the Barcelona Chamber of Commerce, Comunidad de Usuarios de Aguas del Delta del Llobregat, CONFAVAC (Catalan Federation of Neighborhood Associations), Baix Llobregat Regional Council, Vallès Oriental Regional Council, Barcelona Provincial Council, Fundación Catalana del Esplai, Barcelona Hotels Guild, Catalan Sports Cluster (INDESCAT), Mercabarna, Catalonia's Ornamental Flower and Plant Market, the Port of Barcelona, Third Sector Table, Union General de Trabajadores (UGT Cataluña), Union of Sports Federations, and Union of Farmers of Catalonia.

**ZF Sustainability Report**

## WE ARE PART OF THE CIRCULAR ECONOMY

The CZFB participated with Mercabarna as supporting members in communicating and disseminating results for the Foodwaste for Foodpack project (from the Operational Groups of the European Innovation Association) to promote the circular economy and reduce environmental impact. The project promotes waste valorization from the fruit and vegetable processing industry to produce packaging material for the agri-food industry from fibers.

### Collaboration Agreement for a Sustainable and Innovative Logistics Future



At a key moment for the logistics and energy future of Catalonia, a collaboration agreement was signed at the CZFB offices between the Catalonia Institute for Energy Research (IREC), represented by its Director Joan Ramon Morante, and Barcelona-Catalunya Centre Logístic (BCL), represented by its President Pere Navarro. Goal: To work towards a more sustainable and innovative management model.

### SGS, a New Example of Choosing ZF as an International Business and Industrial Ecosystem

SGS, the global leader in testing, inspection, and certification, announced the opening of its new facilities next to the Port of Barcelona, at the heart of the CZFB. As the company highlighted: “This inauguration marks the beginning of a new era of expansion and service improvement crucial for international trade in one of the most important ports in Europe.”



04

# External **Projection** That Crosses **Borders**

**SIL, the significant logistics fair, and the innovative BNEW event stand out among the initiatives with which the CZFB introduces its social and economic development proposal to the world through its industrial, logistics, and creative ecosystem. A proactive transformation of the industry for large corporations and the entrepreneurial fabric of the city as a whole, with continuous recognition from all kinds of institutions and a growing interest from international conferences and events.**

**These contributions reaffirm Zona Franca de Barcelona's status as 'the place to be,' a dynamic and collaborative meeting point that will forge the present and future of our economy and society.**



# Leadership of ZF in the Industrial and Logistics Sectors

**Throughout 2024, the CZFB has reaffirmed its role as a driver of the new economy, supported by dynamic and proactive leadership and the work of its people in an environment of continuous innovation and exceptional attention to sustainability. A collective contribution aligned with the mission to lead the industrial and logistics sector.**



## Pere Navarro, Innovation in Public Management Award from the Brazil-Catalonia Chamber of Commerce

Pere Navarro, Special Government Delegate at CZFB, received the Innovation in Public Management Award from the Brazil-Catalonia Chamber of Commerce, recognizing "the entity's commitment to excellence and innovation."

This distinction acknowledges the track record of the business ecosystem located in Zona Franca de Barcelona, which fosters the creation of synergies between business and professional economic agents. These agents gather at the disruptive building of DFactory Barcelona with the goal of developing innovation projects and new technologies based on Industry 4.0.



The celebration of the **VII Ibero-American Congress CEAPI** in Cartagena de Indias, Colombia, kicked off with a prominent participation from the CZFB. The Special Government Delegate, Pere Navarro, and the General Director, Blanca Sorigué, were present and actively participated in this critical Ibero-American business meeting. Additionally, Pere Navarro discussed, alongside Daniel Haime, the challenges that future cities must face.




## Workshop on Digital Platforms by the Spanish Logistics Center (CEL)

Pere Navarro hosted the institutional opening of the CEL Workshops, organized by CEL Logística, held at DFactory Barcelona, and focusing on digital platforms and services for logistics and transportation.

Navarro highlighted the CZFB's commitment to innovation in transforming supply chain management and its connection with the new economy, which have materialized through its two incubators. He concluded his speech by inviting attendees to the 2024 edition of SIL.







## Recognitions and Appointments

During 2024, the General Director of CZFB, Blanca Sorigué, received the following distinctions:

- 11th Edition of the Admira Award 2023, which recognizes professional career, performance, and achievements in logistics, along with the personal values of the awardee. Blanca Sorigué was distinguished *"for her promotion of logistics in celebration of the 25th anniversary of SIL Barcelona 2023 and for her commitment to driving innovation and improving the role of logistics in Industry 4.0."*
- Appointment as a member of the Consell de Conselleries of the Observatori Dona Empresa i Economia at the Barcelona Chamber of Commerce, a forum for reflection, study, and proposals aimed at recognizing the professional, entrepreneurial, and businesswoman contributions in today's economic world.
- Blanca Sorigué was recognized among 40 professionals driving leadership and innovation in Catalonia.
- At the 10th anniversary of the World Free Zone Congress in Dubai, Blanca Sorigué was reelected as Vice President of the WFZO, highlighting Barcelona as a leader in Industry 4.0 and sustainability and a member of AZFA.
- Blanca Sorigué was again named among the 100 most influential women in Spain by ForbesWomen in recognition of her outstanding leadership and for promoting innovation, sustainability, and digitalization in the industry. For the fourth consecutive year, the prestigious publication Yo Dona included her in its ranking of the 500 most influential women in Spain.

Forbes



*"SIL is the only event where all sectors of the logistics chain are represented, serving as a key lever for the growth and development of logistics, not only locally but globally."*

**Blanca Sorigué receives the Admira Award**



## Lluís López Yuste, new member of the Board of Directors of Dircom Catalunya

The Communication Director of CZFB has been selected in Forbes's list of the best Communication Directors in Spain and has joined its Board of Directors.

# Aligned with business development




## APD Networking Lunch

The Special Government Delegate, Pere Navarro, attended a networking lunch organized by the APD Association. He explained the Industry 4.0 innovation and development hub in Zona Franca and presented the plans for the second expansion phase.







## Lunch at the Olof Palme Foundation

During a lunch organized by the Olof Palme Foundation (alongside its President, Anna Balletbò), Pere Navarro discussed the preparations for the launch of DFactory Barcelona's second phase. He emphasized that the CZFB aims to transform the entire Zona Franca industrial park into a reference District 4.0 for the Barcelona Metropolitan Area.

Navarro also presented the CZFB's strategic plan, focused on economic sustainability, innovation, and the Sustainable Development Goals (SDGs).



## Networking Lunch at Círculo Ecuestre

Blanca Sorigué, General Director, participated in the networking lunch "Barcelona Capital of Logistics" at Círculo Ecuestre, alongside Eva Valenzuela (Josep Tarradellas Barcelona-El Prat Airport), Raül Blanco Díaz (Renfe), and Guillermo Belcastro (Hutchison Ports BEST).

## Event at La Salle Barcelona

Blanca Sorigué had a unique role in the graduation ceremony for the Business & Management Degrees at La Salle Barcelona, where she acted as the supervisor of the graduating class.






## II Compromiso Metropolitano Awards

The Special Government Delegate, Pere Navarro, participated in the 2nd edition of the Compromiso Metropolitano Awards at Roca Umbert, where he presented the Strategic Alliances Award to 4D Health Center (for promoting multi-stakeholder collaboration and cooperation among different actors).

# Commemorative Event for the 10th Anniversary of the Chambers of Commerce

The Special Government Delegate, Pere Navarro, and the General Director, Blanca Sorigué, participated in the commemorative event for the 10th anniversary of the Chambers of Commerce, presided over by His Majesty King Felipe VI. The event, held at the South Auditorium of IFEMA, brought together prominent representatives from the business sector, highlighting the importance of the chambers in driving the economy and fostering collaboration between institutions.






# Connecting Worlds

## to Drive Innovation

## External Projection That Crosses Borders

# SIL: Connecting Worlds to Drive Innovation

*From June 5 to 7*

Innovation once again took center stage at the 26th edition of SIL, the international benchmark trade fair in logistics, transportation, intralogistics, and the Supply Chain. Tech companies and startups showcased all kinds of disruptive solutions at the exhibition, applying technologies such as Artificial Intelligence, Big Data, Augmented Reality, Blockchain, IoT, and many others to optimize the supply chain and prove that a more efficient and sustainable Logistics 4.0 is possible.

One of the key highlights of the event was the SIL International Knowledge program, spread across three simultaneous stages. This program featured nearly 70 content sessions and more than 320 top-tier speakers, including logistics and supply chain leaders from major companies.

## A MULTI-EVENT SIL

- 27th **Eurolog** Congress of ELA (European Logistics Association)
- 40th **ALACAT** Congress of Latin American Logistics Operators
- 19th European Conference of the **CSCMP** (Council of Supply Chain Management Professionals)
- 20th **Medalogistics Week**
- **SIL Knowledge** Congress

Get to know the Congress







## THE INDUSTRY'S LEADING EVENT

**+15,000** visitors

**+90** countries
of different origin

**+650** companies
35% international

**+320** speakers

**+150** events

**+180** sector-specific innovations

**+120** startups

**€50** million
economic impact in Barcelona

## SIL 2024 Highlights

- **Digital Supply Chain Exhibition**, a meeting point for companies based in DFactory Barcelona and the Logistics 4.0 Incubator drew much attention from fair visitors. All professionals who visited this space were able to see a demonstration of how a real digital supply chain works in each of its phases: warehouse picking, procurement transport, goods reception, production, and delivery.
- **BWAW by SIL** was launched as a program of sessions to promote gender equality in a traditionally very male-dominated sector, to continue advancing toward parity, and to give visibility to the role of women in logistics.




## SIL 2024 Milestones

- The 14th Barometer of the SIL 2024 Logistics Circle shared key data such as:
  - Over half of the companies plan to invest over one million euros within five years to adapt to the Industry 4.0 economy (with an annual increase of 6.6%).
  - 77.5% believe it is essential or imperative for logistics managers to be involved in the decision-making process.
  - 80.7% stated they are "very or fairly committed" to the Sustainable Development Goals (SDGs).



## SIL PLATFORM

**+3,500** meeting requests

**+8,700** digital exchanges

**+12,500** messages

**+100** job interviews
at the Job Market Place



## La Nit de la Logística

- La Nit de la Logística featured institutional representation from the Government in Catalonia, including Carlos Prieto, the Minister of Business and Labor at the Government of Catalonia; Roger Torrent, Deputy Mayor of Barcelona; Jordi Valls, Special Government Delegate at the CZFB, Pere Navarro, the President of the Barcelona Provincial Council, Lluïsa Moret, and the President of Renfe, Raúl Blanco. During the event, the following SIL Awards were presented:
  - **Best Innovation:** Puertos del Estado and ADIF
  - **Young Talent:** Aldoratech
  - **Reskilling:** MRPlay
  - **Best Startup:** Groenlandia Tech
  - **SDG 5 in Logistics:** Tous
- The 2024 edition marked a historic milestone in innovation. The largest number of startups to date, 120, participated in the event, including 30 from the Logistics 4.0 Incubator. These startups participated in various networking and business activities, including the Startup Meeting Area, pitch sessions at SIL International Knowledge, and the Logistics 4.0 Incubator booth.
- SIL 2024 brought together 600 presidents, CEOs, and professionals from leading companies and institutions in the sector in the gardens of the Hotel Torre Melina in Barcelona, on the occasion of the celebration of La Nit de la Logística, the Startup Meeting Area, the pitch sessions at SIL International Knowledge, and the Logistics 4.0 Incubator stand.




This is SIL

That was SIL 2024

## Alliances for Logistics

AECOC and the Consorci de la Zona Franca de Barcelona (CZFB) have signed a collaboration agreement to carry out joint actions to support the development of logistics entrepreneurship. The agreement was formalized during a meeting held at the DFactory Barcelona facilities between the Special Government Delegate at the CZFB, Pere Navarro, and the General Director of AECOC, José María Bonmatí.

The agreement's objective is to strengthen the entrepreneurial ecosystem, specifically in the logistics sector, through collaboration in events and activities that promote knowledge and create opportunities for startups in the field. This includes mutually promoting programs and participating in events aimed at supporting entrepreneurship and networking, such as SIL Barcelona—the International Logistics, Transportation, Intralogistics, and Supply Chain Trade Fair—and Barcelona New Economy Week (BNEW).

As part of this agreement, AECOC will collaborate in the upcoming edition of SIL Barcelona, the leading international fair for Logistics, Transportation, Intralogistics, and the Supply Chain. The event will take place from June 5 to 7, 2024, in Hall 8 of the Montjuïc–Plaça Espanya venue of Fira de Barcelona.

## From October 7 to 10

# BNEW, the global new economy event



The fifth edition of Barcelona New Economy Week (BNEW) has confirmed Barcelona's status as the global capital of the new economy. An exceptional event was hosted at DFactory Barcelona, a forum for discussing the key drivers, challenges, and advancements of the 21st-century economy.

BNEW 2024 has thus reaffirmed itself as the leading event of the new economy and a key platform for driving economic development and networking, bringing together more than 12,700 professionals (supported by its interactive web platform, which enhances the international and global reach of the event). Its innovative format continues to evolve, serving as a dynamic stage for information exchange, meetings, and debates. New verticals (such as Aviation) and themes are introduced at each edition.

## Socioeconomic challenges of companies, up for debate

The BNEW sessions offered engaging discussions such as "Innovation Districts, Drivers of Transformation," which focused on how Innovation Districts are acting as engines of regional, economic, and social transformation and highlighted success stories like 22@Barcelona and the District 4.0 of the Zona Franca Barcelona.

In this context, the CZFB explained that it is working to become "the District 4.0 of the Metropolitan Region of Barcelona," aiming to position itself as a global benchmark for the digital transformation of industry.

The **2nd BNEW New Economy Observatory** once again revealed insightful data on the relationship between companies and startups with the new economy. With 675 participants (64% companies and 36% startups), the data showed that 56.3% of companies plan to invest more than €100,000 next year in AI, Big Data, Blockchain, or other technologies. Furthermore, 22.7% stated they would invest over €1,000,000, and 79% of startups reported that they "are collaborating or are in the process of collaborating with large companies and/or multinationals."







## DATA

**5th** Edition

**+12,700** professionals
from **106** countries, **7,522** onsite and **5,224** online

**140** hours of content

**350** speakers

**100** sessions and panels

**10,129** networking contacts

## 7 interconnected key areas:

- Digital Industry
- Mobility
- Sustainability
- Aviation
- Talent
- Health
- Experience






## Best startups of BNEW 2024

Top Startups of BNEW 2024. Six emerging companies were recognized among the 170 national and international startups participating in this edition—one for each of BNEW 2024's vertical sectors.

The winners were:

- Best BNEW Mobility Startup: Vaivé Logistics
- Best BNEW Aviation Startup: Grasshopper Air Mobility
- Best BNEW Talent Startup: BIPO
- Best BNEW Sustainability Startup: Joltech Solutions
- Best BNEW Health Startup: Time is Brain
- Best BNEW Digital Industry Startup: Omnios Cognitive Solutions

**The BNEW 2024 Best Startup Awards honored the top emerging companies in each of the event's core verticals**




Discover BNEW

- Special Government Delegate Pere Navarro and Cecot President Xavier Panés also signed a collaboration agreement during BNEW 2024.
- CZFB General Director Blanca Sorigué also signed a new partnership agreement with AMEC General Director Joan Tristany, making AMEC a new official partner of BNEW's fifth edition.






# XXVII Congress of Free Zones of Ibero-America: Barcelona, a benchmark in the sector

The Consorci de la Zona Franca de Barcelona (CZFB) participated in the 27th edition of the Congress of Free Zones of Ibero-America, organized by the Association of Free Zones of the Americas (AZFA) and held in Curaçao from November 13 to 15. Pere Navarro, the CZFB's Special Government Delegate, and Blanca Sorigué, its General Director, represented the institution at the sector's largest gathering in Ibero-America, where more than 800 free zones host over 11,000 companies.

Blanca Sorigué was re-elected as a board member of the AZFA, which will continue to be chaired by Claudia Pellerano. She also participated in the opening ceremony of the congress as Vice President of the World Free Zones Organization (WFZO).

In turn, Pere Navarro participated in the session titled "Incubators and Venture Studios: Catalysts for the Success of Free Zones," where he emphasized that: "Barcelona brings together several key ingredients: it is an engine of economic development that drives innovation and collaboration; it is an educational hub with top-tier schools and a talent magnet for attracting and developing specialized professionals; and it boasts a strategic location that connects it to the world, serving as a bridge between continents and diverse markets."







# The CZFB at the World Free Zones Congress

The Consorci de la Zona Franca de Barcelona (CZFB) played a prominent role in the 10th edition of the World Free Zones Congress, organized by the World Free Zones Organization (WFZO) from September 23 to 25 in Dubai. Pere Navarro, Special Government Delegate at the CZFB, and Blanca Sorigué, General Director of the CZFB, presented the institution's successful model during the event.

The congress brought together 2,000 attendees from 160 countries and featured some of the world's most prominent free zones. Thirty-five speakers addressed the key challenges global free zones face, especially in this era of transformation driven by new technologies and their increasingly important role in promoting more sustainable, environmentally conscious models.

Blanca Sorigué, re-elected as Vice President of the WFZO, delivered the closing remarks of the congress, further highlighting the Barcelona Free Zone's international importance and leadership. "The WFZO World Congress has provided the sector with a global platform while also challenging us to prove that free zones are becoming more sustainable and are playing a key role in regional economic development through job creation," Sorigué stated.

Pere Navarro also reflected positively on CZFB's participation: "Over three days, all global free zones shared the challenges we face—but more importantly—we shared possible solutions to address them confidently." He added: "We're incredibly proud to see that the Barcelona Free Zone is considered a global benchmark in our sector, mainly because we don't offer tax incentives, which are the main attraction in most other free zones. That's why we've had to reinvent ourselves, supporting innovation, sustainability, the SDGs, Industry 4.0, and the new economy. The result is a successful model admired across the sector."




# OECD-CZFB Pilot Project to Certify Free Zones with the Highest Standards of Security and Transparency

The Special Government Delegate at the CZFB, Pere Navarro, and the General Director, Blanca Sorigué, met with representatives from the OECD, the European Union Intellectual Property Office (EUIPO), and the TIC Council (Association of Certification Companies) to officially launch the pilot project, which selected Barcelona Free Zone as the site for developing the technical component of a new international certification.This certification aims to highlight the highest global security and transparency standards in international trade.

The meeting, held at DFactory Barcelona, marked a significant milestone. As Pere Navarro emphasized: "This agreement guarantees the identification of companies that comply with international standards of transparency, oversight, and regulation, which will allow us to move forward in economic and social progress." Blanca Sorigué added: "We are not only advancing toward becoming the first Free Zone in the world to obtain this certification, but we are also helping to define the model for others to follow."




# MedaWeek24

At the MedaWeek24 inaugural event, Pere Navarro highlighted CZFB's ongoing efforts to drive economic and social progress and to improve people's quality of life. He noted: "MedaWeek is an opportunity to promote the economic progress of the Mediterranean region."

Blanca Sorigué participated in the "Now&New" session, presenting the progress of the second phase of DFactory Barcelona, and later joined a roundtable discussion on the role of Mediterranean cities in fostering industry and innovation alongside Marisol Lage (DIBA) and David Giménez.




The Special Government Delegate also participated in FITAC 2024, one of Latin America's most prominent logistics and international trade congresses, held December 2–4 at the Puerta de Oro Convention Center in Barranquilla, Colombia.

Navarro delivered a keynote presentation on: "The Barcelona Free Zone and its Commitment to Digitalization and Global Sustainability". Navarro also joined a panel titled: "Free Zones and Their Role in Reconfiguring Global Value Chains," alongside Juan Pablo Rivera Cabal, President of Grupo Zona Franca de Bogotá, Manuel Fernando Martínez Álvarez, Special Government Delegate at the Tenerife Free Zone, Gabriel Corujo Bolaños, Special Government Delegate at the Gran Canaria Free Zone.

05

# The **Zona Franca up close**

# The assets of the CZFB

**423**
**companies located in spaces belonging to the Consorci**

**Urban area**
**46**
**companies**

**Industrial area**
**102**
**companies**

**Service centres**
**38**
**companies**

**Zona Franca Customs**
**31**
**companies**

**ZF Spaces**
**15**
**companies**

**Spaces 4.0**
**191**
**companies**

## Barcelona Zona Franca Industrial Status

- Leading industrial and logistic complex
- Nexus between the European Union, North Africa and Ibero-America
- International connection through port, airport, and railway
- 40 multinational companies established in its area
- 3.6 million m² of leasable surface area
- 98% of surface area leased
  - 11 contracts signed in 2024
  - 55,331 m² of net surface area leased in 2024
- Presence of traditional economic sectors
  - 43% industrial
  - 29% logistics
  - 28% services

## An environmentally respectful area

First Spanish industrial estate with environmental certification for its management (EMAS 2009):

- Irrigation and cleaning of common areas with groundwater
- Green areas, rest areas, and trees
- Bicycle lane
- Information screens
- Promotion of the circular economy
- Promotion of renewable energy
- Photovoltaic panels, hydrogen station, electric car charging points
- 122,540 m² of green areas
- More than 6,000 trees

## Location with services

24/7 Security in communal areas, 365 days a year with Civil Guard officers and private patrols and mobile AED

- Smart access control security system: 130,000 km of security patrolling in 2024
- Security Control switchboard: (+34) 932 638 145
- ISO/IEC 27001 Information Security Management System:
  - Maintenance and Operation of the IT Infrastructure
  - Development of Mobile Applications
  - User assistance
- With 6 metro stations (lines L9 Sur and L10 Sur) with daily service from 5 to 00 hours
- 6 public bus routes (numbers 21, 23, 109 V3 V3 and N1 and 88)
- Cardio protected by fixed and mobile AED

**Client companies of the Industrial Park**

## The Inspiring Hub

This platform, driven by the CZFB, is a space for dialogue on innovation, sustainability, talent, creativity, employability, and Industry 4.0 through formats such as video and podcast. It was created to inspire us with the present and future of sustainable development. An inspiring initiative featuring success stories and their key players, available anytime, anywhere.

This was the case in 2024, with examples from companies in our ecosystem, such as Wallbox (electric vehicle charging and energy management solutions) and Innovae, whose feature outlines the key aspects of applying extended reality in the industrial field.

**Discover Inspiring Hub**

**The ZF offers three podcasts dedicated to the talent within the Zona Franca, to SDG 5, and to the Logistics 4.0 Incubator**

**Get to know the ZF through podcasts**

## Zona Franca Customs

A strategic and distinctive asset of the ZF. Two logistics areas with exceptional locations for trade with third countries of the European Union and international trading.

**Discover clients companies in ZFA**

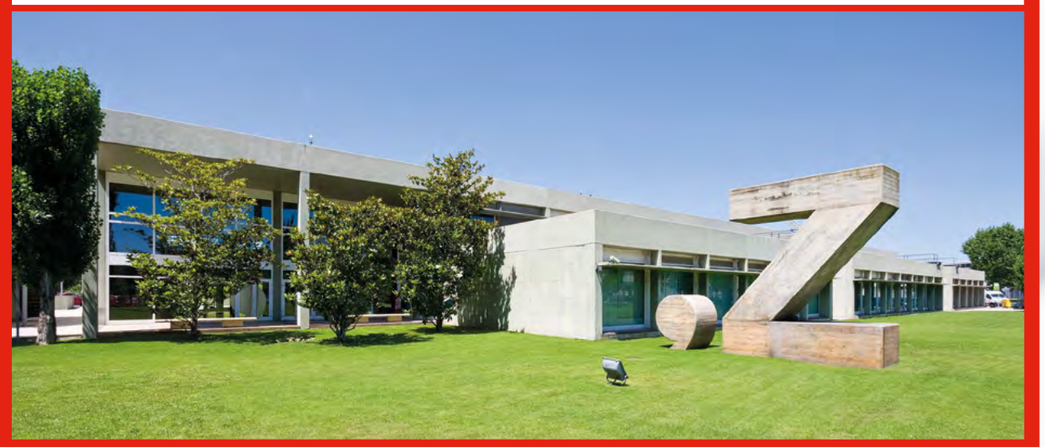





## Service Center

- CS Zona Franca
- CS La Ferreria
- CS El Pla

**Check the clients**



## Urban Buildings

Living and working in Barcelona and its metropolitan area:

- **5 buildings** for the productive economy and R&D
  - Nexus I
  - Nexus II
  - Media-TIC
  - Crea-TIC
  - Torre Tarragona
  - Eureka
- **564,500 m²** in new urban developments
- **3 new urban-focussed neighborhoods**: City Mollet, Casernes de Sant Andreu and Barrio de La Marina

**Discover the companies that are clients of our buildings**













## Business parks

We have more than 9,700,000 m² of land located in privileged locations for the industrial development of different areas of Catalonia.

- Vallès Technology Park
- Bellpuig Industrial Estate Project
- Pla de Santa Maria Industrial Estate Project
- Can Guitard Industrial Plant Project

**Industrial states at full capacity**
5,780,000 m²

**Industrial states in the planning phase**
3,926,000 m²

# Governing bodies

## Plenary

PRESIDENCY
**Jaume Collboni Cuadrado**
Mayor of Barcelona
Local Council of Barcelona

VICE-PRESIDENCY OF THE PLENARY
**Pere Navarro i Morera**
Special Government Delegate
Consorci Zona Franca de Barcelona

PLENARY SECOND DEPUTY CHAIR
**Pol Gibert Horcas / Oriol Sagrera i Saula***
General Secretaries of Business and Labor
for the Government of Catalonia

STATE REPRESENTATIVE BOARD MEMBERS
**Lidia Sánchez Milán / Pilar Paneque***
Deputy Secretary for the Treasury
Ministry of Finance and Public Administration

**Amparo López Senovilla / Xiana Margarida Méndez Bértolo***
Secretaries of State for Trade
Ministry of Industry, Commerce and Tourism

**Mª José Gualda Romero**
State Secretary for Budget and Expenditure
Ministry of Finance and Public Administration

**Benito Núñez Quintanilla**
Secretary General for Air and Maritime Transport
Ministry of Transport, Mobility and Urban Agenda

MEMBER REPRESENTING THE GOVERNMENT OF CATALONIA
**Manel Nadal i Farreras/ Marc Sanglas***
Secretaries of Mobility and Infrastructure
Land Department / Government of Catalonia

EX-OFFICIO MEMBERS OF THE PLENARY, BY VIRTUE OF OFFICE
**Almudena Escobedo Canalda**
Head of the
Provincial Department of Customs and Excise Duties

**Àlex Garcia i Formatjé / José Alberto Carbonell***
General Directors of APB
Barcelona Port Authority

MEMBERS REPRESENTING THE CITY COUNCIL OF BARCELONA
**Jordi Martí Galbis**
Councillor for the local Trias por BCN City Council Group
Local Council of Barcelona

**Jordi Valls Riera**
Fourth Deputy Mayor of the Area of Economy, Treasury, and Economic Promotion
Local Council of Barcelona

**Pau González Val / Jordi Martí Grau***
Councillors – Barcelona en Comú Municipal Group
Local Council of Barcelona

**Gonzalo de Oro-Pulido Plaza**
Councillor for VOX
Local Council of Barcelona

**Elisenda Alamany Gutiérrez / Ernest Maragall***
President Councillor and President Councillor of the ERC Municipal Group
Local Council of Barcelona

**Daniel Sirera Bellés**
President of the local Partido Popular City Council Group
Local Council of Barcelona

MEMBERS REPRESENTING THE CHAMBER OF COMMERCE, INDUSTRY AND NAVIGATION
**Francesc Gómez i Martínez**
Plenary Member of the Chamber
Chamber of Commerce, Industry and Navigation

**Jesús Lozano i Gil**
Member of the Plenary of the Chamber of Commerce, Industry and Navigation
Chamber of Commerce, Industry and Navigation

MEMBER REPRESENTING PIMEC
**Antoni Cañete Martos**
President of PIMEC
PIMEC

MEMBER REPRESENTING THE PORT OF BARCELONA
**José Alberto Carbonell i Camallonga / Josep Lluis Salvadó***
Presidents
Barcelona Port Authority

MEMBER REPRESENTING FOMENT DEL TREBALL NACIONAL
**Josep Sánchez Llibre**
President
Foment del Treball Nacional

MEMBER REPRESENTING THE RAILWAY COMPANY
**Raül Blanco Díaz**
President
Renfe – Operator

MEMBERS REPRESENTING THE TRADE UNION ORGANISATIONS
**Camil Ros**
General Secretary
UGT. Unión General de Trabajadores de Cataluña

**Javier Pacheco Serradilla**
General Secretary
CCOO Cataluya

GENERAL SECRETARIES
**Blanca Sorigué Borrell**
CEO
Consorci Zona Franca de Barcelona

**Isaías Táboas Suárez***
General Secretary
Consorci Zona Franca de Barcelona

OBSERVERS
**Cristina Ozores Jack**
Attorney General's Office
Government Lawyer in Barcelona

## Executive Commitee

PRESIDENT
**Pere Navarro i Morera**
Special Government Delegate
Consorci Zona Franca de Barcelona

DEPUTY CHAIR
**Benito Núñez Quintanilla**
Secretary General for Air and Maritime Transport
Ministry of Transport, Mobility and Urban Agenda

MEMBERS
**Almudena Escobedo Canalda**
Head of the
Provincial Department of Customs and Excise Duties

**José Alberto Carbonell i Camallonga / Àlex Garcia i Formatjé***
General Directors of APB
Barcelona Port Authority

**Jordi Valls Riera**
Fourth Deputy Mayor of the Area of Economy, Treasury, and Economic Promotion
Local Council of Barcelona

**Pau Gónzalez Val**
Councillor of the Economy and Public Spending
Local Council of Barcelona

**Francesc Xavier Gómez i Martínez**
Plenary Member
Chamber of Commerce, Industry and Navigation

**Jesús Lozano i Gil**
Plenary Member
Chamber of Commerce, Industry and Navigation

GENERAL SECRETARY
**Isaías Táboas Suárez**
General Secretary
Consorci Zona Franca de Barcelona

OBSERVERS
**Blanca Sorigué Borrell**
CEO
Consorci Zona Franca de Barcelona

**Cristina Ozores Jack**
Attorney General's Office
Government Lawyer in Barcelona

## Management Team

**Pere Navarro i Morera**
Special Government Delegate

**Blanca Sorigué Borrell**
CEO / Corporate departments: Facility Management, Legal, Human Resources, Economic Promotion, Projects and Works, and Information Systems

**Lluís López Yuste**
Corporate Communications Department

**Iñaki Garcia Bernis**
Economic-Financial Area / Investment Area / Customer Management Area / Zona Franca Customs Area

**Montse Novell Gusart**
Corporate Social Responsibility and SDGs Area

**Antonio Molina Melero**
Security Area

**Montse Vidal Iranzo**
General Services, Purchases and Procurement Department

* Outgoing individuals who held the position during 2024




# Map of the ZF industrial area

1. CZFB Headquarters / 3D Incubator
2. ZF Customs C Sector
3. ZF Customs Almacenes Álvarez de la Campa
4. DFactory Barcelona
5. BP Building / Punto Incorpora
6. Ecoenergies Headquarters
7. Hidrogenera
8. Mercabarna Food Hub
9. Industrial Estate of the Free Zone ZEPI
10. Dolors Aleu Industrial Building

# Credits

## El Consorci de la Zona Franca de Barcelona

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